



# TOWN OF SILVERTHORNE, COLORADO

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

For Fiscal Year Ended December 31, 2020



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**Town of Silverthorne, Colorado**  
**Comprehensive Annual Financial Report**  
**For Fiscal Year Ended December 31, 2020**



**Prepared by the Town of Silverthorne**  
**Finance and Administrative Services Department**  
**Laura Kennedy, Director of Finance and Administrative Services**

**TOWN OF SILVERTHORNE, COLORADO**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**For Fiscal Year Ended December 31, 2020**

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601 Center Circle • P.O. Box 1309 • Silverthorne, Colorado 80498

August 31, 2021

**To the Honorable Mayor, Members of the Town Council and the Citizens of the Town of Silverthorne:**

The Town of Silverthorne is pleased to present the comprehensive annual financial report, prepared in accordance with generally accepted accounting principles (GAAP) for the year ended December 31, 2020. The report is submitted as mandated by both local ordinance and state statutes. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Town government. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds of the Town government. The Town has established an internal control structure designed to ensure accurate financial reporting and to safeguard the assets of the Town. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town of Silverthorne's financial statements for the year ended December 31, 2020, have been issued an unmodified ("clean") opinion by Hinkle & Company, PC, a firm of licensed certified public accountants. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Town of Silverthorne's MD&A can be found immediately following the report of the independent auditors.

**Governmental Structure**

Few other towns in Colorado experienced the overwhelming change that Silverthorne has in the short time since its incorporation in 1967. Over the course of its brief existence, the Town has gone from a makeshift construction camp for workers building the Dillon Dam, to a period in which the most the Town had to offer was a convenient refueling stop along Interstate 70, to a full-service, well-balanced community of approximately 4,700 people.

The Town of Silverthorne is located high in the Colorado Rocky Mountains, approximately 70 miles west of Denver, at an elevation of 8,730 feet. It is situated along the Lower Blue River Valley below peaks of 12,000 and 13,000 feet and is surrounded on two sides by large stands of forest and Wilderness Areas. It is considered the gateway to Summit

County and Western Colorado. Five major ski resorts are within 10 miles of Silverthorne, making Silverthorne a “bedroom community” to the resorts and an attractive area for second homeowners and remote workers, especially during the Coronavirus pandemic.

The government operates under the council-manager form of government. Policymaking and legislative authority are vested in the Town Council, which consists of a mayor and six-member council. The Town Council is responsible for, among other things, passing ordinances, adopting the budget and hiring the Town Manager. The Town Manager is responsible for carrying out the policies and ordinances of the Town Council and for overseeing the day-to-day operations.

The Town provides a full range of services. These services include Public Safety (Police); Public Works Services such as street and park maintenance and construction; Community Development (building and planning department); water, sewer, and stormwater management utility services; Recreational and Cultural opportunities through the Silverthorne Recreation Center, the Silverthorne Pavilion and the Silverthorne Performing Arts Center (SPAC), operational support for the Lake Dillon Theater Company; as well as community and cultural events. Wastewater services are provided through a legally separate Joint Sewer Authority, which the Town manages and is reported separately within the Town of Silverthorne’s financial statements. Additional information on the Authority can be found in Note F in the notes to the financial statements. Fire protection services are provided by a non-related fire authority, the Summit Fire Protection District, which is funded through property tax.

The Town Council is required to adopt a final budget by no later than the thirty days prior to the beginning of the fiscal year. This annual budget serves as the foundation for the Town of Silverthorne’s financial planning and control. The budget is prepared by fund, function (e.g. Public Works), and department (e.g. Streets). Department Directors may transfer resources within a department. Transfers between departments require the Town Manager’s approval while transfers between funds need approval from the Town Council. Adjustments to the budget are usually made several times during a fiscal year after Town Council reviews and approves via ordinance.

In order to evaluate progress against the goals set, it is important to note the primary goal of the Town Council as described in its Mission Statement, which was updated in 2019:

*Silverthorne is about possibility. We provide our team, community, businesses and visitors a foundation to realize their potential.*

The Mission Statement and other tools such as the Home Rule Charter; the Municipal Code; the Comprehensive Plan; Silverthorne Parks, Trails & Open Space Plan; Department Policies (Operations, Personnel, and Financial); as well as various strategic and master plans provide guidance to the Town Council and Town staff in their tasks of making decisions regarding daily operations as well as long range planning.

### **Factors Affecting Financial Condition**

**Local Economy:** Fiscal year 2020 results reflect the effects of the global Coronavirus (COVID-19) pandemic. The first case of coronavirus in Colorado was detected on March 5<sup>th</sup> in an out-of-state visitor to Summit County. The Governor of Colorado declared a disaster emergency on March 11, 2020, due to community spread of the coronavirus. In the following weeks, the Governor closed all ski resorts, restaurants, bars, theaters, gyms, and schools. The Town is very dependent on tourism which was virtually halted in March and April of 2020 when all hotels and restaurants were either ordered to be closed or limited in operation. During this time, sales tax, the Town’s primary source of revenue, was severely impacted. The Town also had to close the Recreation Center, the Performing Arts Center, and the Pavilion as well as issue refunds for canceled events, classes, and passes. Town Hall was closed



to the public and employees were set up to work remotely when possible. Employees who were unable to work due to facility closures were provided with up to 200 hours of paid furlough time.

Town Council meetings were quickly transitioned to a virtual format and the Town Council expediently approved amendments to the budget to reduce anticipated revenues, decrease expenditures and assist local businesses and residents by providing \$340,000 in business grants and \$150,000 in rental assistance to be administered by a local non-profit organization, the Family and Intercultural Resource Center (FIRC).

Residential and commercial construction was paused for several months, but once COVID safety measures were in place, development projects resumed. The local real estate market is experiencing very strong demand and limited supply. During 2020, 137 residential building permits were issued, compared to 130 in 2019. In addition, a number of new development projects were reviewed and approved by the Planning Commission and Town Council.

Sales tax results in the Spring of 2020 were dismal. Between March and May, sales tax collections were down 20%, or approximately \$576K. However, beginning in June, sales taxes rebounded. From June to December of 2020, monthly sales tax collections exceeded prior years, resulting in overall sales tax collections for 2020 exceeding 2019 by 2.2% (\$277K). The categories that experienced the most growth in 2020 were Online Retail, Consumer Retail, and Building Retail. This is consistent with the national trend to online shopping and home improvements related to the pandemic. The decision in the South Dakota vs. Wayfair case had already benefitted the Town with year over year growth in tax collections for online sales, but the pandemic accelerated these gains with collections for online sales up 81% (\$342K) from 2019 to 2020. Some brick-and-mortar retail stores in Silverthorne include Lowe's (reflected in the building retail category along with several other businesses), Target (reflected in the Consumer Retail category, along with numerous other retailers), and the Silverthorne Outlets. The Outlets experienced a decrease in sales taxes due to a number of store closures.

The Food & Liquor and Lodging categories also experienced year over year decreases. There are 40 restaurants and six hotels in Town for which the pandemic created great hardship. The popularity of Short-Term Rentals increased during pandemic, somewhat offsetting the decrease in sales and lodging tax collections from hotels. The overall year over year decrease in lodging tax was \$16K or 4.4%.

Levels of unemployment in the past year have varied greatly. Silverthorne is home to many commercial businesses which service the community, the surrounding areas, and visitors to the Town. Major industries/employers in 2020 included: Lowe's, Target, Xcel Public Utilities, the Town of Silverthorne, the U.S. Forest Service, Epic Mountain Express resort shuttle service, and a combination of lodging, building, and restaurant businesses. From 2012-2019, the unemployment rate for Summit County and Colorado hovered around 3% and at the beginning of 2020, the job market was strong. However, due to the COVID-19 pandemic and related State of Colorado Governor's Stay at Home Order, only "essential" businesses were allowed to operate, on a limited basis, and unemployment grew to 20% by April. Business models changed and safety measures were implemented such as installing plexiglass between patrons and customers, limiting the number of people who could be inside the business location, providing masks and hand sanitizer to patrons, and restaurants transitioning to takeout service. By June of 2020, businesses began to reopen, but the COVID-related uncertainty and months of unemployment coupled with high housing costs prompted many people formerly employed in service industries to leave the area. It is difficult to find staff to allow businesses to open to full capacity or former service levels.

Another sea change brought about by the pandemic was the arrival of remote workers. Telework increased the number of second homeowners living in the area full time as well as increasing the demand for both long-term rentals and home purchases. The popularity of short-term rentals in general and during the pandemic has also increased investors' interest in purchasing real estate in the area.

These factors have driven up already high housing costs. Workforce housing in Summit County has always been a challenge, but as the public health situation improved, the availability of affordable housing reached an all-time low. Lack of available workforce housing has contributed to a labor shortage, so although businesses are currently allowed to be open to full capacity, lack of staff makes it difficult to operate at those levels. The Town continues its efforts to mitigate the shortage of workforce housing through the development of the Smith Ranch workforce housing neighborhood. When completed in 2023, the Smith Ranch neighborhood will provide approximately 240 units priced at between 80% and 120% of the Area Median Income (AMI).

Other COVID related impacts on the community and the Town's financials were the closures of facilities. During the months of March to May, the Town was not able to operate the Pavilion or the Recreation Center at normal capacity. Although these facilities reopened in June, they could only operate at 25% capacity. Therefore, the revenue from the Recreation and Culture department was impacted significantly. Although this department typically requires a subsidy, the recovery rate for the Recreation Center went from an average of 65% (\$952K) down to 25% (\$1.7M) in 2020. The Silverthorne Pavilion averaged a recovery rate of 88% (requiring a subsidy of \$80K) from 2017-2019, but in 2020 it lost \$380K with a recovery rate of only 56%. These losses were minimized with reduced staffing, services and supplies during the shutdown and period of limited capacity.

Due to a conservative General Fund reserve policy (6 months of expenditures), the Town was in position to cover operational costs and handle the economic difficulties posed by COVID. The pandemic-revised budget projected using approximately \$3.8M of the General Fund balance for 2020 operations. However, the actual results were much better than expected. The General Fund balance increased by \$2.4M due to the sales tax revenue described above and cost-saving measures the Town took to cut expenditures: laying off some employees, salary freezes, leaving open positions vacant, postponing capital expenditures, and reducing purchases of supplies and services.

Other revenue streams that contributed to the Town's unexpectedly positive results were a new Nicotine tax, a Coronavirus Aid, Relief, and Economic Security (CARES) Act grant, revenues related to the strong real estate market and fees on new residential development. In late 2019, a Nicotine policy workgroup consisting of Summit County and the municipalities located within worked together on a ballot question which was approved by the County electorate. This resulted in a new tax of \$4/pack on cigarettes and 40% on all other tobacco and nicotine products including e-cigarettes and vaping devices. The new revenue stream from Nicotine Tax (imposed beginning January 1, 2020) brought in much higher revenues than anticipated (\$765K). These revenues are specifically dedicated for purposes described in the 2019 ballot measure and will be transferred to a new Special Revenue Fund in 2021 to separately account for the revenues and related expenditures.

Another bright spot during 2020 were the revenues generated from the Community Development Department (building permits and inspection fees), Development Excise Fees, and Real Estate Transfer Assessments (RETA). Development Excise Fees are \$2/square foot charged on new development to help offset the costs related to growth. RETA is 1% of the gross consideration (purchase price) of residences in specific developments. As the Town does not assess a property tax, RETA is requested on all new developments to help pay for services such as Public Safety, street plowing and maintenance, parks and recreational facilities, etc. provided by the Town.

The Town also received a grant of \$409K through the Coronavirus Aid, Relief, and Economic Security (CARES) Act. This helped to offset some of the additional expenditures required while operating during the pandemic such as business grants, additional laptops, plexiglass, and other safety measures and supplies.

The ongoing challenge the Town faces is dependency on sales tax revenues. The Town does not assess a property tax to generate revenues and the residents/constituents of the Town have repeatedly

eschewed this as a potential revenue stream. However, as a tourist destination, visitors to the Town contribute tremendously to sales tax revenues. In 2020, sales tax revenues comprised 59% of the General Fund and 92% of the Sales Tax Capital Fund revenues (not including transfers). Fiscal year 2020 sales tax revenues reached an all-time high of \$12,963,456 (an increase of 2.2% over 2019). The Town has many projects to complete in order to provide the amenities described in the Comprehensive Plan, the Silverthorne Parks, Open Space, Recreation, and Trails (SPORT) master plan, the Drainage Master Plan, and the Transportation Master Plan. In addition, the residential growth the Town is experiencing will require increased services, especially in the areas of Public Safety, street maintenance, and parks.

Sales tax trends model the health of our local businesses and, unfortunately, the brick-and-mortar retail industry (especially malls) is declining nationwide. This is reflected in the decreased sales tax the Town receives from the Outlet stores. The Outlets continue to be an important source of Town's revenues, contributing 14% of the Town's total sales tax revenues in 2020 (down from 17% in 2019). A number of stores that were shut down by the Governor's emergency COVID-19 mandate never reopened. However, there are a number of exciting additions in the works that will contribute to future sales and lodging tax revenues. For example, a food court and event hall (the Blue Bird Market) are under construction and anticipate opening in the fall of 2021. A new TJ Maxx and Sierra store are under construction with completion dates in late 2021/early 2022. A number of hotel chains have expressed interest in establishing new locations in Town due to our convenient location at the junction of Highways 9 and 6 and Interstate 70. An Indigo Hotel and an independent hostel business, "The Pad," are currently under construction with opening dates scheduled in late 2021.

Skier visits are another indicator of the health of the local economy. A "visit" is considered the use of a lift ticket or ski pass for any part of the day and is a standard mark of performance. The 2019-2020 season was off to a great start, but, according to Colorado Ski Country USA (CSCUSA), ended with 14% fewer skier visits due to the COVID-19 related shutdown of Colorado ski areas in mid-March. The average ski area was open only 99 days, down from 121 days in the 2018-2019 season. There was a great deal of uncertainty around the 2020-2021 ski season due to the ongoing pandemic, but the CSCUSA reported that that skier visits increased 7.6 percent from the pandemic-truncated 2019-20 season. Responding to the pent-up demand for safe outdoor recreation, ski areas hosted record visitation from out-of-state visitors, modest increases in in-state visits and a sharp decline in international visitors. Skier visits typically track in the same direction as the Town's sales tax revenue, but not necessarily to the same degree due to timing. The ski season runs from approximately November to April and the Town's fiscal year is from January to December.

New building permits issued in 2020 were up by 5% compared to 2019, despite a total shutdown in March. The number of building permits issued is typically a leading indicator to construction retail sales tax revenues, but this past year, the building retail sector was also impacted by home-improvement projects many people embarked on due to lockdown. In 2020, sales tax revenues for the building retail sector increased by 12.3%. Building related activities bring in one-time revenues including building permits, development excise tax, utility taps, and 5A workforce housing impact fees. In certain developments, the Town has worked to establish Real Estate Transfer Assessment (RETA) agreements which contribute to Town revenues when residential property changes ownership. In 2020, RETA revenues hit an all-time high of \$1,231,128, an increase of 59% or \$457K over 2019.

In 2018, the Town began utilizing a dedicated revenue stream resulting from a 2016 Summit County ballot measure (5A Funds) to develop workforce housing on the Smith Ranch property. The residential portion of this parcel is dedicated to the Smith Ranch workforce housing project, but the Town also owns the commercial pad along Colorado Highway 9. As the Town does not have a property tax, it is important to develop this property through retail growth in order to generate additional sales tax to fund services. An RFP was distributed in early 2019 and the Town is currently in discussion with a developer

regarding the site. As the Smith ranch residential project is expected to be complete in 2023, the Town is exploring other opportunities to provide additional workforce housing.

**New Facilities and Programs:** General fund revenues out-paced expenditures in 2020 by \$2,410,531. The Town continues to control expenditures while cautiously budgeting for sales tax revenues, but additional residential development puts upward pressure on operational expenses. In the 2020 financials, the largest capital expenditure was related to a roof repair on the Recreation Center. This project came in under budget and most work was completed during the shutdown of the Recreation Center. Capital expenditures were postponed due to the uncertainty posed by the COVID-19 pandemic.

By focusing on economic development and coordinating with builders and developers, redevelopment of a full block of the Town Core began in 2019. “4<sup>th</sup> Street Crossing” will offer an Indigo Hotel, parking structure, residential/retail units, and The Bluebird Market Hall encompassing a variety of restaurants and events. Construction began in 2019 but was paused in the spring of 2020 due to COVID. Once complete, we foresee added walkability through new sidewalks and on-street parking which will add vitality in the Town Core area. This development has also increased interest in redevelopment opportunities on adjacent properties. Town contributions to the construction of the parking structure and other public amenities will be made possible by incremental taxes on the improvements received by the Town’s Urban Renewal Authority. We anticipate completion of the development by the fall of 2021.

Phases I and II of the Town’s Smith Ranch workforce housing development is complete. Ninety-seven homes (a mix of single family homes, duplexes, and townhomes) have been completed and are now occupied. Construction of Phase III homes (28) is almost complete and there have been 24 closings. All 22 Phase IV homes are under contract and Phase 5 (40 homes) is planned for construction and completion in 2022. There were 124 applications for the Phase 5 homes. Commercial development of the tract of land fronting the property will attract a grocery store and other retailers to generate sales tax to support the services required.

A new childcare facility is planned with cooperation from Summit County. The County’s ballot initiative 1A, passed in November of 2018. It is a mill levy to generate funding for wildfire prevention, mental health services, recycling and waste diversion, County infrastructure and improvements, and early childhood care and learning. The County will contribute 1A funds to the construction of the childcare center and the Town will contribute the land on which the daycare will be located as well as some \$100K in annual operational funds.

In 2020, the Town completed a Drainage Master Plan which prompted a new Stormwater Management Program. In 2021, the Town implemented a Stormwater Management fee to fund the annual operations (maintaining retention ponds, ditches, and culverts) and capital projects recommended in the Drainage Master Plan. The fees adopted in 2021 were a monthly flat fee to existing utility customers and a connection fee of \$0.10/sq. ft. of impermeable area of any new developments. One of the projects budgeted for 2021 is to complete a study to determine the impermeable area which will allow us to set a monthly fee which will fund the operations and future capital projects.

A Transportation Master Plan was also conducted in 2020. The Town is impacted by increased traffic on Interstate 70 and Highways 9 and 6 which intersect within the Town limits. Although we do not have control over the interstate or even the state highway within our borders, there are improvements recommended that will ease the congestion through Town and allow for alternate routes to bypass traffic. In addition, the Town continues to engage with the Colorado Department of Transportation on potential improvements to the interchange.

**Long-Term Financial Planning:** The spendable fund balance in the General Fund is 120.7% of 2020 expenditures. This places the Town in a solid financial position. However, the impacts of additional programs and projects have long term effects which the Town will need to temper if new/additional

revenue streams are not identified. In planning for the future, updates to the Comprehensive Plan; Recreation and Culture Strategic Plan; and Parks, Trails and Open Space Master plan are all budgeted for completion in the 2021 fiscal year. These documents will help provide direction in a changing environment for the path that the Town envisions for its future.

The ongoing financial challenge for the Town is to bring balance between commercial and residential development. Commercial business generates revenues for the Town while residential development requires public services and provides very limited revenues to offset the cost of those services. An additional challenge is the decline of the Silverthorne Outlets. However, revenues related to online sales have ticked up as a result of the Wayfair vs. South Dakota Supreme Court decision (compounded by online shopping during COVID) and there is interest and activity in the commercial development arena which will generate future sales tax revenues for operating and capital purposes.

**Relevant Financial Policies:** The Town recognizes that in order to maintain current service levels and the potential need to increase service levels when impacted by growth in future years, the Town will need to find other revenue sources and/or continue to encourage increases in sales tax-generating businesses. Per the Town's Financial Policies, the Town maintains financial reserves "to pay for needs caused by unforeseen emergencies which may include revenue shortages." This contingency can assist the Town in maintaining current service levels, but utilizing these funds is not interpreted as a long-term solution. In general, the Town Council does not consider the use of reserves for day-to-day operations. The question of "Who pays for services when growth occurs?" continues to be a statewide challenge for Colorado and locally for Silverthorne. The Town will continue to look for opportunities to add and diversify its revenue base in future years.

Per the Town's financial policies, funds for planned equipment purchases, operating maintenance, and capital projects can accumulate in a fund's balance and then be utilized for one-time expenditures as defined by the fund. Therefore, it is not unusual to see years where capital expenditures are greater than actual revenues.

**Major Initiatives:** In recent years, revenue trends have given the Town confidence in investing in projects that we expect will increase tourism, development, and revenue diversity. The Town does not assess a property tax, therefore, residential development adds to the need to provide services without increased revenues. We remain dependent on growth in our sales tax base both through additional retail offerings and visitors to our stores and hotels. With growth in population, we hope to attract additional retail development, including a grocery store.

Examples of how the Town is committed to economic development are the Urban Renewal Authority (URA) the Town established and recently reactivated. Other initiatives include reviewing sections of our commercial districts, strategic acquisitions of property, and activating the use of tax incentive programs such as the Enhanced Sales Tax Incentive Program (ESTIP) and Tax Increment Financing (TIF). In 2021, URA incremental tax revenues will be approximately \$200K, but we expect a substantial increase as development takes place. We continue to pursue opportunities to make the best use of our commercial districts.

As mentioned above, the Town is also expanding cultural opportunities. In 2017, the Town completed a new Performing Arts Center. The Lake Dillon Theater Company provides programming, which makes the SPAC a community attraction. The Town hosts a special event the first Friday of every month which gives residents and visitors alike a reason to get together and celebrate what's special about our community. Other art related projects and events have been incorporated such as public art grants, summer concerts, and Sunday Art Strolls.

Town management and Council have and will continue to work together to analyze complex issues- looking for the best ways to utilize Town funds to provide services to the public while planning for the future.

## Awards and Acknowledgements

**Awards:** The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Silverthorne for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2019. The Certificate of Achievement is a prestigious national award; recognized for conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. The annual report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. Fiscal year 2019 was the twenty-fifth consecutive year the Town of Silverthorne has received the award. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA for consideration.

The Town also received the GFOA Distinguished Budget Presentation Award for our 2019-2020 Financial Plan. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The 2021-2022 biannual budget has been submitted for consideration for this prestigious award.

**Acknowledgments:** The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance & Administration Department. We would also like to express our appreciation for the cooperation of the other Town departments, which also provided assistance and support.

Finally, we acknowledge the Mayor and Town Council, who have consistently supported the Town's goal of excellence in all aspects of financial management. Their continuing interest and support is greatly appreciated.

Respectfully Submitted,



Ryan Hyland  
Town Manager, Town of Silverthorne



Laura Kennedy  
Director of Finance & Administration



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Town of Silverthorne  
Colorado**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

December 31, 2019

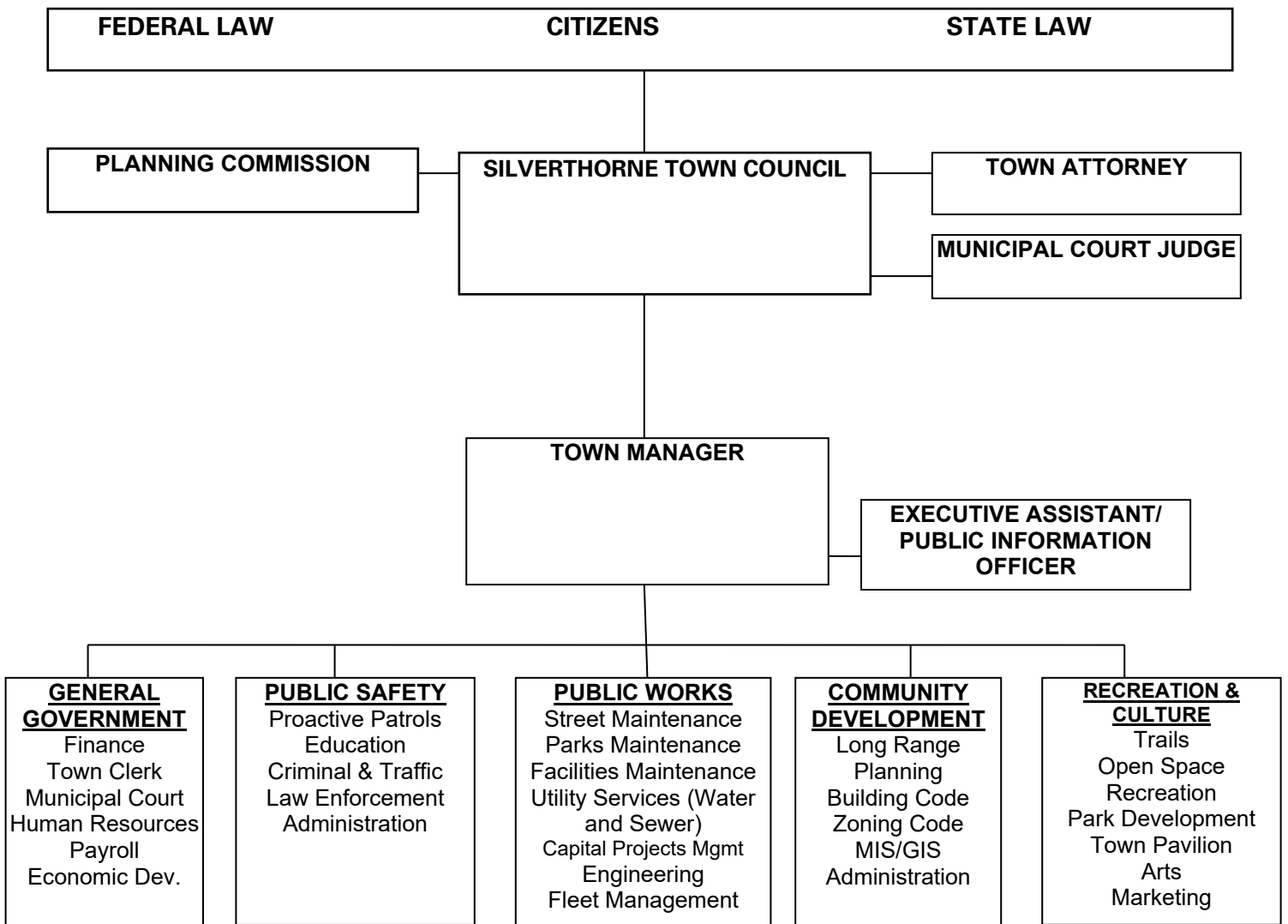
*Christopher P. Morill*

Executive Director/CEO



# SILVERTHORNE COLORADO

## TOWN OF SILVERTHORNE, CO ORGANIZATIONAL CHART







TOWN OF SILVERTHORNE, COLORADO  
LIST OF ELECTED AND ADMINISTRATIVE OFFICIALS  
December 31, 2020

**Elected Officials**

Mayor	Ann-Marie Sandquist
Mayor Pro-tem	Kevin McDonald
Council Members	Kelly Baldwin
	Derrick Fowler
	Amy Manka
	Tanya Shattuck
	Michael Spry

**Administrative Officials**

Town Manager	Ryan Hyland
Assistant Town Manager	Mark Leidal
Attorney	Karl Hanlon
Town Clerk	Michele Miller
Administration & Finance Director	Laura Kennedy
Police Chief	John Minor
Public Works Director	Tom Daugherty
Community Development Director	Mark Leidal
Recreation & Culture Director	JoAnne Cook



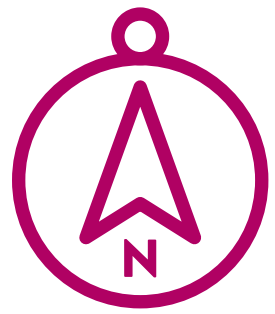
### BALANCE

We strive to balance the needs and well-being of, and make a positive impact for, our people and the environment.



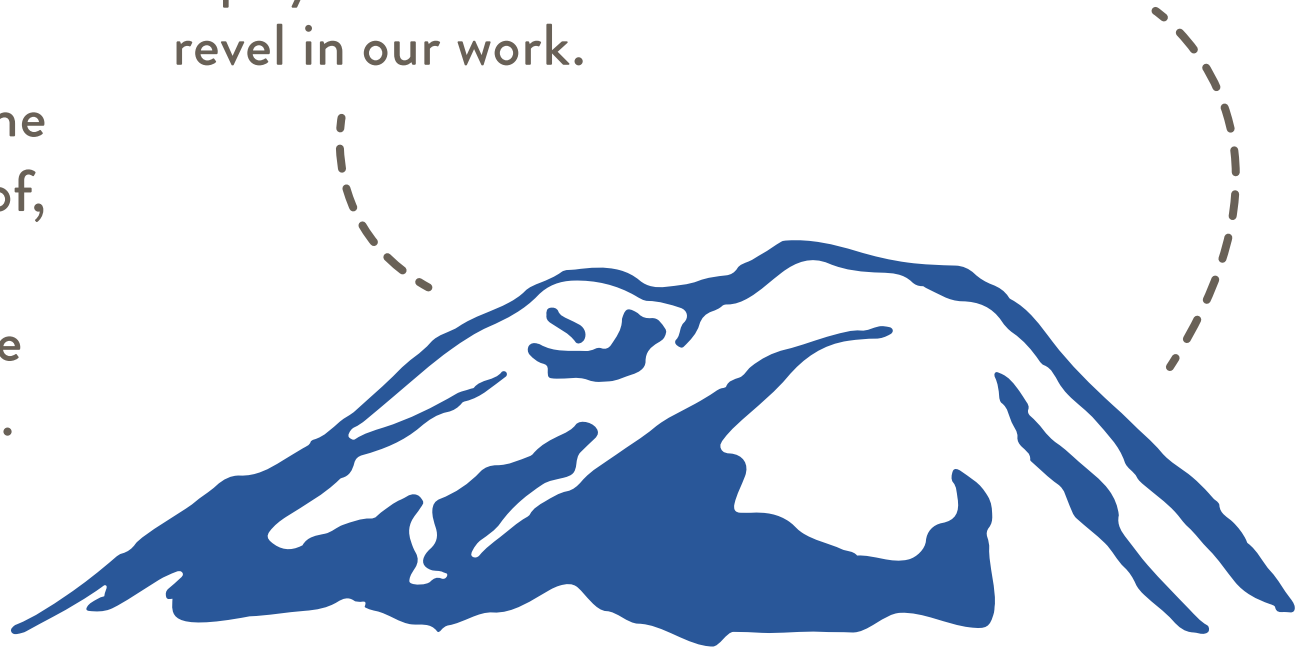
### FUN

We laugh often, play hard and revel in our work.



### INTEGRITY

We are committed to fulfilling our mission and are guided by our values.



# SILVERTHORNE

## IS ABOUT POSSIBILITY

We provide our team, community, businesses and visitors a foundation to realize their potential.



### PIONEERING SPIRIT

We transform possibilities into realities with courage, creativity and purpose.



### TEAMWORK

We succeed together. We operate with mutual respect, collaborate across boundaries and departments, and support each other.



### ZEAL

We've got heart. Our enthusiasm is contagious, passion is palpable and spirit is tenacious.



**HINKLE &  
COMPANY**  
*Strategic* PC  
*Business Advisors*

## **Independent Auditors' Report**

Honorable Mayor and Members of the Town Council  
Town of Silverthorne  
Silverthorne, Colorado

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Silverthorne as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the basic financial statements of the Town of Silverthorne, as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Silverthorne as of December 31, 2020, and the respective changes in financial position and cash flows, where applicable, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management discussion and analysis and the required supplementary information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Silverthorne's basic financial statements. The introduction section, combining and individual fund statements and schedules, statistical section, and local highway finance report listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund statements and schedules and the local highway finance report are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling the information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole. The introduction and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Hick & Company, PC*

Greenwood Village, Colorado  
August 31, 2021



**TOWN OF SILVERTHORNE, COLORADO**  
**MANAGEMENT DISCUSSION & ANALYSIS**  
**December 31, 2020**

As management of the Town of Silverthorne, we offer readers of the Town of Silverthorne's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2020. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 7-14 of this report.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis are intended to serve as an introduction to the Town of Silverthorne's basic financial statements. The basic financial statements are comprised of three components: 1) the government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains required supplementary information and other supplementary information in addition to the basic financial statements.

On March 11, 2020 the World Health Organization declared Coronavirus-19 a pandemic effecting the entire globe. At that time, the impacts to the Town of Silverthorne were unknown, as they were throughout the country. The Town took steps to protect staff and to establish relief programs for both local businesses and residents to assist them in dealing with the extreme economic impacts that resulted from public health restrictions. The Town also invested in recovery efforts, established programs to promote local businesses, tightened its own spending, deferred capital projects, and continually evaluated its financial position. As a result of these steps and the resiliency of the Town's local businesses, the Town weathered the pandemic much better than originally anticipated, as illustrated in these financial statements.

**Government-wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the Town of Silverthorne's finances, in a manner similar to a private-sector business.

The **statement of net position** presents information on all the Town of Silverthorne's assets, liabilities and deferred inflows of resources, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the Town of Silverthorne's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses reported in this statement for some items will result in cash flows in future periods (e.g. uncollected taxes and earned but unused personal time).

Both of the government-wide financial statements distinguish functions of the Town of Silverthorne that are principally supported by taxes and intergovernmental revenues (*Governmental Activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*Business-type Activities*). The Governmental Activities of the Town of Silverthorne include: general government, public safety (police), public works, community development, recreation & culture, urban renewal and housing. The Business-type Activities of the Town of Silverthorne include water and sewer.

The government-wide financial statements can be found on pages 34-35 of this report.

**Fund Financial Statements**

A *fund* is a grouping that is used to maintain control over resources that have been segregated for specific activities or objectives. Some funds are required to be established by State law and bond covenants;

however, Town Council establishes other funds to help control and manage money for particular purposes. All of the Town's funds can be divided into four categories: Governmental Funds, Proprietary Funds, Fiduciary Funds and Internal Service Funds.

**Governmental Funds** – *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *short-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's short-term financing requirements. This accounting method is called *modified accrual* accounting.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental activities in the *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Silverthorne maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General, Sales Tax Capital Improvement, Urban Renewal Authority, and 5A Housing fund. These three funds are considered to be major funds. The other three funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining and individual fund statements and schedules* elsewhere in this report.

The Town adopts an annual appropriated budget for its General, Sales Tax Capital Improvement, Urban Renewal Authority, and 5A Housing funds. A budgetary comparison statement has been provided for the General, Sales Tax Capital Improvement, Urban Renewal Authority, and 5A Housing funds to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 37-39 of this report.

**Proprietary Funds** – The Town of Silverthorne maintains two types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town uses enterprise funds to account for its water and sewer funds. *Internal service funds* are an accounting device used to accumulate and allocate costs internally. The Town uses an internal service fund to account for health & short-term disability insurance claims. Because these services predominantly benefit the Town rather than business-type functions, they have been primarily included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for water and sewer funds. Both are considered to be major funds of the Town of Silverthorne. The health & short-term disability insurance claims internal service fund is also presented in the proprietary fund statements.

The basic proprietary fund financial statements can be found on pages 40-42 of this report.

**Fiduciary Funds** – The Town of Silverthorne maintains one fiduciary fund, the Joint Sewer Authority, which is an agency fund. It is used to account for situations where the Town's role is purely custodial. Agency funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. All assets reported in agency funds are offset by a liability; the accrual basis of accounting is used to recognize receivables and payables.

The fiduciary fund financial statements can be found on page 43.

**Notes to Financial Statements & Required Supplementary Information** – The notes and required supplementary information provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes and required supplementary information to the financial statements can be found on pages 44-66 of this report.

**Supplementary & Other Information** – The supplementary and combining statements referred to earlier in connection with major and non-major governmental funds are presented immediately following the required notes to financial statements. Combining and individual fund statements and schedules can be found on pages 69-79.

## **FINANCIAL ANALYSIS OF THE TOWN AS A WHOLE**

**Net Position** – As noted earlier, net position may serve over time as a useful indicator of a government’s financial position. In the case of the Town of Silverthorne, governmental activities assets exceeded liabilities by \$145,554,311 (net position). Of this amount, \$37,767,023 (unrestricted net position) may be used to meet the Town’s ongoing obligations or unforeseen expenses.

The following schedule shows the Town’s net position for 2020 and 2019.

	<b>TOWN OF SILVERTHORNE’S NET POSITION</b>					
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total Primary Government</b>	
	2020	2019	2020	2019	2020	2019
Current and Other Assets	\$ 31,458,212	\$ 26,930,666	\$ 21,379,707	\$ 18,857,612	\$ 52,837,919	\$ 45,788,278
Capital Assets	66,634,316	67,933,501	32,394,541	32,759,242	99,028,857	100,692,743
Total Assets	98,092,528	94,864,167	53,774,248	51,616,854	151,866,776	146,481,021
Long-Term Liabilities	3,519,874	3,964,828	62,898	48,729	3,582,772	4,013,557
Other Liabilities	2,415,598	2,667,385	76,022	216,239	2,491,620	2,883,624
Total Liabilities	5,935,472	6,632,213	138,920	264,968	6,074,392	6,897,181
Deferred Inflows of Resources	238,073	244,621	-	-	238,073	244,621
<b>Net Position:</b>						
Net Investment in Capital Assets	63,780,728	64,539,566	32,394,541	32,759,242	96,175,269	97,298,808
Restricted	12,612,019	10,065,519	-	-	12,612,019	10,065,519
Unrestricted	15,526,236	13,382,248	21,240,787	18,592,644	36,767,023	37,974,892
Total Net Position	\$ 91,918,983	\$ 87,987,333	\$ 53,635,328	\$ 51,351,886	\$ 145,554,311	\$ 139,339,219

By far the largest portion of the Town of Silverthorne’s net position, 66%, reflects its investment in capital assets (e.g. land, buildings, infrastructure), less any related debt used to acquire those assets that is still outstanding. The Town of Silverthorne uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of Silverthorne’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay any debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Unrestricted net position may be used to meet the Town’s ongoing obligations to citizens and creditors.

The \$52,837,914 of Total Primary Government current and other assets includes \$32,374,729 in cash and investments. This reflects the strong cash balances that the Town of Silverthorne has maintained in 2020, even while weathering the pandemic. Cash & investments increased by \$5.9 million in 2020 due to the resilient local economy and robust construction and development and real estate activity in the area. Most capital projects were postponed due to the pandemic, however capital assets increased by \$4,145,632 due primarily to necessary improvements at the Recreation Center, fleet purchases, upsizing utility lines in downtown development areas, and infrastructure in the Smith Ranch workforce housing development. The \$3,582,772 in long-term liabilities outstanding consists of lease/purchase agreements and accrued compensated absences.

At the end of 2020, the Town of Silverthorne is able to report a positive balance of net position for the government as a whole, as well as for its separate Governmental and Business-type Activities. The Governmental Activities unrestricted net position equals 76.8% of total expenses for Governmental Activities in the Statement of Activities for 2020.

During 2020, the Town of Silverthorne's Governmental Activities net position increased by \$3,931,650. This increase can be attributed to numerous sources including: Sales tax, Real Estate Transfer Assessments, Estate Lot Impact Fees and charges for services (especially building permits). A Coronavirus Relief Fund grant of \$409,227 also contributed to the increase. The net position from Business-Type Activities reflects an increase of \$2,283,442. Tap fees of \$3,202,185 and capital contributions from developers of \$410,233 contributed to this increase.

**Changes in Net Position** – Governmental activities increased the Town of Silverthorne's net position by \$3,931,650, reflecting a 4.5% growth in total net position. 2020 had a decreased surplus as compared to 2019, by \$(5,346,113). The Town experienced an unexpected increase in revenues and expenses were held in check (a slight decrease of \$(610,435) in 2020 from 2019). The decrease in expenditures was primarily due to fewer units completed at the Smith Ranch workforce housing neighborhood. Construction on all projects was paused at the beginning of the pandemic so fewer units were delivered in 2020 than in 2019. The Town also took cost-saving measures to freeze wages and reduced operations at the Pavilion and Recreation Center due to health restrictions which also contributed to the decrease. The decreased surplus in 2020 was primarily due to fewer contributed capital assets. We had anticipated the Governmental Activities net position to decrease in the coming year due to the global COVID-19 crisis but the financial impacts on the Town were not as dire as originally expected.

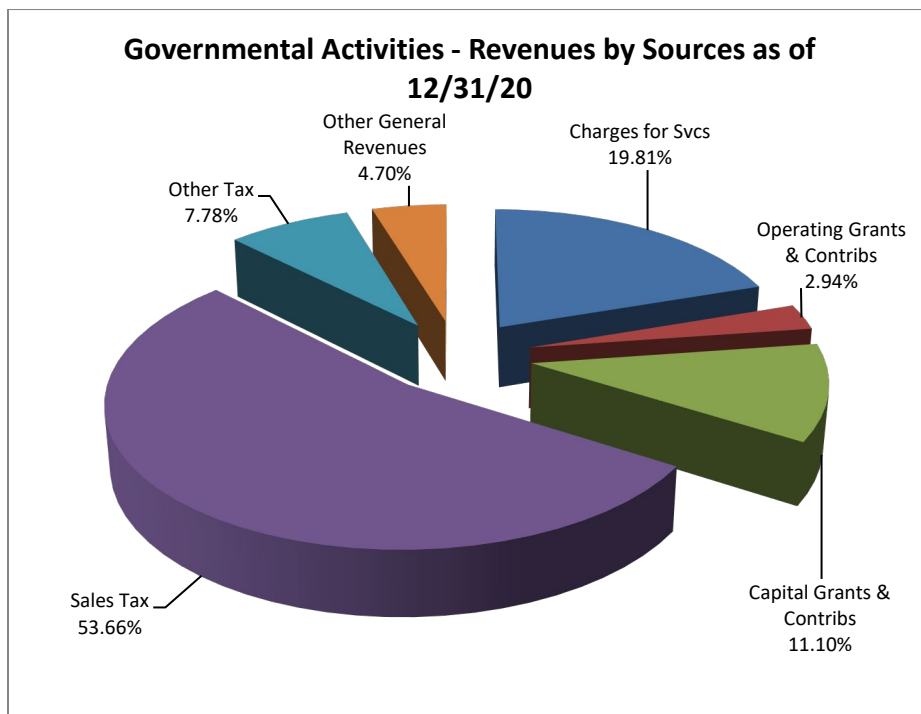
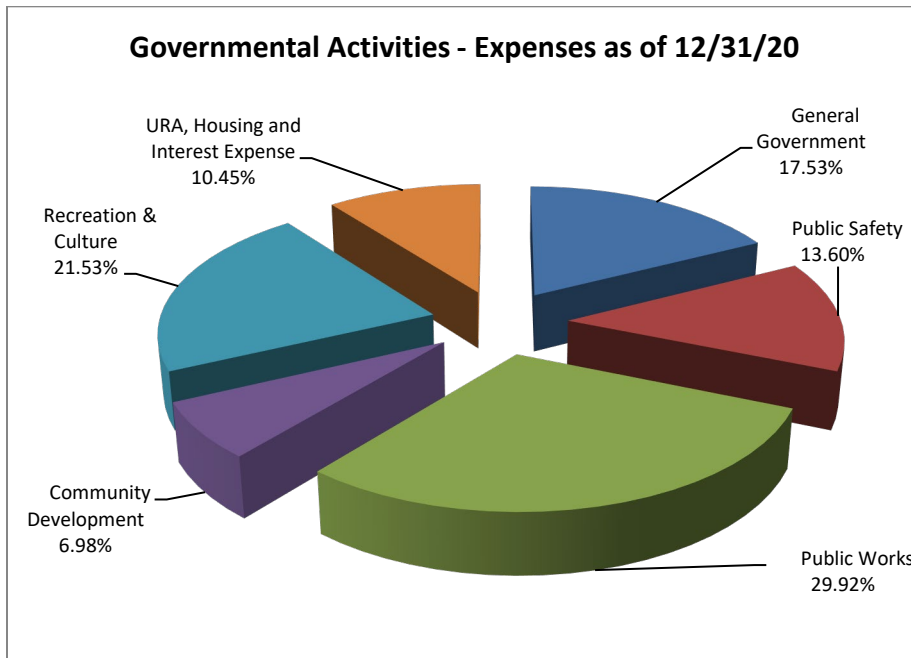
### TOWN OF SILVERTHORNE'S CHANGES IN NET POSITION

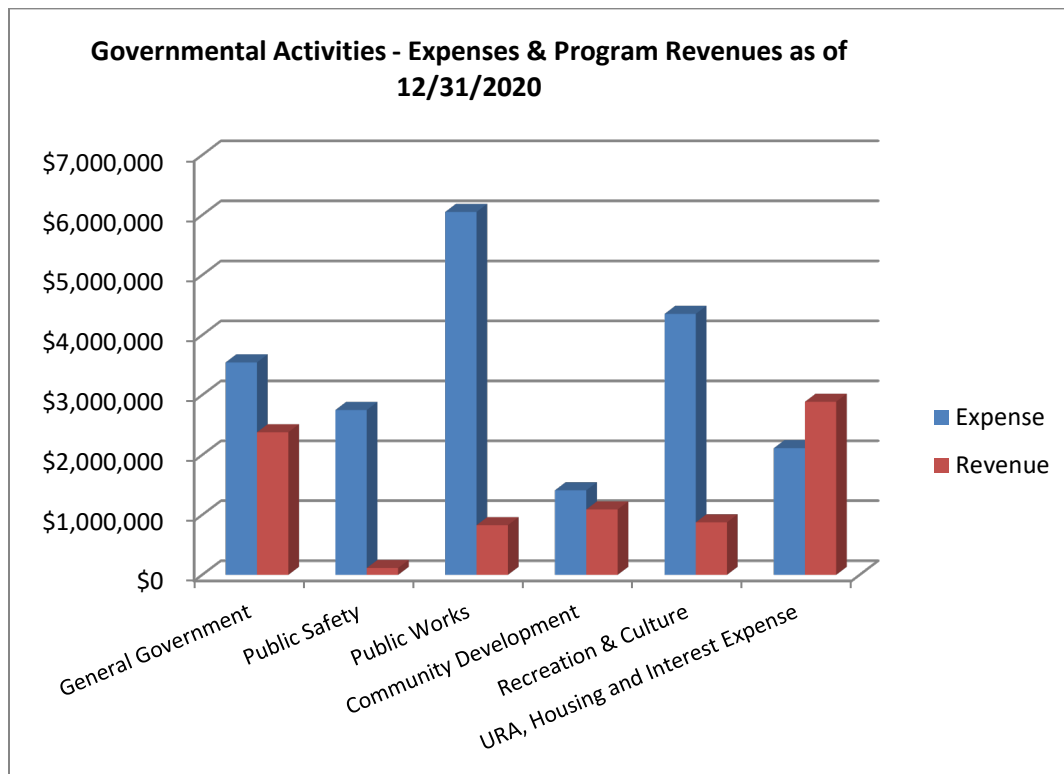
	Governmental Activities		Business-type Activities		Total Primary Government	
	2020	2019	2020	2019	2020	2019
Program Revenues:						
Charges for Services	\$ 4,768,854	\$ 5,777,681	\$ 3,141,027	\$ 2,873,676	\$ 7,927,881	\$ 8,651,357
Operating Grants & Contributions	710,743	373,639	-	-	710,743	373,639
Capital Grants & Contributions	2,682,177	8,773,310	3,612,418	3,938,270	6,294,595	12,711,580
General Revenues:						
Sales Taxes	12,963,456	12,686,145	-	-	12,963,456	12,686,145
Other Taxes	1,879,750	1,841,881	-	-	1,879,750	1,841,881
Other General Revenues	1,135,159	662,031	178,429	347,822	1,313,589	1,009,853
Total Revenues	<u>24,158,139</u>	<u>30,114,687</u>	<u>6,931,874</u>	<u>7,159,768</u>	<u>31,090,014</u>	<u>37,274,455</u>
Program Expenses:						
General Government	3,544,926	2,518,771	-	-	3,544,926	2,518,771
Public Safety	2,751,141	2,826,860	-	-	2,751,141	2,826,860
Public Works	6,052,632	5,762,932	-	-	6,052,632	5,762,932
Community Development	1,410,894	1,325,116	-	-	1,410,894	1,325,116
Recreation & Culture	4,353,866	5,542,825	-	-	4,353,866	5,542,825
Housing	1,533,653	2,716,179	-	-	1,533,653	2,716,179
Urban Renewal Authority	523,447	73,609	-	-	523,447	73,609
Interest on Long Term Debt	55,930	70,633	-	-	55,930	70,633
Water	-	-	2,478,665	2,307,721	2,478,665	2,307,721
Sewer	-	-	2,169,767	2,050,302	2,169,767	2,050,302
Total Expenses	<u>20,226,489</u>	<u>20,836,924</u>	<u>4,648,432</u>	<u>4,358,023</u>	<u>24,874,921</u>	<u>25,194,948</u>
Change in Net Position	3,931,650	9,277,763	2,283,442	2,801,745	6,215,092	12,079,508
Net Position –Beginning of Yr	87,987,333	78,709,570	51,351,886	48,550,141	139,339,219	127,259,711
Net Position – End of Year	<u>\$ 91,918,983</u>	<u>\$ 87,987,333</u>	<u>\$ 53,635,328</u>	<u>\$ 51,351,886</u>	<u>\$145,554,311</u>	<u>\$139,339,219</u>



### Governmental Activities

Governmental activities increased the Town of Silverthorne's net position by \$3,931,651. The following are illustrative summaries of Governmental Activities revenues and expenses:





**Governmental Activities Analysis:**

- Sales tax revenues increased by 2.2% (\$277,311) in 2020. Due to the Coronavirus pandemic, all economic indicators were forecasting the national/state/local economies would be negatively impacted. However, although local businesses were periodically restricted, they adopted new business models and rebounded once health orders were relaxed.
- The Town’s building-related retail sector is the most significant sector at 29.4% of total sales tax. In 2020, it increased by 12.3% or \$416,802 over prior year.
- The consumer retail sales tax category is the second largest contributor to Town sales tax at 21.2%. Sales tax from this category increased by \$263,693 or 10.6% (does not include the Outlets at Silverthorne). Revenues from The Outlets at Silverthorne decreased, by 24.7% or (\$588,378). Overall, the Outlets have seen a number of retail stores close which is a trend not limited to Silverthorne. Even prior to the pandemic, brick and mortar retailers nationwide are suffering from a decline in sales. The Outlets comprise approximately 13.8% of the Town’s total sales tax revenues down from 25% in 2015. The Online Sales category is beginning to offset some of the declines due to the Supreme Court decision on Wayfair vs. South Dakota. The Town experienced increased sales tax revenues from online sales due to the shop-from-home effect of the pandemic. Although it is still only 5.7% of total sales tax revenues, the Online Sales category increased by 80.9% or \$332,261 in 2020 over 2019.
- Building related permits and taxes decreased by \$178,617 or 9.1% in comparison to 2019. Construction projects were completely halted from March to April due to a public health order. A number of residential developments (South Maryland Creek Ranch, a.k.a. Summit Sky Ranch, Smith Ranch, Blue River Flats, River West, 4<sup>th</sup> Street Crossing) are under construction.
- In fiscal year 2020, investment income decreased from prior year by \$204,514 or 47.3% due to falling interest rates.
- Governmental activities’ expenses decreased by \$(610,437) or 2.9% from 2019. This was primarily due to decreased spending on the Town’s workforce-housing development known as Smith Ranch.
- The Town’s depreciable capital assets decreased by \$1.36 million and depreciation expense increased by \$320K.

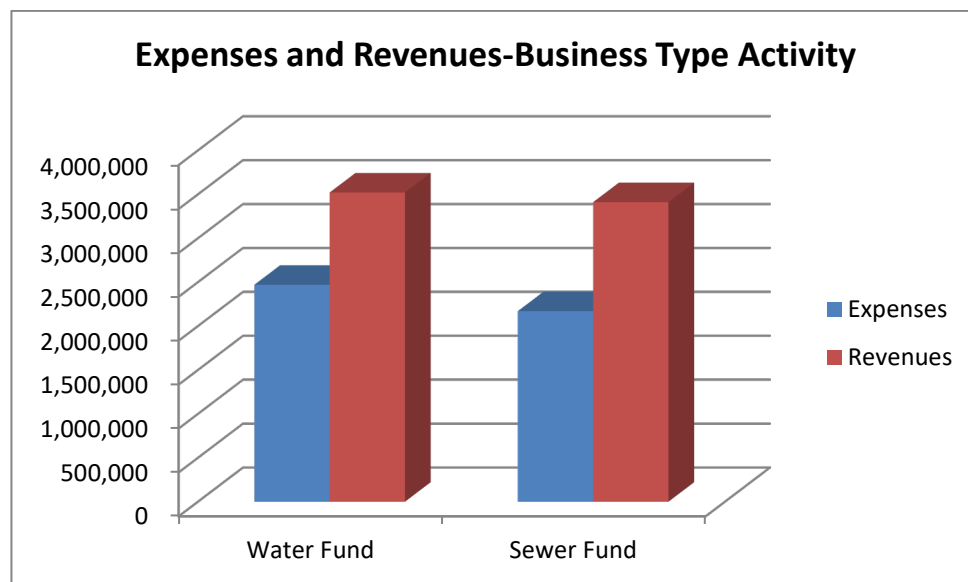
- Wage and benefit expenses decreased by 5.2% or \$480K from 2019. Hiring and pay freezes, employee furloughs, and reduced operations contributed to this decrease, primarily with regards to part-time positions in the Recreation and Culture Department (Pavilion and Recreation Center).

**Business-type Activities**

Net position in Business-type Activities increased by \$2,282,442. Business type activities include water and sewer service.

In 2020, there was a small rate increase for water and sewer users. Additionally, there were 122 new accounts added, an increase of 5.8%. Revenues from user fees were up 7%. Charges for services made up approximately 45% of program revenues with system development fees and capital contributions making up the other 55%. The capital contributions included infrastructure contributions of approximately \$410,233. The remainder of capital contributions were due to tap fees of \$3,202,185 which reflect the ongoing residential and commercial development in the Town.

The following chart demonstrates the current level of recovery for the Town’s business type activities:



**FINANCIAL ANALYSIS OF THE TOWN’S FUNDS**

As noted earlier, The Town of Silverthorne uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The Town is reporting fund balance classifications as required by Governmental Accounting Standards Board Statement #54 (GASB 54). The objective of GASB 54 reporting is to enhance the usefulness of the fund balance information by providing clearer fund balance classifications that can be applied more consistently across governments. The classifications are designed based on the relative strength of the constraints that control how specific amounts can be spent, or in the case of inventories, the inability to be spent. This change in reporting does not present any changes in the strategic initiatives of the Town and enhances public disclosure of the Town’s financial condition.

The **nonspendable** classification is generally for inventories and prepaid expenses that are a part of fund balance but are not available for spending.

The **restricted** classification includes amounts that can be spent only for the specific purposes stipulated by constitution, external resources providers, or through enabling legislation. Under the Colorado

**FINANCIAL ANALYSIS OF THE TOWN'S FUNDS**  
**CONTINUED**

Constitution, the Town has restricted fund balance for emergencies and other fund balances for which the funds may only be used for a specific purpose.

The **unassigned** classification is the residual classification for the Town's General Fund only and includes all spendable amounts not contained in other classifications. The Town has made a choice via its financial policies and a resolution to use 6-months of General Fund expenditures for unforeseen emergencies.

	General Fund	Capital Improvement Fund	Urban Renewal Authority Fund	5A Housing Fund	Other Governmental Funds	Total Governmental Funds
Nonspendable:						
Prepays	\$ 18,230	\$ -	\$ -	\$ -	\$ -	\$ 18,230
Inventories	22,029	-	-	-	-	22,029
Total Nonspendable	<u>40,259</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>40,259</u>
Restricted for:						
Emergencies	723,387	-	-	-	-	723,387
Blue River Improvements	-	-	-	-	1,221,911	1,221,911
Parks, Trails & Open Space	-	-	-	-	978,630	978,630
Marketing	-	-	-	-	106,134	106,134
Affordable Housing	-	-	-	2,773,618	-	2,773,618
Capital Improvements	-	3,413,090	62,564	-	3,332,685	6,808,339
Total Restricted	<u>723,387</u>	<u>3,413,090</u>	<u>62,564</u>	<u>2,773,618</u>	<u>5,639,360</u>	<u>12,612,019</u>
Unassigned	<u>16,036,220</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,036,220</u>
Total Fund Balances	<u>\$16,799,866</u>	<u>\$ 3,413,090</u>	<u>\$62,564</u>	<u>\$2,773,618</u>	<u>\$ 5,639,360</u>	<u>\$ 28,688,498</u>

**Governmental Funds** – The focus on the Town of Silverthorne's governmental funds is to provide information on short-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Town's financing requirements.

As the Town completed the year, its governmental funds reported a combined fund balance of \$28,688,498. Of that balance, \$16,036,220 constitutes spendable fund balance which is available for spending at the government's discretion, as it relates to a specific use or for emergencies. A portion of the fund balance is not available for new spending because it has already been spent for items such as inventories, and prepaid expenses. The nonspendable fund balance at December 31, 2019 was \$40,259.

The General Fund is the chief operating fund of the Town of Silverthorne. At the end of the current fiscal year, spendable fund balance of the General Fund was \$16,036,220, while the total fund balance increased from 2019 to \$16,799,866. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to fund expenditures. Unassigned fund balance was \$16,036,220 or 120.7% of the total general fund expenditures, while total fund balance represents 126.4% of that same amount.

During fiscal year 2020, the fund balance of the Town's General Fund increased by \$2,410,531. Key factors for 2020 are as follows:

- Revenues were 2.0% or \$305,611 greater in 2020 compared to 2019. Primary contributors to the increase were a new Nicotine tax which brought in \$772,587; Real Estate Transfer Assessments which were \$457,122 higher than the prior year, Coronavirus Relief Funds grant of \$409,227; an increase in one-time payments of Estate Lot Impact Fees of \$236,882; and sales tax revenues which increased by \$274,408 year over year. These increases were offset by decreases in revenues in the Recreation and Culture Department due to limited operations of the Pavilion and Recreation Center to conform with to Public Health orders and restrictions related to the COVID-19 pandemic.

- Sales tax makes up the largest portion of tax revenues with the General Fund receiving approximately 58% of total revenues from sales tax. In 2020, General Fund sales tax revenues totaled \$9.2 million which was an increase of \$274,408 (3.1%) from 2019.
- Expenditures for 2020 decreased by \$132,961. Wage and benefit expenses decreased by 5.2% or \$480K from 2019. Hiring and pay freezes, employee furloughs, and reduced operations contributed to this decrease, primarily with regards to part-time positions in the Recreation and Culture Department (Pavilion and Recreation Center). The decrease in wage and benefit expenditures was offset by grant programs that the Town instituted to support the local community during the Coronavirus pandemic.

The Sales Tax Capital Improvement Fund (C.I.P) has a fund balance of \$3,413,090. The increase in fund balance during 2020 was \$430,930 and was primarily due to deferring capital projects. The Town expended \$3,063,132 on new capital and asset management projects. Some of the most significant expenditures were a repair to the roof at the Recreation Center (\$798K), fleet replacements (\$546K), and street maintenance (\$570K). In addition, debt payments of \$603,049 were paid out of this fund. Due to the uncertainty created by the global pandemic, the Town deferred a number of capital and asset management projects. Similar to the General Fund, the primary revenue source for the C.I.P. Fund is sales tax. The Town is able to provide continuing funding for capital and asset management projects because 60% of sales tax revenues is legally required to be used in the Capital Improvement Fund.

The Town's Urban Renewal Authority (URA) is considered a blended component of the Town as the URA board is the Town Council and the URA is currently dependent on the Town for funding. This fund currently has a balance of \$62,564 and is holding commercial property with a value of \$3,148,429 with an investment in a joint venture of \$761,853. In recent years, an advancement from the General Fund assisted with the purchase of the property and the activities of the fund. Incremental property tax revenues of \$331K were received in 2020. In 2018, the Town assisted with distributing an RFP for development of the block along Highway 9 between 3<sup>rd</sup> and 4<sup>th</sup> Streets. A proposal was accepted by the private owners of this property and redevelopment is now taking place. Once completed, this redevelopment, known as Fourth Street Crossing, will add to incremental property, sales, and lodging tax revenues in the URA which will be used to assist in the funding of public amenities included in the project such as a parking structure and transit center.

The 5A Housing Fund accounts for sales tax assessed by the Summit Combined Housing Authority and distributed back to the Town for sales transacted in Silverthorne. Impact fees of \$2 per square foot of new construction are also collected by the Town. The funds are used towards promoting workforce housing in the Town. Due to the successful ballot question in November of 2016 which approved an additional 0.6% in sales tax for workforce housing, the Town began receiving increased 5A housing fund revenues in 2017. The fund balance at the end of 2020 was \$2,773,618. The Town began installing infrastructure for the first phase of construction of the Smith Ranch workforce housing development in 2018 and the first units were sold in 2019. When completed, the neighborhood is expected to offer approximately 200 units: a mix of single family, duplexes, and townhomes. The project was delayed slightly by the coronavirus pandemic, but we anticipate the final phase to be completed in 2023.

Capital project funds (other governmental funds) have a total fund balance of \$5,639,360. The fund balance is considered spendable, but is restricted for expenditures based on past election questions. The capital projects nonmajor fund balance increased by \$1,057,726 in 2020 primarily due to tax collections in the Development Excise Fund of \$693K. The Lodging Tax Fund balance increased by \$366K and Lodging tax revenues decreased only slightly from 2019.

**Proprietary funds** – The Town of Silverthorne's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Unrestricted net position of the water and sewer funds at the end of the year amounted to \$21,233,072. The net position for the proprietary funds increased by \$2,291,234 in 2020. Other factors concerning the finances of these two funds have been addressed in the discussion of the Town's business-type activities.

## **GENERAL FUND BUDGETARY HIGHLIGHTS**

Over the course of the year, the Town Council revised the Town budget three times. These budget amendments fell into two categories:

- Supplemental appropriations approved shortly after the beginning of the year to reflect projects and purchases not completed as expected in 2019 (roll forwards).
- Midyear adjustments for expected impacts of the coronavirus pandemic such as decreases in tax and Recreation and Culture facility revenues, decreases in planned expenditures such as merit increases and reduced operations. Increases in expenditures for laptops and network connectivity investments to enable employees to work remotely as well as additional expenditures for business grants and other programs to support the local community.

Material differences between the original budget and the amended budget include:

- General Fund
  - Revenues: reduce sales tax revenue budget by 25% (\$2,728,865); reduction to Recreation Center revenue budget of \$582,046; reduction to Pavilion revenue budget of \$173,944, increase revenue budget for COVID relief funds grant received \$409K.
  - Expenditures: decrease wages and benefits budget by \$231,027; increase budget for business and nonprofit grants \$510,000.
  - Transfers: decrease (cancel) transfer to Capital Fund of \$1,500,000.

The statement of budget to actual for the General Fund can be found on page 62.

## **CAPITAL ASSETS AND DEBT ADMINISTRATION**

### **Capital Assets**

The Town of Silverthorne's investment in capital assets for its governmental and business-type activities as of December 31, 2020 amounts to \$95,508,982 (net of accumulated depreciation and related debt). This investment in capital assets includes land, buildings, vehicles, equipment, roads, bridges, trails, intangibles, water rights and utility system infrastructure. The total net decrease in the Town of Silverthorne's investment in capital assets for the current fiscal year was \$(1,218,933). The decrease was primarily due to depreciation exceeding the capital investments in the current year..

Major capital assets events during the 2020 fiscal year included the following:

- Recreation Center roof project: \$797,604
- Maintenance of Town streets and bridges \$570,120.
- Fleet purchases and replacements of lightweight vehicles and heavy equipment including four police patrol vehicles, a loader, and a sidewalk sweeper: \$546,250.
- Upsizing utility lines in downtown development areas: \$351,708
- Infrastructure in and subsidies for homes in the Smith Ranch workforce housing development: \$1,593,972.
- Developer contributions, including streets, water, and sewer infrastructure: \$539,246
- Annual Depreciation for the Governmental-Type: \$4,142,676 and Business-Type: \$1,522,845.

The table below provides a summary of total capital assets at December 31:

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2020	2019	2020	2019	2020	2019
Land	\$ 9,524,924	\$ 9,524,924	\$ 3,871	\$ 3,871	\$ 9,528,795	\$ 9,528,795
Projects in Progress	4,133,850	4,077,209	41,580	345,290	4,175,430	4,422,499
Buildings	20,804,397	20,763,521	3,574,658	3,669,982	24,379,055	24,433,503
Vehicles & Heavy Equipment	3,274,844	3,315,898	-	-	3,274,844	3,315,898
Equipment & Furniture	904,064	1,087,805	369,210	345,630	1,273,274	1,433,435
Infrastructure	19,987,121	21,022,413	-	-	19,987,121	21,022,413
Other Improvements	7,091,649	7,280,653	2,718,150	2,780,943	9,809,799	10,061,596
Water/Sewer Infrastructure	-	-	17,221,747	17,130,192	17,221,747	17,130,192
Intangibles	913,467	861,078	41,075	59,084	954,542	920,162
Water Rights	-	-	8,424,250	8,424,250	8,424,250	8,424,250
Total	<u>\$66,634,316</u>	<u>\$67,933,501</u>	<u>\$32,394,541</u>	<u>\$32,759,242</u>	<u>\$ 99,028,857</u>	<u>\$100,692,743</u>

Note E of the financial statements on page 54 provides a summary of the Town's capital assets.

### Long-Term Debt

At the end of the current fiscal year, the Town of Silverthorne government and proprietary/business funds had no bond debt. In 2020, the Town's governmental activities total long-term debt decreased by \$444,953 leaving a balance of \$3,519,875. This consists of a lease purchase of Town Hall to fund construction of the SPAC (\$2,810,000), lease/purchase financing on a snow plow replacement (\$43,588), and compensated absences of \$666,286. For the business-type funds, the total long-term debt increased by \$14,169 and has a balance of \$62,898. The outstanding long term debt is for compensated absences.

Note H of the financial statements on pages 56-57 provides a summary of the Town's long-term debt.

### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

- Sales tax revenue accounts for approximately 65% of government fund revenues and continues to be an important and primary revenue source for providing funds for the general operations/maintenance and capital for the Town of Silverthorne.
- The COVID-19 pandemic has caused a great deal of uncertainty for 2021. The 2021 budget was based on 2019 actuals, discounted by 10%. However, as visitors continue to flock to the area, sales tax revenues have exceeded prior years every month so far. The outcome of the public health crisis continues to be unknown as vaccines are distributed and the coronavirus mutates.
- A new fund was approved in the 2021 budget process to collect a Stormwater Management Fee. The Town's storm sewer and stormwater management facilities are in disrepair and in need of a great deal of deferred maintenance and repair.
- The new Nicotine tax generated much more revenue than originally anticipated. A Nicotine Tax Fund will be established in 2021 to account for the tax revenues and associated expenditures.
- The Town is committed to supporting arts and culture in the community. The Lake Dillon Theater Company (LDTC) began operating out of the new Silverthorne Performing Arts Center (SPAC) in June of 2017 and the Town budgeted \$335K in contributions in 2021 to assist with operations and programming. In 2018, the Town began hosting a First Fridays event series which is the focus of community art displays and gatherings. Several of the First Friday events were canceled during the initial coronavirus shutdown, but events were modified to allow for safer (outdoors, physically-distanced) community gatherings.
- No new positions were budgeted for fiscal year 2021 and it has proven difficult to fill open positions and to find part-time and seasonal staff. As the financial situation of the Town has remained robust, positions will be restructured and starting pay will be increased to try to attract more candidates.
- The initial 2021 budget did not include merit increases. However, merits increases of up to 5% were reinstated mid-year as the financial impacts of the pandemic were not as severe as originally anticipated.

- Timing of construction of the Smith Ranch workforce housing development was reconsidered to break down the phases into smaller filings. The Smith Ranch development is now expected to be complete by 2022. The Town's portion of infrastructure is installed, and the Town will subsidize the cost of the completed homes at the time of closing.
- We continue to emphasize economic development in 2021 with funding for business grants, ESTIP programs, Workforce Housing Business Assistance programs, art programming and operational support, marketing and advertising. Construction in the Fourth Street Crossing development continues with the opening of the parking structure and the Market Hall and Indigo Hotel nearing completion. The Fourth Street Crossing live/work units are under construction and every unit has been sold. An additional ESTIP agreement with a retail developer will go into effect in 2021 when a new TJ Maxx and Sierra Trading Post open.
- The Town has done its best to limit rate increases for 2020. The sewer services quarterly rates increased by 3% and there was a 5% increase to the flat portion of the water rates.
- Deferred capital projects have been reinstated and asset management is again a priority. There is \$6.0M in the 2021 budget for these purposes. This included a number of building maintenance items, recreation and fleet equipment replacements, park improvement projects, street maintenance, a new traffic signal, and downtown improvements such as sidewalks and pedestrian crossings.

Due to prudent fiscal management, the Town of Silverthorne is in a strong financial position to weather the current economic and public health crisis. Although we have a fund balance and reserves that will help weather future downturns, in the long term it is only sustainable to pay annual operational expenditures from current revenues. In other words, we must strive to live within our means. Continued development creates the need for more and additional services which cannot be supported without an increasing and diversified revenue base. In the future, decreased service levels may be necessary if revenues deteriorate or cannot keep pace with the growth of the Town. All these factors were considered in preparing and revising the Town of Silverthorne's budget for the 2021 fiscal year.

### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Town of Silverthorne's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Town of Silverthorne, Finance Director, PO Box 1309, Silverthorne, Colorado 80498.



**GOVERNMENT WIDE FINANCIAL STATEMENTS**

## TOWN OF SILVERTHORNE, COLORADO

### STATEMENT OF NET POSITION

December 31, 2020

	Governmental Activities	Business-Type Activities	Total
<b>ASSETS</b>			
Cash & Investments	\$ 22,365,301	\$ 10,009,428	\$ 32,374,729
Accounts Receivable	1,860,216	782,362	2,642,578
Property Taxes Receivable	238,073	-	238,073
Due from Other Governments	1,663,466	-	1,663,466
Internal Balances	(7,715)	7,715	-
Prepays	18,230	1,375	19,605
Inventory	22,029	26,177	48,206
Land Held for Resale	3,148,429	-	3,148,429
Investment in Joint Venture	761,853	-	761,853
Restricted Cash & Investments	1,388,330	-	1,388,330
NonCurrent Assets:			
Investment in Joint Sewer Authority	-	10,552,650	10,552,650
Capital Assets:			
Nondepreciable Assets	13,658,774	8,469,701	22,128,475
Depreciable Assets, Net	<u>52,975,542</u>	<u>23,924,840</u>	<u>76,900,382</u>
<b>TOTAL ASSETS</b>	<u>98,092,528</u>	<u>53,774,248</u>	<u>151,866,776</u>
<b>LIABILITIES</b>			
Accounts Payable	593,761	69,848	663,609
Accrued Liabilities	1,641,988	6,174	1,648,162
Unearned Revenues	58,253	-	58,253
Accrued Interest Payable	4,819	-	4,819
Claims Payable	116,777	-	116,777
Noncurrent Liabilities:			
Due Within One Year	1,114,912	58,495	1,173,407
Due in More Than One Year	<u>2,404,962</u>	<u>4,403</u>	<u>2,409,365</u>
<b>TOTAL LIABILITIES</b>	<u>5,935,472</u>	<u>138,920</u>	<u>6,074,392</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Property Taxes	238,073	-	238,073
<b>TOTAL DEFERRED INFLOWS</b>	<u>238,073</u>	<u>-</u>	<u>238,073</u>
<b>NET POSITION</b>			
Net Investment in Capital Assets	63,780,728	32,394,541	96,175,269
Restricted for:			
Emergency	723,387	-	723,387
Blue River Improvements	1,225,315	-	1,225,315
Parks, Trails & Open Space	975,226	-	975,226
Marketing	106,134	-	106,134
Affordable Housing	2,773,618	-	2,773,618
Capital Improvements	6,808,339	-	6,808,339
Unrestricted	<u>15,526,236</u>	<u>21,240,787</u>	<u>36,767,023</u>
<b>TOTAL NET POSITION</b>	<u>\$ 91,918,983</u>	<u>\$ 53,635,328</u>	<u>\$ 145,554,311</u>

TOWN OF SILVERTHORNE, COLORADO

**STATEMENT OF ACTIVITIES**

Year Ended December 31, 2020

Functions/Programs	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>PRIMARY GOVERNMENT</b>							
Governmental Activities							
General Government	\$ 3,544,926	\$ 1,970,022	\$ 409,227	\$ -	\$ (1,165,677)	\$ -	\$ (1,165,677)
Public Safety	2,751,141	114,631	-	-	(2,636,510)	-	(2,636,510)
Public Works	6,052,632	298,525	301,516	229,013	(5,223,579)	-	(5,223,579)
Community Development	1,410,894	1,091,951	-	-	(318,943)	-	(318,943)
Recreation & Culture	4,353,866	767,429	-	108,936	(3,477,501)	-	(3,477,501)
Urban Renewal	523,447	-	-	-	(523,447)	-	(523,447)
Housing	1,533,653	544,296	-	2,344,228	1,354,871	-	1,354,871
Interest on Long-Term Debt	55,930	-	-	-	(55,930)	-	(55,930)
Total Governmental Activities	20,226,489	4,786,854	710,743	2,682,177	(12,046,715)	-	(12,046,715)
Business-Type Activities							
Water	2,478,665	1,403,395	-	2,081,591	-	1,006,321	1,006,321
Sewer	2,169,767	1,737,632	-	1,530,827	-	1,098,692	1,098,692
Total Business-Type Activities	4,648,432	3,141,027	-	3,612,418	-	2,105,013	2,105,013
<b>TOTAL PRIMARY GOVERNMENT</b>	<b>\$ 24,874,921</b>	<b>\$ 7,927,881</b>	<b>\$ 710,743</b>	<b>\$ 6,294,595</b>	<b>(12,046,715)</b>	<b>2,105,013</b>	<b>(9,941,702)</b>
<b>GENERAL REVENUES</b>							
Taxes:							
Sales Taxes					12,963,456	-	12,963,456
Lodging Tax					348,100	-	348,100
Franchise Taxes					292,600	-	292,600
Development Excise Tax					692,536	-	692,536
Other Taxes					546,514	-	546,514
Grants & Contributions not Restricted to Specific Programs							
Investment Income					880,196	-	880,196
Gain on Sale of Capital Assets					227,929	83,004	310,933
Miscellaneous					(78,150)	-	(78,150)
					105,184	95,425	200,609
Total General Revenues and Transfers					15,978,365	178,429	16,156,794
Change in Net Position					3,931,650	2,283,442	6,215,092
<b>NET POSITION, Beginning of Year</b>					87,987,333	51,351,886	139,339,219
<b>NET POSITION, End of Year</b>					<b>\$ 91,918,983</b>	<b>\$ 53,635,328</b>	<b>\$ 145,554,311</b>

## **FUND FINANCIAL STATEMENTS**

**TOWN OF SILVERTHORNE, COLORADO**

**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**  
**December 31, 2020**

	<u>General</u>	<u>Sales Tax Capital Improvement</u>	<u>Urban Renewal Authority</u>	<u>5A Housing</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>						
Cash & Investments	\$ 11,371,417	\$ 3,043,642	\$ -	\$ 2,270,932	\$ 5,601,053	\$ 22,287,044
Accounts Receivable	922,139	523,763	242,737	66,705	40,660	1,796,004
Property Taxes Receivable	-	-	238,073	-	-	238,073
Due from Other Governments	1,223,962	-	-	439,504	-	1,663,466
Interfund Receivable	3,952,773	-	-	-	-	3,952,773
Prepays	18,230	-	-	-	-	18,230
Inventory	22,029	-	-	-	-	22,029
Land Held for Resale	-	-	3,148,429	-	-	3,148,429
Investment in Joint Venture	-	-	761,853	-	-	761,853
Restricted Cash & Investments	1,379,463	-	8,867	-	-	1,388,330
<b>Total Assets</b>	<b>\$ 18,890,013</b>	<b>\$ 3,567,405</b>	<b>\$ 4,399,959</b>	<b>\$ 2,777,141</b>	<b>\$ 5,641,713</b>	<b>\$ 35,276,231</b>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>						
<b>LIABILITIES</b>						
Accounts Payable	430,617	122,753	34,546	3,242	2,353	593,511
Accrued Liabilities	1,601,277	31,562	111,999	281	-	1,745,119
Interfund Payable	-	-	3,952,773	-	-	3,952,773
Unearned Revenues	58,253	-	-	-	-	58,253
<b>Total Liabilities</b>	<b>2,090,147</b>	<b>154,315</b>	<b>4,099,318</b>	<b>3,523</b>	<b>2,353</b>	<b>6,349,656</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Property Taxes	-	-	238,073	-	-	238,073
<b>Total Deferred Inflows of Resources</b>	<b>-</b>	<b>-</b>	<b>238,073</b>	<b>-</b>	<b>-</b>	<b>238,073</b>
<b>FUND BALANCES</b>						
<b>Nonspendable:</b>						
Prepays	18,230	-	-	-	-	18,230
Inventory	22,029	-	-	-	-	22,029
<b>Restricted for:</b>						
Emergency	723,387	-	-	-	-	723,387
Blue River Improvements	-	-	-	-	1,225,315	1,225,315
Parks, Trails & Open Space	-	-	-	-	975,226	975,226
Marketing	-	-	-	-	106,134	106,134
Affordable Housing	-	-	-	2,773,618	-	2,773,618
Capital Improvements	-	3,413,090	62,564	-	3,332,685	6,808,339
Unassigned	16,036,220	-	-	-	-	16,036,220
<b>Total Fund Balances</b>	<b>16,799,866</b>	<b>3,413,090</b>	<b>62,564</b>	<b>2,773,618</b>	<b>5,639,360</b>	<b>28,688,498</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 18,890,013</b>	<b>\$ 3,567,405</b>	<b>\$ 4,399,955</b>	<b>\$ 2,777,141</b>	<b>\$ 5,641,713</b>	

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. 66,634,316

An Internal Service Fund is used by management to charge the costs of certain activities to individual funds, such as self funded insurance. A portion of the assets and liabilities of the internal service fund are included in governmental activities in the statement of net position. 120,862

Long-term liabilities, including lease payable, accrued interest and compensated absences, are not due and payable in the current period, and therefore are not reported in the funds. (3,524,693)

**Total Net Position of Governmental Activities** **\$ 91,918,983**

**TOWN OF SILVERTHORNE, COLORADO**

**STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS**  
Year Ended December 31, 2020

	General	Sales Tax Capital Improvement	Urban Renewal Authority	5A Housing	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>						
Taxes	\$ 9,683,652	\$ 3,787,538	\$ 331,380	\$ -	\$ 1,040,636	\$ 14,843,206
Intergovernmental	1,181,712	-	-	2,344,228	49,457	3,575,397
Licenses, Permits & Fees	1,241,457	-	-	544,296	-	1,785,753
Charges for Services	2,387,802	-	-	-	-	2,387,802
Fines & Forfeitures	44,678	-	-	-	-	44,678
Interest	127,098	28,596	3,861	19,627	46,968	226,150
Grants/Donations	-	159,479	-	-	-	159,479
Miscellaneous	1,034,779	55,651	-	-	-	1,090,430
Total Revenues	<u>15,701,178</u>	<u>4,031,264</u>	<u>335,241</u>	<u>2,908,151</u>	<u>1,137,061</u>	<u>24,112,895</u>
<b>EXPENDITURES</b>						
Current:						
General Government	3,275,600	-	-	-	45,303	3,320,903
Public Safety	2,609,445	-	-	-	-	2,609,445
Public Works	2,859,851	-	-	-	-	2,859,851
Community Development	1,251,578	-	-	-	-	1,251,578
Recreation & Culture	3,294,173	-	-	-	-	3,294,173
Urban Renewal	-	-	523,447	-	-	523,447
Housing	-	-	-	1,404,640	-	1,404,640
Capital Outlay	-	3,063,132	-	265,741	34,032	3,362,905
Debt Service:						
Principal	-	540,347	-	-	-	540,347
Interest & Fiscal Charges	-	62,702	-	-	-	62,702
Total Expenditures	<u>13,290,647</u>	<u>3,666,181</u>	<u>523,447</u>	<u>1,670,381</u>	<u>79,335</u>	<u>19,229,991</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>2,410,531</u>	<u>365,083</u>	<u>(188,206)</u>	<u>1,237,770</u>	<u>1,057,726</u>	<u>4,882,904</u>
<b>OTHER FINANCING SOURCES (USES)</b>						
Sale of Capital Assets	-	65,847	-	-	-	65,847
Total Other Financing Sources (Uses)	<u>-</u>	<u>65,847</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>65,847</u>
Net Change in Fund Balances	2,410,531	430,930	(188,206)	1,237,770	1,057,726	4,948,751
<b>Fund Balances, Beginning of Year</b>	<u>14,389,335</u>	<u>2,982,160</u>	<u>250,770</u>	<u>1,535,848</u>	<u>4,581,634</u>	<u>23,739,747</u>
<b>Fund Balances, End of Year</b>	<u>\$ 16,799,866</u>	<u>\$ 3,413,090</u>	<u>\$ 62,564</u>	<u>\$ 2,773,618</u>	<u>\$ 5,639,360</u>	<u>\$ 28,688,498</u>

The accompanying footnotes are an integral part of the financial statements.

TOWN OF SILVERTHORNE, COLORADO

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES**  
Year Ended December 31, 2020

Amounts reported for Governmental Activities in the Statement of Activities are different because:

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS	\$ 4,948,751
Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which the disposal/sale of capital assets (\$143,997) and depreciation expense (\$4,142,676) exceeds capital outlay \$2,858,475 and contributions by developers \$129,013, the current period.	(1,299,185)
The repayment of long-term debt principal is an expenditure in governmental funds, but the repayment reduces long term liabilities in the statements of net position and does not affect the statement of activities. This reconciling item reflects principal payments on the capital lease.	540,347
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. This amount represents the increase in accrued compensated absences \$95,394 and decrease in accrued interest payable \$976.	(94,418)
An Internal Service Fund is used by management to charge the costs of certain activities to individual funds, such as self-funded insurance. A portion of the activities of the internal service fund is reported with governmental activities in the statement of activities.	<u>(163,845)</u>
Change in Net Position of Governmental Activities	<u>\$ 3,931,650</u>

**TOWN OF SILVERTHORNE, COLORADO**

**STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
**December 31, 2020**

	<b>Business-Type Activities - Enterprise Funds</b>			<b>Governmental Activities - Internal Service Fund</b>
	<b>Water Fund</b>	<b>Sewer Fund</b>	<b>Totals</b>	<b>Fund</b>
<b>ASSETS</b>				
Current Assets:				
Cash & Investments	\$ 4,311,016	\$ 5,698,412	\$ 10,009,428	\$ 181,393
Accounts Receivable	350,689	431,673	782,362	64,207
Prepays	1,375	-	1,375	-
Inventory	26,177	-	26,177	-
Total Current Assets	4,689,257	6,130,085	10,819,342	245,600
Noncurrent Assets:				
Investment in Joint Sewer Authority	-	10,552,650	10,552,650	-
Capital Assets:				
Nondepreciable Assets	8,428,121	41,580	8,469,701	-
Depreciable Assets, Net	14,349,190	9,575,650	23,924,840	-
Total Noncurrent Assets	22,777,311	20,169,880	42,947,191	-
<b>TOTAL ASSETS</b>	<b>27,466,568</b>	<b>26,299,965</b>	<b>53,766,533</b>	<b>245,600</b>
<b>LIABILITIES</b>				
Current Liabilities:				
Accounts Payable	60,119	9,729	69,848	250
Accrued Liabilities	6,174	-	6,174	-
Claims Payable	-	-	-	116,775
Compensated Absences	58,495	-	58,495	-
Total Current Liabilities	124,788	9,729	134,517	117,025
Noncurrent Liabilities:				
Compensated Absences	4,403	-	4,403	-
<b>TOTAL LIABILITIES</b>	<b>129,191</b>	<b>9,729</b>	<b>138,920</b>	<b>117,025</b>
<b>NET POSITION</b>				
Net Investment in Capital Assets	22,777,311	9,617,230	32,394,541	-
Unrestricted	4,560,066	16,673,006	21,233,072	128,575
<b>TOTAL NET POSITION</b>	<b>\$ 27,337,377</b>	<b>\$ 26,290,236</b>	<b>53,627,613</b>	<b>\$ 128,575</b>

Amounts Reported for Business-Type Activities in the Statement of Net Position are different because:

An Internal Service Fund is used by management to charge the costs of health and short-term disability claims to individual funds. A portion of the assets and liabilities of the Internal Service Fund are included in business-type activities in the Statement of Net Position.

	7,715
Total Net Position of Business-Type Activities	\$ 53,635,328



TOWN OF SILVERTHORNE, COLORADO

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN  
NET POSITION - PROPRIETARY FUNDS**  
Year Ended December 31, 2020

	<u>Business-Type Activities - Enterprise Funds</u>			<u>Governmental Activities - Internal Service Fund</u>
	<u>Water Fund</u>	<u>Sewer Fund</u>	<u>Total</u>	
<b>OPERATING REVENUES</b>				
User Fees	\$ 1,370,418	\$ 1,689,947	\$ 3,060,365	\$ -
Charges for Services	32,977	-	32,977	802,152
Miscellaneous	-	-	-	11,999
Total Operating Revenues	<u>1,403,395</u>	<u>1,689,947</u>	<u>3,093,342</u>	<u>814,151</u>
<b>OPERATING EXPENSES</b>				
Operations	1,252,476	511,233	1,763,709	-
Maintenance	236,193	32,336	268,529	-
Contractual Services	33,481	654,923	688,404	-
Claims & Wellness	-	-	-	986,476
Miscellaneous	-	-	-	643
Depreciation	947,727	575,118	1,522,845	-
Total Operating Expenses	<u>2,469,877</u>	<u>1,773,610</u>	<u>4,243,487</u>	<u>987,119</u>
Net Operating Income (Loss)	<u>(1,066,482)</u>	<u>(83,663)</u>	<u>(1,150,145)</u>	<u>(172,968)</u>
<b>NONOPERATING REVENUES/(EXPENSES)</b>				
Interest Revenue	35,466	47,538	83,004	1,328
Gain on Sale of Capital Assets	-	-	-	-
Opportunity Fees	-	47,685	47,685	-
Equity Gain in Joint Sewer Authority	-	94,425	94,425	-
AMP Fees paid to Joint Sewer Authority (JSA)	-	(396,153)	(396,153)	-
Total Nonoperating Revenues (Expenses)	<u>35,466</u>	<u>(206,505)</u>	<u>(171,039)</u>	<u>1,328</u>
Income (Loss) Before Transfers and Contribution	<u>(1,031,016)</u>	<u>(290,168)</u>	<u>(1,321,184)</u>	<u>(171,640)</u>
Capital Contributions-Tap Fees	1,742,179	1,460,006	3,202,185	-
Capital Contributions-Developers	339,412	70,821	410,233	-
Change in Net Position	1,050,575	1,240,659	2,291,234	(171,640)
<b>NET POSITION, Beginning of Year</b>	<u>26,286,802</u>	<u>25,049,577</u>	<u>51,336,379</u>	<u>300,215</u>
<b>NET POSITION, End of Year</b>	<u>\$ 27,337,377</u>	<u>\$ 26,290,236</u>	<u>\$ 53,627,613</u>	<u>\$ 128,575</u>

Amounts Reported for Business-Type Activities in the Statement of Activities are different because:

Change in Net Position of Proprietary Funds \$ 2,291,234

An Internal Service Fund is used by management to charge the costs of health claims to individual funds. A portion of the activities of the Internal Service Fund is reported with business-type activities in the Statement of Activities. (8,792)

Change in Net Position of Business-Type Activities \$ 2,282,442

**TOWN OF SILVERTHORNE, COLORADO**

**STATEMENT OF CASH FLOWS**

**PROPRIETARY FUNDS**

Year Ended December 31, 2020

	<u>Business-Type Activities - Enterprise Funds</u>			<u>Governmental</u>
	<u>Water Fund</u>	<u>Sewer Fund</u>	<u>Totals</u>	<u>Activities - Internal Service Fund</u>
<b>Cash Flows From Operating Activities</b>				
Cash Received from Customers/Users	\$ 1,333,324	\$ 1,668,756	\$ 3,002,080	\$ 392,550
Cash Received from Interfund Services Provided	-	-	-	665,976
Cash Paid to Suppliers	(1,132,795)	(1,122,796)	(2,255,592)	(1,155,460)
Cash Paid for Interfund Services Used	(63,623)	-	(63,623)	-
Cash Paid to Employees	(440,105)	(77,718)	(517,823)	-
Net Cash Provided (Used) by Operating Activities	<u>(303,199)</u>	<u>468,242</u>	<u>165,043</u>	<u>(96,934)</u>
<b>Cash Flows from Capital &amp; Related Financing Activities</b>				
Acquisition of Capital Assets	(633,155)	(114,761)	(747,916)	-
Sewer Opportunity Fees	-	47,685	47,685	-
Investment in Joint Sewer Authority	-	(140,885)	(140,885)	-
AMP Fees paid to Joint Sewer Authority (JSA)	-	(396,153)	(396,153)	-
Tap Fees	1,742,179	1,460,006	3,202,185	-
Net Cash Provided (Used) by Capital & Related Financing Activities	<u>1,109,024</u>	<u>855,892</u>	<u>1,964,916</u>	<u>-</u>
<b>Cash Flows from Investing Activities</b>				
Interest Received	35,466	47,537	83,003	1,327
Net Cash Provided (Used) by Investing Activities	<u>35,466</u>	<u>47,537</u>	<u>83,003</u>	<u>1,327</u>
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	841,291	1,371,671	2,212,962	(95,607)
<b>Cash &amp; Cash Equivalents, Beginning of Year</b>	<u>3,469,725</u>	<u>4,326,741</u>	<u>7,796,466</u>	<u>277,000</u>
<b>Cash &amp; Cash Equivalents, End of Year</b>	<u>\$ 4,311,016</u>	<u>\$ 5,698,412</u>	<u>\$ 10,009,428</u>	<u>\$ 181,393</u>
<b>RECONCILIATION OF NET OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>				
Net Operating Income (Loss)	\$ (1,066,482)	\$ (83,663)	\$ (1,150,145)	\$ (172,968)
Adjustments to Reconcile Net Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Depreciation	947,727	575,118	1,522,845	-
Changes to Assets & Liabilities:				
Accounts Receivable	(70,071)	(21,191)	(91,262)	244,375
Prepays	115	-	115	-
Inventory	9,532	-	9,532	-
Accounts Payable	(123,506)	(2,022)	(125,528)	(198)
Accrued Liabilities	(14,683)	-	(14,683)	-
Claims Payable	-	-	-	(168,143)
Compensated Absences	14,169	-	14,169	-
Total Adjustments	<u>763,283</u>	<u>551,905</u>	<u>1,315,188</u>	<u>76,034</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ (303,199)</u>	<u>\$ 468,242</u>	<u>\$ 165,043</u>	<u>\$ (96,934)</u>
<b>Non-cash Capital Activities</b>				
Contributed Infrastructure from Developers	<u>\$ 339,412</u>	<u>\$ 70,821</u>	<u>\$ 410,233</u>	<u>\$ -</u>

TOWN OF SILVERTHORNE, COLORADO

**STATEMENT OF ASSETS AND LIABILITIES - AGENCY FUND**

December 31, 2020

	<b><u>Joint Sewer Authority</u></b>
<b>ASSETS</b>	
CURRENT ASSETS	
Cash & Investments	\$ <u>7,913,642</u>
Total Current Assets	\$ <u><u>7,913,642</u></u>
<b>LIABILITIES</b>	
LIABILITIES	
Funds Held for Authority	\$ <u>7,913,642</u>
Total Liabilities	\$ <u><u>7,913,642</u></u>

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The Town of Silverthorne is a Colorado Home Rule Town operating under a charter provided by the authority of the Constitution of the State of Colorado and adopted by its citizens on April 4, 1994. The Town operates under a Council-Manager form of government and provides services as authorized by its charter.

The accounting policies of the Town of Silverthorne conform to generally accepted accounting principles (GAAP) as applicable to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The following is a summary of the more significant policies:

**1. Financial Reporting Entity**

The definition of the reporting entity is based primarily on financial accountability. The Town is financially accountable for departments that make up its legal entity. It is also financially accountable for legally separate organizations if Town officials appoint a voting majority of the organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose the specific financial burdens on, the Town. The Town may also be financially accountable for organizations that are fiscally dependent upon it.

The Silverthorne Urban Renewal Authority (URA) was established in 1996 along with the Silverthorne Urban Renewal Plan to assist with revitalization of the Town's commercial areas and downtown core. The Town amended the Silverthorne Urban Renewal Plan in 2013 to allow for tax increment financing and the ability to purchase commercial properties. The Town Council serves as the governing board for the URA and the Town has operational responsibilities. Although the URA is legally separate from the Town, the URA's primary revenue source, tax increment financing, can only be established by the Town. The URA does not issue separate financial statements and is reported as a capital projects fund in the Town's financial statements. The URA is considered a blended component unit of the Town.

**2. Government-wide & Fund Financial Statements**

The government-wide financial statements (e.g., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges between the government's water and sewer functions and various other functions of the Town. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

*Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type* activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment, are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*. Internally dedicated resources are reported as *general revenues* rather than as program revenues.

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Separate financial statements are provided for governmental, proprietary and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

**3. Measurement Focus & Basis of Accounting**

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting* as are the proprietary fund financial statements. Accordingly, all of the Town's assets and liabilities, including capital assets, as well as infrastructure assets and long-term liabilities, are included in the accompanying Statement of Net Position. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flow. The agency fund utilizes the accrual basis of accounting.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to claims, judgments and compensated absences, are recorded only when payment is due.

Taxes, intergovernmental revenues, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. Sales and lodging taxes collected and held by vendors at year end on behalf of the Town are recognized as revenue if collected within sixty days after year end. Expenditure-driven grants are recognized as revenue when qualifying expenditures have been incurred, all other grant requirements imposed by the provider have been met, and if collected within sixty days after year-end. All other revenue items are considered to be measurable and available only when cash is received by the Town.

**4. Financial Statement Presentation**

The Town uses funds to report on its financial position, the results of its operations and cash flows. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. When both restricted and unrestricted resources are available for a specific use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

**Governmental Funds**

Governmental funds are used to account for all or most of a government's general activities, including the collection and distribution of earmarked monies for the acquisition or construction of general capital assets (Capital Projects Funds). The General Fund is used to account for all activities of the general government not accounted for in some other fund.

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

In 2020, the Town had the following major Governmental Funds:

*General Fund* – This fund is the Town’s primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

*Sales Tax Capital Improvement Fund* – This fund is used to account for 60% of the Town’s 2% sales tax. The funds are used for the acquisition, construction, and debt related to major capital projects and facilities other than those financed by proprietary funds and fiduciary funds. This was approved by voters in 1992.

*Urban Renewal Authority Fund* – This fund is used to account for all financial activities related to the URA. The URA’s main function is to collect property tax increment revenues and to assist with revitalization of the Town’s commercial areas and downtown core.

*5A Housing Fund* – This fund used to account for impact fees collected by the Town and sales tax assessed by the Summit Combined Housing Authority and distributed back to the Town for sales transacted in Silverthorne. The funds are used towards promoting workforce housing in the Town.

***Proprietary Funds***

In 2020, the Town had the following major Proprietary Funds:

Enterprise Funds:

*Water Fund* – This fund is used to account for the acquisitions, operation and maintenance of the facilities, services and water rights associated with providing water to the Town.

*Sewer Fund* – This fund is used to account for the operation and maintenance of the infrastructure and services associated with providing sewer services to the Town.

Additionally, the Town reports the following fund types:

***Internal Service Fund***

*Internal Service Fund* – This fund is used to account for the Town’s self-funded insurance programs. Internal Service Funds account for services provided to other departments, funds or agencies of the Town, on a cost reimbursement basis.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as non-operating revenues and expenses.

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

***Fiduciary Funds***

In 2020, the Town had the following Fiduciary Fund:

Agency Fund:

*Joint Sewer Authority (JSA) Agency Fund* – This fund is used to account for the joint venture which provides wastewater collection and treatment facilities for the central basin of Summit County. There are five participants (Town of Silverthorne, Town of Dillon, Dillon Valley Metro District, Buffalo Mountain Metro District and the Mesa Cortina Metro District) to the JSA and the Town is the managing entity. The Town holds all assets on behalf of the JSA in a purely custodial capacity.

**NOTE B - ASSETS, LIABILITIES & NET POSITION OR FUND BALANCE**

**1. Cash & Investments**

The Town pools cash resources of its various funds in order to facilitate the management of cash. The balance in the pooled cash accounts is available to meet current operating requirements. Cash in excess of current requirements can be invested in various interest-bearing securities and disclosed as part of the Town's investments.

The Town considers pooled cash and investments to be cash equivalents for the statement of cash flows. Cash equivalents include investments with original maturities of three months or less.

**2. Receivables**

Receivables are reported net of an allowance for uncollectible accounts, where applicable.

**3. Property Taxes Receivable**

Property taxes earned but collected in the subsequent year are recorded as receivables and deferred inflows of resources at year end. Taxes are due in the subsequent year on April 30<sup>th</sup>, or in two installments on February 28<sup>th</sup> and June 15<sup>th</sup>. Taxes are collected by the County Treasurer and remitted to the Town (URA) on a monthly basis. In April of 1994, the Town had a ballot question that included the phrase "...and reduce the Town of Silverthorne ad valorem property tax to zero." The voters of the Town approved this reduction in property taxes when the ballot question was approved, and therefore, the Town's General Fund no longer collects property taxes. However, the Silverthorne Urban Renewal Authority does receive property taxes through a tax increment within the Urban Renewal designated area.

**4. Inventory & Prepaids**

Inventories are merchandise intended for sale to the public. For the enterprise funds, some of the inventories are also available for internal use. Inventories are valued at cost using the first in/first out (FIFO) method. The cost of inventories is recorded as expenditures or expenses when consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaids in both government-wide and fund financial statements using the consumption method.

**5. Deposits & Land Held for Resale**

Deposits are funds being held in a separate account, outside of Town bank accounts, that are intended to be used or held for a Town purpose.

Land held for resale is any property purchased through the URA that is intended to be sold for future commercial development. The land is reported at cost, which is the approximate fair value of the land.

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE B - ASSETS, LIABILITIES & NET POSITION OR FUND BALANCE (CONTINUED)**

**6. Restricted Cash & Investments**

Restricted cash and investments of \$1,388,330, are reported in the General and URA Funds. These funds represent escrowed monies held from pending satisfactory completion of various construction projects within the Town and for the Blue River Real Estate Company, LLC that the URA is an equal partner with Craig Realty.

**7. Capital Assets**

Capital assets, which include land, building and improvements, other improvements, intangibles, equipment and furniture, vehicles and heavy equipment and infrastructure assets (e.g. roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary funds in the financial statements. Capital assets are defined by the Town as assets with a cost of \$5,000 or more and an estimated useful life in excess of one year. Capital assets are valued at historical or estimated historical costs. Donated or contributed assets are recorded at their acquisition value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital asset, as applicable.

Capital assets are depreciated using the straight-line method. Depreciation expense is reflected as an operating expense in the government-wide statement of activities and the proprietary fund statements.

Estimated useful lives for asset types are as follows:

<u>Asset</u>	<u>Years</u>
Buildings and Improvements	5-40
Equipment and Furniture	5-15
Vehicles and Heavy Equipment	5-15
Infrastructure	7-50
Intangible Assets	5-10
Other Improvements	5-25
Water Tanks, Wells and Lines	10-60

**8. Unearned Revenues**

Unearned revenues include contributions/donations that have been collected but the corresponding expenditures have not been incurred. The next calendar year's business licenses that are collected prior to the first of the year are also unearned.

**9. Deferred Inflows of Resources**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Deferred inflows of resources include property taxes earned but levied for a subsequent year. Grant revenues not available as current financial resources are deferred in the governmental fund financial statements.

**10. Compensated Absences**

Employees accrue personal leave time which may be used in place of traditional sick and vacation time. Personal leave accrues to employees based on a sliding scale up to a maximum of 560 hours, and may be carried over to subsequent periods. Upon termination in good standing, employees are compensated for 100% of unused personal time.



TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE B - ASSETS, LIABILITIES & NET POSITION OR FUND BALANCE (CONTINUED)**

Compensation time is earned when a full-time employee works over 40 hours in a week. The time is figured at time and half for each hour worked over 40 hours.

Accumulated personal and compensation time is available to employees due to services employees have already provided to the Town. No liability is reported in the governmental funds in connection with compensated absences until they are paid or due for payment.

**11. Long-term Obligations**

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary funds statement of net position. Debt premiums and discounts are deferred and amortized over the life of the debt using the straight-line method.

In the fund financial statements, governmental funds recognize the face amount of debt issued as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

Issuance costs, whether or not withheld from debt proceeds, are reported as current expenditures or expenses.

**12. Net Position/Fund Balances**

In the government-wide financial statements and the proprietary funds in the fund financial statements, net position is restricted when constraints placed on the use of resources are externally imposed. In the fund financial statements, governmental funds report fund balances based on financial reporting standards that establish criteria for classifying fund balances into specifically defined classifications to make the nature and extent of constraints more useful and understandable. The classifications comprise a hierarchy based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances may be classified as nonspendable, restricted, committed, assigned, or unassigned.

- Nonspendable Fund Balance – Amounts that cannot be spent because they are either not in spendable form, or legally or contractually required to be maintained intact. Examples are items that are not expected to be converted to cash including inventories and prepaids.
- Restricted Fund Balance – Amounts that are restricted for specific purposes. The spending constraints placed on the use of fund balance amounts are externally imposed by creditors, grantors, contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation that are legally enforceable.
- Committed Fund Balance – Amounts that can only be used for specific purposes pursuant to constraints imposed by the Town Council by ordinance. The committed amounts cannot be used for any other purpose until Town Council removes or changes the specified use by taking the same type of formal action it employed to previously commit those amounts.
- Assigned Fund Balance – Amounts that are constrained by the Town's intent to be used for specific purposes but are neither restricted nor committed. Intent is expressed by Town Council through policy or resolution, or Council can delegate the authority. Council has granted, through resolution, the Town Manager or the Manager's Designee, the authority to designate the assigned fund balance for each fund based on the intended use of such resources.

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE B - ASSETS, LIABILITIES & NET POSITION OR FUND BALANCE (CONTINUED)**

- Unassigned Fund Balance – The remaining fund balance of the General Fund after amounts are set aside for other classifications. Negative fund balances of other funds are also included in this category.

The Town of Silverthorne has established a formal policy for its use of restricted and unrestricted (committed, assigned, unassigned) fund balance. If expenditures are incurred, the Town uses restricted fund balance first, if the expenditure meets the restricted purpose, followed by committed amounts, assigned amounts, and finally, unassigned amounts.

**13. Subsequent Events**

We have evaluated subsequent events through September 10, 2021 the date the financial statements were available to be issued.

**NOTE C – DEPOSITS & INVESTMENTS**

The Town maintains a cash and short-term investments pool that is available for use by all Funds. Additionally, the Town pools longer-term investments for all Funds.

The Town's deposits are entirely covered by federal depository insurance (FDIC) or by collateral held under Colorado's Public Deposit Protection Act (PDPA). The PDPA requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by State regulators. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to 102% of the aggregate uninsured deposits. At December 31, 2020, the Town had bank deposits of \$2,587,782 collateralized with securities held by the financial institution's agent but not in the Town's name.

At the end of 2020, the Town held deposits and investments with the following maturities:

		<b>Maturities</b>		
		<b>Carrying</b>	<b>Less than one</b>	<b>Less than</b>
		<b>Amounts</b>	<b>year</b>	<b>five years</b>
<b>Deposits:</b>	<b>S&amp;P Rating</b>			
Cash on Hand	Not Rated	\$4,610	\$4,610	
Bank Deposits	Not Rated	2,859,070	2,859,070	
<b>Investments</b>				
United States Treasuries	NA	2,665,729	2,665,729	
US Agencies	AA+	4,597,230	3,783,943	813,287
Money Market Fund	Aaa	5,492,195	5,492,195	
Investment Pools	AAAm	26,057,867	26,057,867	
		<u>\$41,676,701</u>	<u>40,863,414</u>	<u>813,287</u>

**Reconciliation to the Financial Statements**

Cash & Investments	\$32,374,729
Restricted Cash & Investments	1,388,330
Fiduciary Fund Cash & Investments	<u>7,913,642</u>
	<u>\$41,676,701</u>

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE C - DEPOSITS & INVESTMENTS (CONTINUED)**

The Town of Silverthorne is governed by the deposit and investment limitations of State law. Custodial risk is not addressed by State statutes or by policy. The Town has a formal investment policy that limits its investment choices. The investment choices are within the limitations of State laws and include:

- Direct obligations of the US government and certain US agency securities;
- Certificates of deposits or savings accounts that are either insured or secured with acceptable collateral with in-state financial institutions;
- With certain limitations, commercial paper and money market funds regulated by the Securities and Exchange Commission (SEC);
- Local government investment pools

The Town measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Quoted prices for identical investments in active markets
- Level 2: : Inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly. Level 2 inputs include quoted prices for similar assets or liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and,
- Level 3: Unobservable inputs

At December 31, 2020, the Town had the following fair value measurements:

Investments measured at Fair Value:	Total	Fair Value Measurements Using		
		Level 1	Level 2	Level 3
U.S. Instrumentalities	7,262,959		7,262,959	
Total	\$ 7,262,959		\$7,262,959	
 <b>Investments Measured at Net Asset Value:</b>				
Colotrust	12,824,831			
CSAFE	13,233,036			
Money Market Funds	5,492,195			
Total	\$31,550,062			

*Credit Risk* – State statutes limit investments in money market funds to those that maintain a constant share price, with a maximum remaining maturity in accordance with the Securities and Exchange Commission’s Rule 2a-7, and either have assets of one billion dollars or the highest rating issued by one or more nationally recognized statistical rating organizations.

*Interest Rate Risk* – State statutes generally limit investments to an original maturity of no more than five years. The Town has no formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising for increasing interest rates. The Town’s general policy is to buy and hold investments to maturity. The Town’s investment portfolio is designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the Town’s investment risk constraints and the cash flow characteristics of the portfolio.

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE C - DEPOSITS & INVESTMENTS (CONTINUED)**

*Concentration of Credit Risk* – The Town places limits on the amount it may invest in any one issuer. The Town’s investment policy limits concentration depending on the investment instruments. At a maximum, the policy allows no more than 50% of the portfolio in any single issuer. Additionally, the Town’s investment policy recommends the Town diversify use of investment instruments to avoid incurring unreasonable risk in over investing in one specific instrument or in one institution. The Town’s investment policy recommends that “no more than 25% of the portfolio deposited in any single bank or savings and loan. No more than 50% of the portfolio in PDPA collateralized deposits.” At December 31, 2020, the Town’s investments in the Federal National Mortgage Association, Federal Home Loan Mortgage Corporation, Federal Home Loan Bank, and Federal Farm Credit Banks Funding Corporation represented 0.60%, 0.60%, 4.87% and 4.96%, respectively, of total investments.

At December 31, 2020, the Town had invested \$26,057,867 in Local Governmental Investment Pools (Pools) from the Colorado Local Government Liquid Asset Trust (COLOTRUST) and Colorado Surplus Asset Fund Trust (CSAFE). The Pools are investment vehicles established by State statute for local government entities in Colorado to pool surplus funds. The Colorado Division of Securities administers and enforces the requirements of creating and operating the Pools.

Colotrust – Colotrust is not a 2a7-like external investment pool. The unit of account is each share held, and the value of the position would be the fair value of the pool’s share price multiplied by the number of shares held. The government-investor does not “look through” the pool to report a pro rata share of the pool’s investments, receivables and payables. This investment is valued using the NAV per share (or its equivalent) of the investments.

Colotrust is an investment vehicle established by state statute for local entities in Colorado to pool surplus funds for investment purposes and are registered with the State Securities Commissioner. The pools operate similarly to money market funds and each share is equal in value to \$1.00. A designated custodial bank provides safekeeping and depository services in connection with the direct investment and withdrawal functions of each pooled investment. Securities owned by the pools are held by the Federal Reserve Bank in the account maintained for the custodial bank. The custodian’s internal records identify the investments owned by the participating governments. Investments of the pools consist of US Treasury bills, notes, and note strips, commercial paper allowed by state statute and repurchase agreements collateralized by US Treasury securities and or US Instrumentalities. Colotrust is rated AAAM by Standard and Poor’s. Information regarding Colotrust’s financial statements is available at their website [www.colotrust.com](http://www.colotrust.com).

CSAFE – CSAF is considered to be a 2a7-like investment and is valued at amortized cost. The 2a7-like investments do not have any unfunded commitments, redemption restrictions or redemption notice periods. The 2a7-like investments conform to Colorado Statutes CRS 24-75-601 et. Seq. and therefore invests primarily in securities of the United States Treasury, United States Agencies, Primary Dealer Repurchase Agreements, highly rated commercial paper, highly rated corporate bonds, Colorado Depositories collateralized at 102% of market value investments will conform to its Permitted Investments and will meet Standard & Poor’s investment guidelines to achieve a AAAM rating, the highest attainable rating for a Local Government Investment Pool. Information regarding CSAF’s financial statements is available at the website [www.csafe.org](http://www.csafe.org).

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE D – RECEIVABLES & DUE FROM OTHER GOVERNMENTS**

Receivables and Due from Other Governments, as of December 31, 2020, for the Town’s individual major funds and non-major funds in the aggregate, are as follows.

	General Fund	Sales Tax Capital Improvement Fund	Urban Renewal Authority Fund	5A Housing	Nonmajor Funds	Water Fund	Sewer Fund
Receivables:							
Taxes	\$ 382,307	\$ 523,763	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts	539,832	-	242,737	66,705	40,660	350,689	431,673
<b>Total Receivables</b>	<b><u>\$ 922,139</u></b>	<b><u>\$ 523,763</u></b>	<b><u>\$242,737</u></b>	<b><u>\$ 66,705</u></b>	<b><u>\$ 40,660</u></b>	<b><u>\$ 350,689</u></b>	<b><u>\$ 431,673</u></b>
Due from Other Governments							
County	\$ 123,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Authority	-	-	-	439,504	-	-	-
State	1,100,752	-	-	-	-	-	-
<b>Total Other Governments</b>	<b><u>\$1,223,962</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$439,504</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE E – CAPITAL ASSETS**

The following is a summary of changes in capital assets for the year ended December 31, 2020.

<b><u>Governmental Activities</u></b>	Balance December 31, 2019	Additions	Disposals	Balance December 31, 2020
Capital assets, not being depreciated:				
Land	\$ 9,524,924	\$ -	\$ -	\$ 9,524,924
Projects in Progress	4,077,209	687,884	(631,243)	4,133,850
Total capital assets not being depreciated	<u>13,602,133</u>	<u>687,884</u>	<u>(631,243)</u>	<u>13,658,774</u>
Capital assets, being depreciated:				
Buildings and Improvements	31,343,693	1,052,522	-	32,396,215
Vehicles & Heavy Equipment	5,348,202	537,105	(405,914)	5,479,393
Equipment & Furniture	2,656,731	50,572	-	2,707,303
Infrastructure	41,570,794	424,789	-	41,995,583
Intangibles	1,567,690	220,193	-	1,787,883
Other Improvements	12,537,662	645,666	-	13,183,328
Total capital assets being depreciated	<u>95,024,772</u>	<u>2,930,847</u>	<u>(405,914)</u>	<u>97,549,705</u>
Less accumulated depreciation:				
Buildings and Improvements	(10,580,172)	(1,011,646)	-	(11,591,818)
Vehicles & Heavy Equipment	(2,032,304)	(434,162)	261,917	(2,204,549)
Equipment & Furniture	(1,568,926)	(234,313)	-	(1,803,239)
Infrastructure	(20,548,381)	(1,460,081)	-	(22,008,462)
Intangibles	(706,612)	(167,804)	-	(874,416)
Other Improvements	(5,257,009)	(834,670)	-	(6,091,679)
Total accumulated depreciation	<u>(40,693,404)</u>	<u>(4,142,676)</u>	<u>261,917</u>	<u>(44,574,163)</u>
Total capital assets, being depreciated, net	<u>54,331,368</u>	<u>(1,211,829)</u>	<u>(143,997)</u>	<u>52,975,542</u>
Governmental activities capital assets, net	<u>\$ 67,933,501</u>	<u>\$ (523,945)</u>	<u>\$ (775,240)</u>	<u>\$ 66,634,316</u>
<b><u>Business - Type Activities</u></b>	Balance December 31, 2019	Additions	Disposals	Balance December 31, 2020
Capital assets, not being depreciated:				
Land	\$ 3,871	\$ -	\$ -	\$ 3,871
Projects in Progress	345,290	41,580	(345,290)	41,580
Water Rights	8,424,250	-	-	8,424,250
Total capital assets, not being depreciated	<u>8,773,411</u>	<u>41,580</u>	<u>(345,290)</u>	<u>8,469,701</u>
Capital assets, being depreciated:				
Buildings and Improvements	3,812,968	-	-	3,812,968
Water Tanks	4,121,205	-	-	4,121,205
Lines	24,626,065	1,180,661	-	25,806,726
Wells	3,853,565	132,341	-	3,985,906
Machinery & Equipment	867,345	96,397	-	963,742
Intangibles	281,403	-	-	281,403
Other Improvements	3,334,773	52,455	-	3,387,228
Total capital assets, being depreciated	<u>40,897,324</u>	<u>1,461,854</u>	<u>-</u>	<u>42,359,178</u>
Less accumulated depreciation:				
Buildings and Improvements	(142,986)	(95,324)	-	(238,310)
Water Tanks	(1,324,992)	(102,725)	-	(1,427,717)
Lines	(11,750,946)	(958,837)	-	(12,709,783)
Wells	(2,394,705)	(159,885)	-	(2,554,590)
Machinery & Equipment	(521,715)	(72,817)	-	(594,532)
Intangibles	(222,319)	(18,009)	-	(240,328)
Other Improvements	(553,830)	(115,248)	-	(669,078)
Total accumulated depreciation	<u>(16,911,493)</u>	<u>(1,522,845)</u>	<u>-</u>	<u>(18,434,338)</u>
Total capital assets, being depreciated, net	<u>23,985,831</u>	<u>(60,991)</u>	<u>-</u>	<u>23,924,840</u>
Business-type activities capital assets, net	<u>\$ 32,759,242</u>	<u>\$ (19,411)</u>	<u>\$ (345,290)</u>	<u>\$ 32,394,541</u>

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE E – CAPITAL ASSETS (CONTINUED)**

Depreciation expense was charged to functions as follows:

Governmental Activities:

General Government	\$ 135,575
Public Safety	100,794
Public Works	2,871,990
Community Development	72,618
Recreation & Culture	<u>961,701</u>

Total Governmental Activities Depreciation Expenses \$4,142,678

**NOTE F - INVESTMENT IN JOINT VENTURES**

**Joint Sewer Authority**

The Town is a participant in the Silverthorne/Dillon Joint Sewer Authority (JSA), which was formed to construct and operate a wastewater treatment facility. Participants in the JSA are the Towns of Silverthorne and Dillon, the Dillon Valley District, the Buffalo Mountain Metropolitan District and the Mesa Cortina Metro District.

Construction costs are paid by each participant based on their share of the available capacity in each phase of the project. Operating costs are funded by quarterly billings to the participants, which are based on the number of taps each participant has connected to the system.

The Town records its investments in the JSA and its share of operating costs in the Sewer Fund. The investment is accounted for under the equity method. The Town had an investment in the JSA at December 31, 2020, the date of the most recent audited financial statements, of \$10,552,650. The Town represents a 67.17% share in the joint venture. At December 31, 2020, the Town was responsible for 41.7% of the JSA’s operating expenses.

Based on the 2020 audited results, the Town’s equity in the JSA increased by \$235,310.

Joint Sewer Authority financial statements are issued annually and can be obtained from the managing entity, the Town of Silverthorne.

**Urban Renewal Authority Joint Venture**

The Town’s Urban Renewal Authority (URA) is an equal partner with Craig Reality in the Acorn commercial property that was purchased in 2014. The partnership formed is Blue River Real Estate Company, LLC. The purpose of the partnership is to attain and hold a section of commercial property to be used at a future date within a new commercial development.

All revenues and expenses are to be equally shared. Equal payments are to be made to the LLC when needed. The URA had an investment in the partnership as of December 31, 2020, of \$761,853. The URA represents a 50% share in the joint venture. At December 31, 2020, the URA was responsible for 50% of the partnerships operating expenses.

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE G – INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS**

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the year are referred to as either *Interfund Receivables* or *Payables*. Any residual balances outstanding between governmental and business-type activities are reported in the government-wide financial statements as internal balances.

**Interfunds:**

<u>Interfund Receivable</u>	<u>Interfund Payable</u>	<u>Amount</u>
General Fund	Urban Renewal Authority Fund	\$3,952,773

The amounts payable to the General Fund relate to the advance made to the URA for URA activity and land purchases. Repayment will be made from increment property taxes and proceeds from the sale of land.

There were no transfers between funds during the year ended December 31, 2020.

**NOTE H - LONG-TERM DEBT**

**Governmental & Business Activities:**

The following summarizes the changes in the Town’s long-term liabilities for the year ended December 31, 2020:

	<u>Balance</u> <u>12/31/19</u>	<u>Additions</u>	<u>Retirement</u>	<u>Balance</u> <u>12/31/20</u>	<u>Due Within</u> <u>One Year</u>
<b>Governmental Activities:</b>					
Capital Leases	\$ 3,393,936	\$ -	\$ (540,347)	\$ 2,853,588	\$ 488,588
Compensated Absences – Gov.	<u>570,892</u>	<u>620,417</u>	<u>(525,850)</u>	<u>666,286</u>	<u>626,324</u>
Total Governmental	<u>\$ 3,964,828</u>	<u>\$ 620,417</u>	<u>\$(1,066,197)</u>	<u>\$ 3,519,874</u>	<u>\$ 1,114,912</u>
<b>Business-Type Activities:</b>					
Compensated Absences – Bus.	<u>\$ 48,729</u>	<u>\$ 67,728</u>	<u>\$ (53,559)</u>	<u>\$ 62,898</u>	<u>\$ 58,495</u>

Compensated absences of the governmental activities are expected to be liquidated with revenues from the General Fund.

**Capital Lease Obligations:**

In 2016, the Town entered into a ten-year lease-purchase agreement for \$4,500,000 on the Town Hall building in order to provide funding for the construction of the Silverthorne Performing Arts Center. Semiannual payments (including interest) of approximately \$250,000 are due on June 1<sup>st</sup> and December 1<sup>st</sup> starting on June 1, 2017. The interest rate on this financing is 1.92%.

In 2016, the Town entered into a lease purchase agreement for \$417,416 to purchase two additional plow trucks and attachments. Both of these vehicles have a useful life of ten years and in 2020, \$36,746 was included in depreciation expense. Prior year accumulated depreciation was \$128,609. The interest rate on this financing is 1.96%. Semiannual payments of \$44,015 are due on the 15<sup>th</sup> of February and August each year and began on August 15, 2016.



**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE H - LONG-TERM DEBT (CONTINUED)**

In 2014, The Town entered into a lease purchase agreement for \$180,000 to purchase a John Deere front loader and related accessories. The front loader has an estimated useful life of ten years. This year, \$17,670 was included in depreciation expense and the prior year accumulated depreciation was \$94,815. The equipment is used by the Town's Public Works department. The amount financed was \$180,000 at an interest rate of 3.5%. Semi-annual payments are \$19,778 which include interest. Payments are due on July 1<sup>st</sup> and January 1<sup>st</sup> and began on July 1, 2015.

The following is a schedule of the future minimum lease payments under these capital leases:

<b>Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2021	488,588	52,267	540,856
2022	455,827	43,248	498,248
2023	460,000	34,464	494,464
2024	470,000	25,584	495,584
2025	485,000	16,512	501,512
2026	<u>495,000</u>	<u>7,152</u>	<u>502,152</u>
<b>Total</b>	<b><u>\$ 2,854,415</u></b>	<b><u>\$ 179,227</u></b>	<b><u>\$ 3,032,815</u></b>

**NOTE I - PENSION PLANS**

**ICMA Retirement Prototype Money Purchase Plan & Trust (A 401 Qualified Plan)**

All full-time and ¾ time employees, except elected/appointed officials as defined by the Town Code, participate in a Section 401(A) defined contribution money purchase retirement plan. The plan, administered by ICMA Retirement Corporation, requires the Town to contribute monthly an amount equal to 10.5% of each employee's salary. All amounts contributed are vested 100% immediately. Each participant is required to contribute 7.5% of earnings for the plan year as a condition of participation in the plan. The Town Council has the authority to make changes to the plan as to the contributions and vesting rights as long as the changes are within the laws as set by the Federal Government.

Total contributions by the Town for the year ended December 31, 2020, were \$727,047. Total contributions by the employees for the year ended December 31, 2020, were \$519,248.

**NOTE J - COLORADO CONTRABAND FORFEITURE ACT**

The Town's police department has entered into a program with other law enforcement agencies in the Colorado Fifth Judicial District, whereby most assets acquired under the Colorado Contraband Forfeiture Act are turned over to the District to be used for authorized purposes to benefit all agencies within the District. At December 31, 2020, the Town had \$3,382 in seizure funds, which the police department is using for rewards for information leading to solving police cases.

**NOTE K - RISK MANAGEMENT**

**Colorado Intergovernmental Risk Sharing Agency (CIRSA)**

The Town is a member with CIRSA, a separate and independent governmental and legal entity formed by intergovernmental agreement by member municipalities pursuant to the provisions of 24-10-115.5, Colorado Revised Statutes (1982 Replacement Volume) and Colorado Constitution, Article XIV, section 18(2).

TOWN OF SILVERTHORNE, COLORADO

NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**NOTE K - RISK MANAGEMENT (CONTINUED)**

The purposes of CIRSA are to provide members defined liability and property coverage and to assist members to prevent and reduce losses and injuries to municipal property and to persons or property which might result in claims being made against members of CIRSA, their employees or officers. CIRSA provides insurance coverage for workers compensation, property, liability, crime, police professional and errors and omissions insurance. CIRSA does not cover contractual risks.

It is the intent of CIRSA to create an entity in perpetuity which will administer and use funds contributed by members to defend and indemnify, in accordance with the bylaws, any member of CIRSA against stated liability or loss, to the limit of the financial resources of CIRSA. All income and assets of CIRSA are dedicated to the exclusive benefit of its members.

The deductible amount paid by the Town for each incident in 2020 was \$5,000; there is no change in coverage from past years. CIRSA is a separate legal entity and the Town does not approve budgets nor does it have the ability to significantly affect the operations of CIRSA.

**Group Insurance - Health & Short Term Disability**

The Town has an established partially self-funded insurance plan for health and short-term disability for employees and their dependents. Under the health insurance program, for employees, spouses and dependents who choose to participate, the Town provides health insurance coverage up to \$65,000 and aggregate losses for all participants up to \$1,000,000. The Town purchases commercial insurance for claims in excess of coverage provided by the Town.

For the Town's short-term disability program, the Town provides coverage equal to the coverage that was provided by the private insurance industry. The coverage has a low risk to the Town. There is no excess coverage insurance for these plans. The short-term disability insurance covers a maximum of 12 weeks of 60% of weekly salary with a maximum of \$1,000 per week.

All Town departments participate in the group insurance and make payments to the Health & Short-term Disability Claims Internal Service Fund based on prior claims experience in amounts needed to pay current year claims and to establish a reserve for catastrophic losses. The Fund has a net position of \$128,575 as of December 31, 2020.

The Town has established a reserve for incurred but not reported (IBNR) claims based on claims experience. The IBNR reserves are included in claims payable and include a provision for incremental claim adjustment expenses as well as estimated recoveries, if applicable. Other than current amounts, the Town does not believe that IBNR claims can be reasonably estimated. Therefore, no long-term liability is reported in the financial statements. Changes in claims payable were as follows:

	<u>2019</u>	<u>2020</u>
Claims Payable, Beginning of Year	\$ 120,392	\$ 284,919
Claims and Changes in Provisions	1,234,524	827,810
Claim Payments	<u>(1,069,997)</u>	<u>(995,954)</u>
Claims Payable, End of Year	<u>\$ 284,919</u>	<u>\$ 116,775</u>

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE L– CONTINGENCIES AND COMMITMENTS**

**Litigation**

During the normal course of business, the Town incurs claims and other assertions against it from various agencies and individuals. The Town and legal counsel intend to vigorously defend such claims. In the opinion of the Town’s management, such claims would not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the Town at December 31, 2020.

**Economic Development Agreements**

The Town has entered into Enhanced Sales Tax Incentive Programs (ESTIP) agreements in an effort to promote economic development and re-development within the Town. Enhanced sales tax shall mean the amount of sales tax collected by the Town and available to the Town after the deduction of sixty percent (60%) of the two-percent Town sales taxes required by election, over and above a base amount negotiated and agreed upon by the applicant and the Town, and approved by the Town Council. Any owner of a newly established retail-sales-tax-generating business or location, or the owner of an existing retail-sales-tax-generating business or location which wishes to expand substantially, which newly established or substantial expansion is accomplished subsequent to the effective date of this Division, may apply to the Town for inclusion within the ESTIP, provided that the new or expanded business is reasonably likely to generate enhanced sales taxes of at least five thousand dollars (\$5,000) in the first year of operation.

The uses eligible for the shared enhanced sales taxes shall be strictly limited to those which are public or public-related in nature. Some examples are improvements to streets, sidewalks, drainage facilities, demolition and site restoration for redevelopment, landscaping, decorative structures, enhanced architectural features, public transportation improvements, installation of utility lines and any other improvements of a similar nature which are specifically approved by the Town Council. Public or public-related purposes also include redevelopment of existing properties, occupancy of existing vacant space and expansion or creation of jobs in the Town. There were five active agreements as of December 31, 2020: Angry James’ Brewery, Baker’s Brewery, Craig Realty (Starbucks), Murdoch’s, and Treeline Craft Kitchen. The gross dollar amount by which the Town’s sales tax revenues were decreased during 2020 was \$149,131.

**Lease Agreement**

The Town constructed a new performing arts facility using debt proceeds and contributions from the Lake Dillon Theater Company (the “Theater Company”). In June of 2017, the Town entered into a lease agreement with the Theater Company to use the facility for theater performances and educational programs through December 31, 2037, with two additional five-year renewal options. However, the Town retains ownership of the facility. Monthly rent of \$1,800 is required by the agreement, in addition to \$1 per ticket sold. The lease agreement is reported in the financial statements as an operating lease, with revenues recorded as lease payments.

**NOTE M - TAXPAYER BILL OF RIGHTS (TABOR) AND THE AMENDMENT ONE ELECTION QUESTION**

At the November 3, 1992 general election, Colorado voters approved an amendment to the Colorado Constitution commonly known as the Taxpayer’s Bill of Rights (the Amendment). The Amendment was effective December 31, 1992, and its provisions limit government taxes, spending, revenues and debt without electoral approval.

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**NOTE M - TAXPAYER BILL OF RIGHTS (TABOR) AND THE AMENDMENT ONE ELECTION QUESTION (CONTINUED)**

The Amendment by its terms applies to local governments such as the Town but excludes “enterprises” which are defined as a (1) government owned business, (2) authorized to issue its own debt and (3) receives less than 10% of its annual revenue in grants from all state and local governments. The Town considers its Water and Sewer Funds to be “enterprises” and, therefore, considers them excluded from the terms of the Amendment.

On April 5, 1994 an election question was approved by the Citizens of the Town of Silverthorne. The election question asked the citizens for the Town to retain the ability to collect and expend the full revenues generated without any increase in any tax rate and expenditures and revenues on debt service, municipal operations and capital projects without the limitation of the Amendment. The period covered was January 1, 1994 to December 31, 2013.

On November 3, 2009, an election question was approved by the Citizens of Silverthorne. The election question asked the citizens for the Town to continue beyond December 31, 2013, to retain the ability to collect and expend the full revenues generated without any increase in any tax rate and expenditures and revenues on debt service, municipal operations and capital projects without the limitation of the Amendment. The basis of this question was to take the 1994 election question and continue to be exempt from TABOR as it relates to revenue limits indefinitely.

For 2020, The Town was required to reserve 3% of its fiscal year spending as “emergency reserves.” The TABOR emergency reserve of \$723,387 has been recorded as restricted fund balance in the General Fund.

## **REQUIRED SUPPLEMENTARY INFORMATION**

**TOWN OF SILVERTHORNE, COLORADO**

**GENERAL FUND**  
**BUDGETARY COMPARISON SCHEDULE**

Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Taxes	\$ 9,167,365	\$ 6,438,500	\$ 9,683,652	\$ 3,245,152
Intergovernmental	647,748	647,748	1,181,712	533,964
Licenses, Permits & Fees	650,345	650,345	1,241,457	591,112
Charges for Services	3,073,912	2,317,922	2,387,802	69,880
Fines & Forfeitures	79,450	79,450	44,678	(34,772)
Interest	60,000	60,000	127,098	67,098
Grants/Donations	31,640	31,640	-	(31,640)
Miscellaneous	145,936	555,164	1,034,779	479,615
<b>Total Revenues</b>	<u>13,856,396</u>	<u>10,780,769</u>	<u>15,701,178</u>	<u>4,920,409</u>
<b>EXPENDITURES</b>				
Current				
General Government	2,657,407	3,499,122	3,275,600	223,522
Public Safety	2,753,121	2,823,121	2,609,445	213,676
Public Works	3,280,132	3,179,117	2,859,851	319,266
Community Development	906,765	913,464	1,251,578	(338,114)
Recreation & Culture	4,273,030	4,135,919	3,294,173	841,746
<b>Total Expenditures</b>	<u>13,870,455</u>	<u>14,550,743</u>	<u>13,290,647</u>	<u>1,260,096</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(14,059)	(3,769,974)	2,410,531	6,180,505
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfer Out	<u>(1,500,000)</u>	-	-	-
<b>Net Change in Fund Balance</b>	(1,514,059)	(3,769,974)	2,410,531	6,180,505
<b>Fund Balance, Beginning of Year</b>	<u>9,971,624</u>	<u>14,389,335</u>	<u>14,389,335</u>	-
<b>Fund Balance, End of Year</b>	<u>\$ 8,457,565</u>	<u>\$ 10,619,361</u>	<u>\$ 16,799,866</u>	<u>\$ 6,180,505</u>

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**

**5A HOUSING FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
 Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Intergovernmental	\$ 2,046,000	\$ 1,363,507	\$ 2,344,228	\$ 980,721
Licenses, Permits & Fees	199,999	199,999	544,296	344,297
Interest	<u>25,001</u>	<u>25,001</u>	<u>19,627</u>	<u>(5,374)</u>
Total Revenues	<u>2,271,000</u>	<u>1,588,507</u>	<u>2,908,151</u>	<u>1,319,644</u>
<b>EXPENDITURES</b>				
Housing Administrative Fees	79,998	79,998	76,409	3,589
Capital Outlay	750,000	500,000	265,741	234,259
Housing Programs	<u>2,885,001</u>	<u>2,045,113</u>	<u>1,328,231</u>	<u>716,882</u>
Total Expenditures	<u>3,714,999</u>	<u>2,625,111</u>	<u>1,670,381</u>	<u>954,730</u>
Net Change in Fund Balance	(1,443,999)	(1,036,604)	1,237,770	2,274,374
Fund Balance, Beginning of Year	<u>2,145,270</u>	<u>1,535,848</u>	<u>1,535,848</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ 701,271</u>	<u>\$ 499,244</u>	<u>\$ 2,773,618</u>	<u>\$ 2,274,374</u>

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**  
**SALES TAX CAPITAL IMPROVEMENT FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Taxes	\$ 3,562,242	\$ 2,423,121	\$ 3,787,538	\$ 1,364,417
Grants/Donations	59,720	159,720	159,479	(241)
Interest	52,609	52,609	28,596	(24,013)
Miscellaneous	-	-	55,651	55,651
Total Revenues	<u>3,674,571</u>	<u>2,635,450</u>	<u>4,031,264</u>	<u>1,395,814</u>
<b>EXPENDITURES</b>				
Capital Outlay	5,713,761	4,134,612	3,063,132	1,071,480
Debt Services:				
Principal	540,347	540,347	540,347	-
Interest & Fiscal Charges	62,699	62,699	62,702	(3)
Total Expenditures	<u>6,316,807</u>	<u>4,737,658</u>	<u>3,666,181</u>	<u>1,071,477</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(2,642,236)</u>	<u>(2,102,208)</u>	<u>365,083</u>	<u>2,467,291</u>
<b>OTHER FINANCING SOURCES/USES</b>				
Sale of Capital Assets	124,000	123,999	65,847	(58,152)
Transfers In	1,500,000	-	-	-
Total Other Financing Sources	<u>1,624,000</u>	<u>123,999</u>	<u>65,847</u>	<u>(58,152)</u>
Net Change in Fund Balance	(1,018,236)	(1,978,209)	430,930	2,409,139
<b>Fund Balance, Beginning of Year</b>	<u>2,572,147</u>	<u>2,982,160</u>	<u>2,982,160</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ 1,553,911</u>	<u>\$ 1,003,951</u>	<u>\$ 3,413,090</u>	<u>\$ 2,409,139</u>

See the accompanying Independent Auditors' Report.



**TOWN OF SILVERTHORNE, COLORADO**

**URBAN RENEWAL AUTHORITY FUND**  
**BUDGETARY COMPARISON SCHEDULE**

Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Taxes	\$ 161,001	\$ 335,001	\$ 331,380	\$ (3,621)
Interest	-	-	3,861	3,861
Total Revenues	<u>161,001</u>	<u>335,001</u>	<u>335,241</u>	<u>240</u>
<b>EXPENDITURES</b>				
Urban Renewal	<u>54,997</u>	<u>569,997</u>	<u>523,447</u>	<u>46,550</u>
Total Expenditures	<u>54,997</u>	<u>569,997</u>	<u>523,447</u>	<u>46,550</u>
Net Change in Fund Balance	106,004	(234,996)	(188,206)	46,790
<b>Fund Balance, Beginning of Year</b>	<u>239,694</u>	<u>250,770</u>	<u>250,770</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ 345,698</u>	<u>\$ 15,774</u>	<u>\$ 62,564</u>	<u>\$ 46,790</u>

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**

**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
DECEMBER 31, 2020**

**NOTE 1 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

Budgets for the governmental funds, except for interfund loan activity in General, Housing 5A and Development Excise Tax Funds, are adopted on a basis consistent with generally accepted accounting principles (GAAP). Additionally, interfund loan activity, developer proceeds and capital outlay of the Urban Renewal Authority Fund, are adopted on a basis consistent with generally accepted accounting principles (GAAP). Budgets for the proprietary fund are adopted on a basis consistent with GAAP, except that the budgeted expenditures also include capital outlay and exclude depreciation expense and equity gain/loss from joint ventures and capital assets. The Council does not budget for the fiduciary funds. Council legally adopts all governmental and proprietary fund budgets. All annual appropriations lapse at the end of the fiscal year.

During the year, the Town Council meets with each department to approve policy, identify goals and performance measures. It is the department's responsibility to prepare an annual budget to implement the policy and accomplish the goals identified. Each year, the Manager will present the Financial Policies in August, Capital Budget in September, and the Operating Budget in October. The Council holds two public hearings prior to the Council's adoption of the Budget Resolution schedule to be completed on or before the first regular Council meeting in November of each year.

The appropriated budget is prepared by fund, department, programs and categories. The Manager may approve transfer of budget between departments within a fund. Departments may request the Manager's approval to transfer budget items between categories and programs within a department. The Manager will review requests to ensure compliance with the goals and objectives of the annual budget as approved by the Council. Transfers of appropriation between funds require the approval of Council. The legal level of budgetary control is the fund level. Council can amend the approved budget during the year.

# **COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES**

## **NON-MAJOR GOVERNMENTAL FUNDS**

### **Capital Project Funds**

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Capital project funds are used to account for financial resources that are restricted, committed, or assigned to expenditures for primarily capital outlays including the acquisition or construction of capital facilities and other capital assets.

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Conservation Trust Fund - This fund is used to account for the Town's share of lottery funds distributed by the State of Colorado. Funds are to be used for Parks, Trails and Open Space.

Lodging Tax Fund – This fund is used to account for the voter approved 2% tax on lodging sales. Funds are to be split and expended 85% to Parks, Trails and Open Space – 15% for Marketing.

Development Excise Tax Fund – This fund is used to account for the voter approved \$2 per square foot charged on new residential construction. Funds are to be used for growth related operations and capital expenditures.

TOWN OF SILVERTHORNE, COLORADO

**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**

December 31, 2020

	Capital Project Funds			Total Other Governmental Funds
	Conservation Trust	Lodging Tax	Development Excise Tax	
<b>ASSETS</b>				
Cash & Investments	\$ 180,593	\$ 2,087,775	\$ 3,332,685	\$ 5,601,053
Accounts Receivable	-	40,660	-	40,660
Total Assets	<u>\$ 180,593</u>	<u>\$ 2,128,435</u>	<u>\$ 3,332,685</u>	<u>\$ 5,641,713</u>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>LIABILITIES</b>				
Accounts Payable	\$ -	\$ 2,353	\$ -	\$ 2,353
Total Liabilities	<u>-</u>	<u>2,353</u>	<u>-</u>	<u>2,353</u>
<b>FUND BALANCES</b>				
Restricted For:				
Blue River Improvements & CRCA	\$ -	\$ 1,225,315	\$ -	\$ 1,225,315
Parks, Trails & Open Space	180,593	794,633	-	975,226
Marketing	-	106,134	-	106,134
Capital Improvements	-	-	3,332,685	3,332,685
Total Fund Balances	<u>180,593</u>	<u>2,126,082</u>	<u>3,332,685</u>	<u>5,639,360</u>
Total Liabilities & Fund Balances	<u>\$ 180,593</u>	<u>\$ 2,128,435</u>	<u>\$ 3,332,685</u>	<u>\$ 5,641,713</u>

**TOWN OF SILVERTHORNE, COLORADO**

**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS**

Year Ended December 31, 2020

	<b>Capital Project Funds</b>			<b>Total Other Governmental Funds</b>
	<b>Conservation Trust</b>	<b>Lodging Tax</b>	<b>Development Excise Tax</b>	
<b>REVENUES</b>				
Taxes	\$ -	\$ 348,100	\$ 692,536	\$ 1,040,636
Intergovernmental	49,457	-	-	49,457
Interest	1,378	18,104	27,486	46,968
 Total Revenues	 <u>50,835</u>	 <u>366,204</u>	 <u>720,022</u>	 <u>1,137,061</u>
<b>EXPENDITURES</b>				
Current:				
General Government - Marketing	-	45,303	-	45,303
Capital Outlay	-	34,032	-	34,032
Total Expenditures	<u>-</u>	<u>79,335</u>	<u>-</u>	<u>79,335</u>
 Net Change in Fund Balance	 50,835	 286,869	 720,022	 1,057,726
 <b>Fund Balances, Beginning of Year</b>	 <u>129,758</u>	 <u>1,839,213</u>	 <u>2,612,663</u>	 <u>4,581,634</u>
 <b>Fund Balances, End of Year</b>	 <u>\$ 180,593</u>	 <u>\$ 2,126,082</u>	 <u>\$ 3,332,685</u>	 <u>\$ 5,639,360</u>

**TOWN OF SILVERTHORNE, COLORADO**

**CONSERVATION TRUST FUND**  
**BUDGETARY COMPARISON SCHEDULE**

Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Intergovernmental	\$ 41,999	\$ 41,999	\$ 49,457	\$ 7,458
Interest	200	199	1,378	1,179
 Total Revenues	 <u>42,199</u>	 <u>42,198</u>	 <u>50,835</u>	 <u>8,637</u>
 Net Change in Fund Balance	 42,199	 42,198	 50,835	 8,637
<b>Fund Balance, Beginning of Year</b>	<u>126,346</u>	<u>129,758</u>	<u>129,758</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ 168,545</u>	<u>\$ 171,956</u>	<u>\$ 180,593</u>	<u>\$ 8,637</u>

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**

**LODGING TAX FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
 Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Taxes	\$ 331,236	\$ 291,185	\$ 348,100	\$ 56,915
Interest	4,548	4,547	18,104	13,557
Total Revenues	<u>335,784</u>	<u>295,732</u>	<u>366,204</u>	<u>70,472</u>
<b>EXPENDITURES</b>				
General Government - Marketing	50,329	50,329	45,303	5,026
Capital Outlay	25,000	25,000	34,032	(9,032)
Total Expenditures	<u>75,329</u>	<u>75,329</u>	<u>79,335</u>	<u>(4,006)</u>
Net Change in Fund Balance	260,455	220,403	286,869	66,466
<b>Fund Balance, Beginning of Year</b>	<u>1,675,795</u>	<u>1,839,213</u>	<u>1,839,213</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ 1,936,250</u>	<u>\$ 2,059,616</u>	<u>\$ 2,126,082</u>	<u>\$ 66,466</u>



**TOWN OF SILVERTHORNE, COLORADO**

**DEVELOPMENT EXCISE TAX FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
 Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Taxes	\$ 385,000	\$ 385,000	\$ 692,536	\$ 307,536
Interest	<u>10,998</u>	<u>10,999</u>	<u>27,486</u>	<u>16,487</u>
Total Revenues	<u>395,998</u>	<u>395,999</u>	<u>720,022</u>	<u>324,023</u>
<b>EXPENDITURES</b>				
Capital Outlay	<u>270,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>270,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	125,998	395,999	720,022	324,023
<b>Fund Balance, Beginning of Year</b>	<u>2,463,088</u>	<u>2,612,663</u>	<u>2,612,663</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ 2,589,086</u>	<u>\$ 3,008,662</u>	<u>\$ 3,332,685</u>	<u>\$ 324,023</u>

See the accompanying Independent Auditors' Report.

## **Enterprise Funds**

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Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

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Water Fund - This fund is used to account for the provision of water service for the Town.

Sewer Fund - This fund is used to account for the provision of sewer service for the Town.

**TOWN OF SILVERTHORNE, COLORADO**

**WATER FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
 Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
User Fees	\$ 1,231,969	\$ 1,231,966	\$ 1,370,418	\$ 138,452
Charges for Services	80,008	80,008	32,977	(47,031)
Tap Fees	549,401	549,401	1,742,179	1,192,778
Interest	<u>9,502</u>	<u>9,502</u>	<u>35,466</u>	<u>25,964</u>
Total Revenues	<u>1,870,880</u>	<u>1,870,877</u>	<u>3,181,040</u>	<u>1,310,163</u>
<b>EXPENSES</b>				
Operations	982,626	1,032,626	1,252,476	(219,850)
Maintenance	291,506	711,506	236,193	475,313
Contractual Services	37,104	37,104	33,481	3,623
Capital Outlay	<u>1,000</u>	<u>651,000</u>	<u>633,155</u>	<u>17,845</u>
Total Expenses	<u>1,312,236</u>	<u>2,432,236</u>	<u>2,155,305</u>	<u>276,931</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>558,644</u>	<u>(561,359)</u>	<u>1,025,735</u>	<u>1,587,094</u>
<b>Change in Net Position, Budgetary Basis</b>	\$ <u>558,644</u>	\$ <u>(561,359)</u>	1,025,735	\$ <u>1,587,094</u>
<b>ADJUSTMENTS TO GAAP BASIS</b>				
Capital Outlay			633,155	
Depreciation Expense			(947,727)	
Contributed Capital from Developers			<u>339,412</u>	
<b>Change in Net Position, GAAP Basis</b>			\$ <u>1,050,575</u>	

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**

**SEWER FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
 Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
User Fees	\$ 1,492,092	\$ 1,492,096	\$ 1,689,947	\$ 197,851
Charges for Services	3,000	3,000	-	(3,000)
Opportunity Fees	-	-	47,685	47,685
Tap Fees	555,605	555,602	1,460,006	904,404
Interest	<u>24,000</u>	<u>24,000</u>	<u>47,538</u>	<u>23,538</u>
Total Revenues	<u>2,074,697</u>	<u>2,074,698</u>	<u>3,245,176</u>	<u>1,170,478</u>
<b>EXPENSES</b>				
Operations	418,777	523,777	511,233	12,544
Maintenance	40,001	65,001	32,336	32,665
Contractual Services	1,055,411	1,055,419	1,051,076	4,343
Capital Outlay	<u>-</u>	<u>75,000</u>	<u>114,761</u>	<u>(39,761)</u>
Total Expenses	<u>1,514,189</u>	<u>1,719,197</u>	<u>1,709,406</u>	<u>9,791</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>560,508</u>	<u>355,501</u>	<u>1,535,770</u>	<u>1,180,269</u>
<b>Change in Net Position, Budgetary Basis</b>	<u>\$ 560,508</u>	<u>\$ 355,501</u>	1,535,770	<u>\$ 1,180,269</u>
<b>ADJUSTMENTS TO GAAP BASIS</b>				
Capital Outlay			114,761	
Depreciation Expense			(575,118)	
Contributed Capital from Developers			70,821	
Equity Gain in Joint Sewer Authority Investment			<u>94,425</u>	
<b>Change in Net Position, GAAP Basis</b>			<u>\$ 1,240,659</u>	

See the accompanying Independent Auditors' Report.

## **Internal Service Funds**

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Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

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Health & Short-Term Disability Fund – This fund is used to account for the first \$65,000 in medical claims per claimant per year and short-term disability claims. The claims related premiums are paid into this fund to cover the claims which are paid through a third party administrator.

**TOWN OF SILVERTHORNE, COLORADO**

**HEALTH & SHORT-TERM DISABILITY CLAIMS FUND**  
**BUDGETARY COMPARISON SCHEDULE**

Year Ended December 31, 2020

	<u>Original Budgeted Amounts</u>	<u>Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>REVENUES</b>				
Charges for Services	\$ 1,271,709	\$ 1,271,709	\$ 802,152	\$ (469,557)
Interest	2,506	2,506	1,328	(1,178)
Miscellaneous	<u>1,000</u>	<u>1,000</u>	<u>11,999</u>	<u>10,999</u>
Total Revenues	<u>1,275,215</u>	<u>1,275,215</u>	<u>815,479</u>	<u>(459,736)</u>
<b>EXPENSES</b>				
Claims & Wellness Program	1,146,119	1,124,824	986,476	138,348
Miscellaneous	<u>700</u>	<u>700</u>	<u>643</u>	<u>57</u>
Total Expenses	<u>1,146,819</u>	<u>1,125,524</u>	<u>987,119</u>	<u>138,405</u>
<b>Change in Net Position</b>	128,396	149,691	(171,640)	(321,331)
<b>Net Position, Beginning of Year</b>	<u>84,214</u>	<u>300,215</u>	<u>300,215</u>	<u>-</u>
<b>Net Position, End of Year</b>	<u>\$ 212,610</u>	<u>\$ 449,906</u>	<u>\$ 128,575</u>	<u>\$ (321,331)</u>

See the accompanying Independent Auditors' Report.

**TOWN OF SILVERTHORNE, COLORADO**

**STATEMENT OF CHANGES IN ASSETS AND LIABILITIES**

**AGENCY FUND**

Year Ended December 31, 2020

	<u>Balance</u> <u>January 1, 2020</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u> <u>December 31, 2020</u>
<b>Joint Sewer Authority</b>				
<b>ASSETS</b>				
Cash and Investments	\$ <u>6,732,823</u>	\$ <u>2,928,159</u>	\$ <u>(1,747,340)</u>	\$ <u>7,913,642</u>
Total Assets	\$ <u><u>6,732,823</u></u>	\$ <u><u>2,928,159</u></u>	\$ <u><u>(1,747,340)</u></u>	\$ <u><u>7,913,642</u></u>
<b>LIABILITIES</b>				
Funds Held for Authority	\$ <u>6,732,823</u>	\$ <u>2,928,159</u>	\$ <u>(1,747,340)</u>	\$ <u>7,913,642</u>
Total Liabilities	\$ <u><u>6,732,823</u></u>	\$ <u><u>2,928,159</u></u>	\$ <u><u>(1,747,340)</u></u>	\$ <u><u>7,913,642</u></u>

See the accompanying Independent Auditors' Report.

## **STATISTICAL SECTION**



**TOWN OF SILVERTHORNE, COLORADO**

**STATISTICAL SECTION**

*(Unaudited)*

This part of the Town of Silverthorne’s comprehensive annual financial report presents detailed information as a context for understanding this year’s financial statements, note disclosures and supplementary information. This section includes data for the Town (i.e., the primary government) and the business-type funds. This information has not been audited by the independent auditor.

<b>Contents</b>	<b>Schedules</b>	<b>Pages</b>
<b>Financial Trends</b> These tables contain trend information that may assist the reader in assessing the Town’s current financial performance by placing it in historical perspective.	1-8	82-89
<b>Revenue Capacity</b> These tables contain information that may assist the reader in assessing the viability of the Town’s most significant “own-source” revenues.	9-14	90-95
<b>Debt Capacity</b> These tables present information that may assist the reader in analyzing the affordability of the Town’s current levels of outstanding debt and the Town’s ability to issue additional debt in the future.	15-17	96-98
<b>Demographic and Economic Information</b> These tables offer economic and demographic indicators that are commonly used for financial analysis and depict the Town’s present and ongoing financial status.	18-19	99-100
<b>Operating Information</b> These tables contain service and infrastructure indicators that represent how the information in the Town’s financial statements relates to the services the Town provides and the activities it performs.	20-22	101-103

Town of Silverthorne, Colorado  
Government-wide Net Position by Category  
Last Ten Fiscal Years  
*(accrual basis of accounting)*

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Governmental Activities</b>										
Net Investment in Capital Assets	\$ 41,837,491	\$ 43,533,197	\$ 46,177,806	\$ 45,104,372	\$ 45,798,581	\$ 45,863,329	\$ 52,216,856	\$ 57,761,700	\$ 64,539,566	\$ 63,780,728
Restricted for: (1)										
Emergency	258,084	266,008	421,023	434,517	467,218	510,785	632,415	655,261	715,107	723,387
Trail Easements	-	-	386,461	-	-	-	-	-	-	-
Blue River Improvements	-	68,314	68,323	268,379	268,853	270,361	272,850	1,208,970	1,213,372	1,225,315
Parks, Trails & Open Space	157,948	81,448	61,325	23,620	90,929	309,921	491,730	809,585	657,343	975,226
Marketing	40,625	44,331	42,994	48,997	84,934	91,193	85,477	85,966	98,256	106,134
Affordable Housing	-	-	-	34,441	529,059	1,087,223	2,356,814	1,715,468	1,535,848	2,773,618
Capital Improvements	2,128,797	3,148,262	2,070,935	2,446,972	2,188,396	4,278,404	6,968,302	4,810,003	5,845,593	6,808,339
Unrestricted	5,445,153	5,919,695	6,727,071	9,471,179	10,662,103	10,329,479	11,253,117	11,662,617	13,382,248	15,526,236
<b>Subtotal Governmental Activities</b>	<b>49,868,098</b>	<b>53,061,255</b>	<b>55,955,938</b>	<b>57,832,477</b>	<b>60,090,073</b>	<b>62,740,695</b>	<b>74,277,561</b>	<b>78,709,570</b>	<b>87,987,333</b>	<b>91,918,983</b>
<b>Net Position</b>	<b>49,868,098</b>	<b>53,061,255</b>	<b>55,955,938</b>	<b>57,832,477</b>	<b>60,090,073</b>	<b>62,740,695</b>	<b>74,277,561</b>	<b>78,709,570</b>	<b>87,987,333</b>	<b>91,918,983</b>
<b>Business-type Activities</b>										
Net Investment in Capital Assets (2)	20,957,378	20,831,886	22,425,901	22,920,439	22,303,504	21,442,855	26,395,123	32,527,905	32,759,242	32,394,541
Unrestricted	12,190,736	12,082,221	13,122,888	13,099,229	14,492,431	16,421,066	15,140,798	16,022,236	18,592,644	21,240,787
<b>Subtotal Business-type Activities</b>	<b>33,148,114</b>	<b>32,914,107</b>	<b>35,548,789</b>	<b>36,019,668</b>	<b>36,795,935</b>	<b>37,863,921</b>	<b>41,535,921</b>	<b>48,550,141</b>	<b>51,351,886</b>	<b>53,635,328</b>
<b>Primary Government</b>										
Net Investment in Capital Assets	62,794,869	64,365,083	68,603,707	68,024,811	68,102,085	67,306,184	78,611,979	90,289,605	97,298,808	96,175,269
Restricted for: (1)										
Emergency	258,084	266,008	421,023	434,517	467,218	510,785	632,415	655,261	715,107	723,387
Trail Easements	-	-	386,461	-	-	-	-	-	-	-
Blue River Improvements	-	68,314	68,323	268,379	268,853	270,361	272,850	1,208,970	1,213,372	1,225,315
Parks, Trails & Open Space	157,948	81,448	61,325	23,620	90,929	309,921	491,730	809,585	657,343	975,226
Marketing	40,625	44,331	42,994	48,997	84,934	91,193	85,477	85,966	98,256	106,134
Affordable Housing	-	-	-	34,441	529,059	1,087,223	2,356,814	1,715,468	1,535,848	2,773,618
Capital Improvements	2,128,797	3,148,262	2,070,935	2,446,972	2,188,396	4,278,404	6,968,302	4,810,003	5,845,593	6,808,339
Unrestricted	17,635,889	18,001,916	19,849,959	22,570,408	25,154,534	26,750,545	26,393,915	27,684,853	31,974,892	36,767,023
<b>Total Primary Government</b>	<b>\$ 83,016,212</b>	<b>\$ 85,975,362</b>	<b>\$ 91,504,727</b>	<b>\$ 93,852,145</b>	<b>\$ 96,886,008</b>	<b>\$ 100,604,616</b>	<b>\$ 115,813,482</b>	<b>\$ 127,259,711</b>	<b>\$ 139,339,219</b>	<b>\$ 145,554,311</b>
<b>Net Position</b>	<b>\$ 83,016,212</b>	<b>\$ 85,975,362</b>	<b>\$ 91,504,727</b>	<b>\$ 93,852,145</b>	<b>\$ 96,886,008</b>	<b>\$ 100,604,616</b>	<b>\$ 115,813,482</b>	<b>\$ 127,259,711</b>	<b>\$ 139,339,219</b>	<b>\$ 145,554,311</b>

(1) Required for GASB 54, implemented in FY2011.

(2) There is no capital related debt for business-type activities.

Town of Silverthorne, Colorado  
 Changes in Net Position - Governmental Activities  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Expenses:</b>										
General Government	\$ 1,670,910	\$ 1,872,746	\$ 2,241,236	\$ 1,935,134	\$ 2,312,724	\$ 2,747,399	\$ 2,642,943	\$ 2,559,056	\$ 2,518,771	\$ 3,544,926
Public Safety	1,740,615	1,837,454	1,890,569	1,928,658	1,888,198	2,031,902	2,211,154	2,289,344	2,826,860	2,751,141
Public Works	3,489,925	3,726,877	3,956,584	4,538,704	4,315,694	4,468,632	4,502,614	4,923,284	5,762,932	6,052,632
Community Development	780,753	746,989	844,004	917,763	925,638	1,057,165	1,015,199	1,057,047	1,325,116	1,410,894
Recreation & Culture	3,049,233	3,241,437	3,214,835	3,419,012	3,897,197	4,042,014	4,634,365	4,986,296	5,542,825	4,353,866
Urban Renewal	-	-	25,386	30,967	2,298	800	6,491	33,916	73,609	523,447
Housing	42,821	37,444	61,489	44,081	32,575	40,652	107,832	107,922	2,716,179	1,533,653
Interest on Long-Term Debt	2,417	-	-	-	3,167	46,876	105,834	71,526	70,633	55,930
<b>Total Expenses</b>	<b>10,776,674</b>	<b>11,462,947</b>	<b>12,234,103</b>	<b>12,814,319</b>	<b>13,377,491</b>	<b>14,435,440</b>	<b>15,226,432</b>	<b>16,028,390</b>	<b>20,836,924</b>	<b>20,226,488</b>
<b>Program Revenues:</b>										
Charges for Services										
General Government	243,697	334,442	354,339	431,398	587,756	632,652	1,108,707	845,017	1,205,961	1,970,022
Public Safety	139,631	133,987	175,426	156,672	167,225	129,639	139,285	116,819	133,083	114,631
Public Works	78,318	102,056	80,150	78,765	79,487	81,037	84,636	90,097	217,738	298,525
Community Development	219,989	151,940	408,477	345,634	438,838	681,801	597,868	677,882	1,139,050	1,091,951
Recreation & Culture	1,692,136	1,708,500	1,848,633	1,890,066	2,067,382	2,175,423	2,303,049	2,400,381	2,541,083	767,429
Housing	-	-	130,757	216,458	232,560	283,466	264,167	267,525	540,767	544,296
Operating Grants & Contributions	452,588	421,313	473,856	489,073	416,907	351,748	380,463	469,152	373,639	710,743
Capital Grants & Contributions	318,192	2,537,671	1,320,774	266,083	288,657	357,611	5,656,864	3,257,943	8,773,310	2,682,177
<b>Total Program Revenues</b>	<b>3,144,551</b>	<b>5,389,909</b>	<b>4,792,412</b>	<b>3,874,149</b>	<b>4,278,812</b>	<b>4,693,376</b>	<b>10,535,039</b>	<b>8,124,816</b>	<b>14,924,630</b>	<b>8,179,773</b>
<b>Net (Expenses)/Revenues</b>	<b>(7,632,123)</b>	<b>(6,073,038)</b>	<b>(7,441,691)</b>	<b>(8,940,170)</b>	<b>(9,098,679)</b>	<b>(9,742,064)</b>	<b>(4,691,393)</b>	<b>(7,903,574)</b>	<b>(5,912,294)</b>	<b>(12,046,715)</b>
<b>General Revenues &amp; Transfers:</b>										
Taxes:										
Sales Taxes for General Purpose	5,430,076	5,717,520	6,319,207	6,649,243	7,164,905	7,539,125	7,924,041	8,200,398	8,901,510	9,175,918
Sales Taxes for Capital & Debt	2,321,097	2,443,476	2,664,399	2,779,772	3,008,841	3,184,953	3,260,874	3,448,369	3,784,635	3,787,538
Lodging Tax	128,803	126,856	141,420	160,594	187,720	266,832	287,181	320,265	363,982	348,100
Franchise Taxes	233,638	227,469	258,518	274,436	280,925	270,551	278,160	282,765	293,173	292,600
Development Excise Tax	105,958	129,080	409,336	231,332	350,438	663,574	501,663	599,174	824,054	692,536
Other Taxes	-	-	-	136,301	153,612	212,164	220,789	262,183	360,672	546,514
Grants & Contributions not Restricted	150,967	49,288	54,361	103,539	97,353	95,743	88,731	94,090	107,327	880,196
Investment Income	47,392	42,473	24,124	20,204	20,294	62,718	126,305	324,205	432,443	227,929
Gain on Sales of Capital Assets	-	22,339	18,281	199,799	42,625	62,287	1,134,409	55,273	41,915	(78,150)
Miscellaneous	177,218	204,454	37,353	261,489	49,562	34,739	156,106	998,861	80,346	105,184
Transfers	342,378	303,240	409,375	-	-	-	2,250,000	(2,250,000)	-	-
<b>Total General Revenues &amp; Transfers</b>	<b>8,937,527</b>	<b>9,266,195</b>	<b>10,336,374</b>	<b>10,816,709</b>	<b>11,356,275</b>	<b>12,392,686</b>	<b>16,228,259</b>	<b>12,335,583</b>	<b>15,190,057</b>	<b>15,978,365</b>
<b>Change in Net Position</b>	<b>\$ 1,305,404</b>	<b>\$ 3,193,157</b>	<b>\$ 2,894,683</b>	<b>\$ 1,876,539</b>	<b>\$ 2,257,596</b>	<b>\$ 2,650,622</b>	<b>\$ 11,536,866</b>	<b>\$ 4,432,009</b>	<b>\$ 9,277,763</b>	<b>\$ 3,931,650</b>

Town of Silverthorne, Colorado  
 Changes in Net Position - Business-type Activities  
 Last Ten Fiscal Years  
*(accrual basis of accounting)*

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Expenses:</b>										
Water	\$ 1,143,688	\$ 1,354,773	\$ 1,307,263	\$ 1,611,244	\$ 1,763,394	\$ 1,896,289	\$ 1,981,577	\$ 2,025,905	\$ 2,307,721	\$ 2,478,665
Sewer	1,423,734	1,247,906	1,236,203	1,366,990	1,307,929	1,490,060	1,646,160	1,864,471	2,050,302	2,169,767
<b>Total Expenses</b>	<u>2,567,422</u>	<u>2,602,679</u>	<u>2,543,466</u>	<u>2,978,234</u>	<u>3,071,323</u>	<u>3,386,349</u>	<u>3,627,737</u>	<u>3,890,376</u>	<u>4,358,023</u>	<u>4,648,432</u>
<b>Program Revenues:</b>										
Charges for Services										
Water	935,373	947,202	909,877	950,644	1,038,816	1,166,615	1,150,367	1,356,463	1,292,809	1,403,395
Sewer	1,138,130	1,149,668	1,167,496	1,224,868	1,269,538	1,329,075	1,384,367	1,905,113	1,580,867	1,737,632
Capital Grants & Contributions	741,708	517,458	3,356,775	951,489	1,019,012	1,811,304	6,826,900	5,159,389	3,938,270	3,612,418
<b>Total Program Revenues</b>	<u>2,815,211</u>	<u>2,614,328</u>	<u>5,434,148</u>	<u>3,127,001</u>	<u>3,327,366</u>	<u>4,306,994</u>	<u>9,361,634</u>	<u>8,420,965</u>	<u>6,811,946</u>	<u>6,753,445</u>
<b>Net (Expenses)/Revenues</b>	247,789	11,649	2,890,682	148,767	256,043	920,645	5,733,897	4,530,589	2,453,923	2,105,013
<b>General Revenues &amp; Transfers:</b>										
Investment Income	25,363	23,217	14,310	12,289	10,145	27,820	44,685	89,483	152,780	83,004
Gain on Sale of Capital Assets	-	-	15,042	9,108	8,000	-	-	-	20,200	-
Miscellaneous	-	34,367	124,023	300,715	502,079	119,521	143,418	144,148	174,842	95,425
Transfers	(342,378)	(303,240)	(409,375)	-	-	-	(2,250,000)	2,250,000	-	-
<b>Total General Revenues &amp; Transfers</b>	<u>(317,015)</u>	<u>(245,656)</u>	<u>(256,000)</u>	<u>322,112</u>	<u>520,224</u>	<u>147,341</u>	<u>(2,061,897)</u>	<u>2,483,631</u>	<u>347,822</u>	<u>178,429</u>
<b>Change in Net Position</b>	<u>\$ (69,226)</u>	<u>\$ (234,007)</u>	<u>\$ 2,634,682</u>	<u>\$ 470,879</u>	<u>\$ 776,267</u>	<u>\$ 1,067,986</u>	<u>\$ 3,672,000</u>	<u>\$ 7,014,220</u>	<u>\$ 2,801,745</u>	<u>\$ 2,283,442</u>

Town of Silverthorne, Colorado  
 Changes in Net Position - Proprietary Funds  
 Last Ten Fiscal Years  
*(accrual basis of accounting)*

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Operating Revenues:</b>										
Users Fees	\$2,061,699	\$2,088,388	\$2,068,686	\$2,157,860	\$2,295,516	\$2,429,279	\$2,517,008	\$2,817,807	\$2,866,901	\$3,060,365
Charges for Services	11,804	8,482	8,687	17,652	12,838	66,411	17,726	6,489	6,775	32,977
Total Operating Revenues	2,073,503	2,096,870	2,077,373	2,175,512	2,308,354	\$2,495,690	\$2,534,734	\$2,824,296	\$2,873,676	\$3,093,342
<b>Operating Expenses:</b>										
Operations	518,748	530,359	562,240	944,393	1,015,303	1,211,639	1,197,677	1,379,576	1,611,832	1,763,709
Maintenance	199,856	359,048	236,744	341,765	424,514	344,196	415,884	261,793	238,040	268,529
Contractual Services	857,304	882,193	866,492	754,592	676,369	511,766	556,334	540,151	620,889	688,404
Depreciation and Amortization	954,880	817,881	875,017	939,766	962,926	980,658	1,106,436	1,359,972	1,499,549	1,522,845
Total Operating Expenses	2,530,788	2,589,481	2,540,493	2,980,516	3,079,112	3,048,259	3,276,331	3,541,492	3,970,310	4,243,487
Operating Income (Loss)	(457,285)	(492,611)	(463,120)	(805,004)	(770,758)	(552,569)	(741,597)	(717,196)	(1,096,634)	(1,150,145)
<b>Non-Operating Revenues/(Expenses):</b>										
Interest Revenue	25,363	23,217	14,310	12,289	10,145	27,820	44,685	89,483	152,780	83,004
Gain/(Loss) on Disposal of Capital Assets	(11,371)	(7,917)	15,042	9,108	8,000	-	-	-	20,200	-
Opportunity Fees	-	-	-	-	-	-	-	437,280	-	47,685
Equity Income in Joint Sewer Authority Investment	(40,639)	34,367	124,023	300,715	502,079	119,521	143,418	144,148	174,842	95,425
AMP Fees to JSA (1)	-	-	-	-	-	(333,711)	(348,218)	(363,355)	(379,123)	(396,153)
Total Non-Operating Revenues/(Expenses)	(26,647)	49,667	153,375	322,112	520,224	(186,370)	(160,115)	307,556	(31,301)	(170,039)
Income (Loss) Before Transfers & Capital Contributions	(483,932)	(442,944)	(309,745)	(482,892)	(250,534)	(738,939)	(901,712)	(409,640)	(1,127,935)	(1,320,184)
Transfer out to General Fund	(342,378)	(303,240)	(409,375)	-	-	-	-	-	-	-
Transfer out to Capital Improvement Fund	-	-	-	-	-	-	(2,250,000)	-	-	-
Transfers in from Capital Improvement Fund	-	-	-	-	-	-	-	2,250,000	-	-
Tap Fees & Capital Contributions	741,708	517,458	3,356,775	951,489	1,019,012	-	6,826,900	5,159,389	3,938,270	3,612,418
Change in Net Position	<u>(\$84,602)</u>	<u>(\$228,726)</u>	<u>\$2,637,655</u>	<u>\$468,597</u>	<u>\$768,478</u>	<u>(738,939)</u>	<u>3,675,188</u>	<u>6,999,749</u>	<u>2,810,335</u>	<u>2,292,234</u>

(1) JSA AMP Fees reported as non-operating expenses beginning in 2016.

Town of Silverthorne, Colorado  
 Changes in Net Position - Total  
 Last Ten Fiscal Years  
*(accrual basis of accounting)*

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Expenses:</b>										
Governmental Activities	\$ 10,776,674	\$ 11,462,947	\$ 12,234,103	\$ 12,814,319	\$ 13,377,491	\$ 14,435,440	\$ 15,226,432	\$ 16,028,390	\$ 20,836,925	\$ 20,226,489
Business-type Activities	2,567,422	2,602,679	2,543,466	2,978,234	3,071,323	3,386,349	3,627,737	3,890,376	4,358,023	4,648,432
<b>Total Expenses</b>	<u>13,344,096</u>	<u>14,065,626</u>	<u>14,777,569</u>	<u>15,792,553</u>	<u>16,448,814</u>	<u>17,821,789</u>	<u>18,854,169</u>	<u>19,918,766</u>	<u>25,194,948</u>	<u>24,874,921</u>
<b>Program Revenues:</b>										
Governmental Activities	2,916,688	5,389,909	4,792,412	3,874,149	4,278,812	4,693,376	10,535,039	8,124,816	14,924,631	8,179,774
Business-type Activities	2,815,211	2,614,328	5,434,148	3,127,001	3,327,366	4,306,994	9,361,634	8,420,965	6,811,946	6,753,445
<b>Total Program Revenues</b>	<u>5,731,899</u>	<u>8,004,237</u>	<u>10,226,560</u>	<u>7,001,150</u>	<u>7,606,178</u>	<u>9,000,370</u>	<u>19,896,673</u>	<u>16,545,781</u>	<u>21,736,577</u>	<u>14,933,219</u>
<b>Net (Expense)/Revenue</b>	(7,612,197)	(6,061,389)	(4,551,009)	(8,791,403)	(8,842,636)	(8,821,419)	1,042,504	(3,372,985)	(3,458,371)	(9,941,702)
<b>General Revenues &amp; Transfers:</b>										
Governmental Activities	9,165,390	9,266,195	10,336,374	10,816,709	11,356,275	12,392,686	16,228,259	12,335,583	15,190,057	15,978,365
Business-type Activities	(317,015)	(245,656)	(256,000)	322,112	520,224	147,341	(2,061,897)	2,483,631	347,822	178,429
<b>Total General Revenues &amp; Transfers</b>	<u>8,848,375</u>	<u>9,020,539</u>	<u>10,080,374</u>	<u>11,138,821</u>	<u>11,876,499</u>	<u>12,540,027</u>	<u>14,166,362</u>	<u>14,819,214</u>	<u>15,537,879</u>	<u>16,156,794</u>
<b>Change in Net Position</b>	<u>\$ 1,236,178</u>	<u>\$ 2,959,150</u>	<u>\$ 5,529,365</u>	<u>\$ 2,347,418</u>	<u>\$ 3,033,863</u>	<u>\$ 3,718,608</u>	<u>\$ 15,208,866</u>	<u>\$ 11,446,229</u>	<u>\$ 12,079,508</u>	<u>\$ 6,215,092</u>

Town of Silverthorne, Colorado  
Fund Balances - Governmental Funds  
Last Ten Fiscal Years

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>General Fund</b>										
Nonspendable:										
Inventory & Prepays	\$ 32,087	\$ 23,823	\$ 27,880	\$ 119,697	\$ 17,744	\$ 26,860	\$ 29,580	\$ 47,811	\$ 45,793	\$ 40,259
Restricted For: (1)										
Emergency	258,084	266,008	421,023	434,517	467,218	510,785	632,415	655,261	715,107	723,387
Unassigned	5,857,715	6,157,776	6,741,760	9,236,295	10,874,244	10,624,320	11,383,592	11,714,304	13,628,435	16,036,220
<b>Subtotal General Fund</b>	<b>6,147,886</b>	<b>6,447,607</b>	<b>7,190,663</b>	<b>9,790,509</b>	<b>11,359,206</b>	<b>11,161,965</b>	<b>12,045,587</b>	<b>12,417,376</b>	<b>14,389,335</b>	<b>16,799,866</b>
<b>General Fund Percentage Change</b>	<b>-5.4%</b>	<b>4.9%</b>	<b>11.5%</b>	<b>36.2%</b>	<b>16.0%</b>	<b>-1.7%</b>	<b>7.9%</b>	<b>3.1%</b>	<b>15.9%</b>	<b>16.8%</b>
<b>All Other Governmental Funds</b>										
Nonspendable:										
Inventory, Prepays, Resale Land & Joint Inv.	\$ -	\$ 4,618	\$ 3,148,429	\$ 3,877,791	\$ 3,891,234	\$ 3,891,538	\$ -	\$ -	\$ -	\$ -
Restricted, reported in: (1)										
Capital Improvement Fund	635,566	1,579,978	853,207	1,251,744	668,040	2,130,289	4,970,989	2,865,260	2,982,160	3,413,090
Conservation Trust Fund	-	39,103	-	-	38,607	84,702	28,568	74,241	129,758	180,593
Lodging Tax Fund	198,573	154,990	559,103	340,996	406,109	586,773	821,489	2,030,280	1,839,213	2,126,082
Excise Tax Fund	1,493,231	1,568,284	1,217,728	1,195,228	1,520,356	2,148,115	1,915,038	1,794,050	2,612,663	3,332,685
5A Housing Fund	(1,002,422)	(737,424)	(410,255)	34,441	529,059	1,087,223	2,356,814	1,715,468	1,535,848	2,773,618
Urban Renewal Authority	-	-	(3,187,665)	(3,947,994)	(3,917,592)	(3,862,877)	82,275	150,693	250,770	62,564
<b>Subtotal All Other Governmental Funds</b>	<b>1,324,948</b>	<b>2,609,549</b>	<b>2,180,547</b>	<b>2,752,206</b>	<b>3,135,813</b>	<b>6,065,763</b>	<b>10,175,173</b>	<b>8,629,992</b>	<b>9,350,412</b>	<b>11,888,632</b>
<b>Total Governmental Funds</b>										
Nonspendable	32,087	28,441	3,176,309	3,997,488	3,908,978	3,918,398	29,580	47,811	45,793	40,259
Restricted (2)	2,585,454	3,608,363	3,051,061	3,256,926	3,629,389	6,547,887	10,725,313	9,285,253	10,065,519	12,612,019
Unassigned (2)	5,857,715	6,157,776	3,554,095	5,288,301	6,956,652	6,761,443	11,465,867	11,714,304	13,628,435	16,036,220
<b>Total Governmental Funds</b>	<b>\$ 8,475,256</b>	<b>\$ 9,794,580</b>	<b>\$ 9,781,465</b>	<b>\$ 12,542,715</b>	<b>\$ 14,495,019</b>	<b>\$ 17,227,728</b>	<b>\$ 22,220,760</b>	<b>\$ 21,047,368</b>	<b>\$ 23,739,747</b>	<b>\$ 28,688,498</b>
<b>All Governmental Funds Percentage Change</b>	<b>14.9%</b>	<b>15.6%</b>	<b>-0.1%</b>	<b>28.2%</b>	<b>15.6%</b>	<b>18.9%</b>	<b>29.0%</b>	<b>-5.3%</b>	<b>12.8%</b>	<b>20.8%</b>

(1) Required for GASB 54, implemented in FY2011.

Town of Silverthorne, Colorado  
 Changes in Fund Balances - Governmental Funds  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Total Revenues</b>	\$ 12,182,568	\$ 12,168,761	\$ 14,034,091	\$ 14,483,903	\$ 15,573,926	\$ 17,026,165	\$ 21,080,501	\$ 21,842,020	\$ 23,836,899	\$ 24,112,895
<b>Total Expenditures</b>	12,140,869	11,087,961	14,229,117	12,980,312	13,708,038	19,308,290	20,260,786	21,797,046	21,346,307	19,229,991
<b>Excess (Deficiency of Revenues Over (Under) Expenditures</b>	41,699	1,080,800	(195,026)	1,503,591	1,865,888	(2,282,125)	819,715	44,974	2,490,592	4,882,904
<b>Other Financing Sources (Uses)</b>										
Capital Lease	-	-	-	180,000	-	4,917,416	-	-	-	-
Sale of Capital Assets	185,116	200,282	99,705	1,220,301	86,416	97,418	1,923,317	99,520	127,989	65,847
Colorado River Compact Agreement Distrib.	-	-	-	-	-	-	-	932,114	73,798	-
Loan Repayment	-	-	-	267,613	-	-	-	-	-	-
Transfers In	942,378	303,240	1,934,375	450,000	360,000	1,500,000	4,669,710	1,650,000	521,512	-
Transfers Out	(1,074,506)	-	(1,525,000)	(450,000)	(360,000)	(1,500,000)	(2,419,710)	(3,900,000)	(521,512)	-
<b>Total Other (Uses) Financing Sources</b>	52,988	503,522	509,080	1,667,914	86,416	5,014,834	4,173,317	(1,218,366)	201,787	65,847
<b>Net Change in Fund Balances</b>	\$ 94,687	\$ 1,584,322	\$ 314,054	\$ 3,171,505	\$ 1,952,304	\$ 2,732,709	\$ 4,993,032	\$ (1,173,392)	\$ 2,692,379	\$ 4,948,751



Town of Silverthorne, Colorado  
 General Governmental Expenditures by Function  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Function	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Current:</b>										
General Government	\$ 1,606,449	\$ 1,775,620	\$ 2,113,352	\$ 1,786,908	\$ 2,006,008	\$ 2,561,322	\$ 2,528,484	\$ 2,432,557	\$ 2,360,631	\$ 3,320,903
Public Safety	1,696,797	1,726,112	1,777,197	1,827,667	1,718,693	1,945,172	2,095,430	2,265,578	2,684,785	2,609,445
Public Works	2,062,359	2,126,862	2,120,051	2,086,824	2,061,593	2,339,892	2,486,495	2,703,731	2,954,123	2,859,851
Community Development	695,909	676,672	750,395	844,267	758,949	953,271	925,400	969,397	1,196,819	1,251,578
Recreation and Culture	2,566,259	2,577,156	2,666,719	2,781,363	2,973,466	3,116,542	3,658,772	3,958,584	4,271,088	3,294,173
Urban Renewal	-	-	39,236	30,967	2,298	800	6,491	33,916	73,609	523,447
5A Housing	42,821	37,444	61,489	44,081	32,575	40,652	107,832	68,995	2,716,179	1,404,640
<b>Total Current Expenditures</b>	<b>8,670,594</b>	<b>8,919,866</b>	<b>9,528,439</b>	<b>9,402,077</b>	<b>9,553,582</b>	<b>10,957,650</b>	<b>11,808,904</b>	<b>12,432,758</b>	<b>16,257,234</b>	<b>15,264,037</b>
<b>% Change from Prior Year</b>	<b>1.6%</b>	<b>2.9%</b>	<b>6.8%</b>	<b>-1.3%</b>	<b>1.6%</b>	<b>14.7%</b>	<b>7.8%</b>	<b>5.3%</b>	<b>30.8%</b>	<b>-6.1%</b>
<b>Capital Outlay (1)</b>	<b>3,379,228</b>	<b>2,152,216</b>	<b>4,700,678</b>	<b>3,578,235</b>	<b>4,134,661</b>	<b>8,217,572</b>	<b>7,804,662</b>	<b>8,244,050</b>	<b>3,986,803</b>	<b>3,362,905</b>
<b>% Change from Prior Year</b>	<b>39.0%</b>	<b>-36.3%</b>	<b>118.4%</b>	<b>-23.9%</b>	<b>15.6%</b>	<b>98.7%</b>	<b>-5.0%</b>	<b>5.6%</b>	<b>-51.6%</b>	<b>-15.6%</b>
<b>Debt Service</b>										
Principal	88,428	15,564	-	-	16,628	74,148	526,366	539,210	547,129	540,347
Interest and Fiscal Charges	2,619	315	-	-	3,167	58,920	120,854	84,892	73,908	62,702
<b>Total Debt Service</b>	<b>91,047</b>	<b>15,879</b>	<b>-</b>	<b>-</b>	<b>19,795</b>	<b>133,068</b>	<b>647,220</b>	<b>624,102</b>	<b>621,037</b>	<b>603,049</b>
<b>% Change from Prior Year</b>	<b>-45.6%</b>	<b>-82.6%</b>	<b>-100.0%</b>	<b>0.0%</b>	<b>100.0%</b>	<b>572.2%</b>	<b>386.4%</b>	<b>-3.6%</b>	<b>-0.5%</b>	<b>-2.9%</b>
<b>Total Expenditures</b>	<b>\$ 12,140,869</b>	<b>\$ 11,087,961</b>	<b>\$ 14,229,117</b>	<b>\$ 12,980,312</b>	<b>\$ 13,708,038</b>	<b>\$ 19,308,290</b>	<b>\$ 20,260,786</b>	<b>\$ 21,300,910</b>	<b>\$ 20,865,074</b>	<b>\$ 19,229,991</b>
<b>% Change from Prior Year</b>	<b>9.1%</b>	<b>-8.7%</b>	<b>28.3%</b>	<b>-8.8%</b>	<b>5.6%</b>	<b>40.9%</b>	<b>4.9%</b>	<b>5.1%</b>	<b>-2.0%</b>	<b>-7.8%</b>
<b>Debt Service as a Percentage of Noncapital Expenditures (2)</b>	<b>1.0%</b>	<b>0.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.2%</b>	<b>1.2%</b>	<b>5.2%</b>	<b>4.8%</b>	<b>3.7%</b>	<b>3.8%</b>

(1) 2018 Capital Outlay is from the Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.

(2) Debt service amount includes financial charges.

Town of Silverthorne, Colorado  
 General Governmental Revenues by Source (1)  
 Last Ten Fiscal Years

Revenue Source	2011	2012	2013	2014	2015	2016	2017 (2)	2018	2019	2020
Taxes	\$ 8,598,402	\$ 8,782,052	\$ 9,792,880	\$ 10,231,678	\$ 11,146,441	\$ 12,137,199	\$ 12,472,708	\$ 13,113,153	\$ 14,528,026	\$ 14,843,206
Intergovernmental	245,999	487,782	646,936	711,647	737,858	765,326	2,421,908	2,571,054	2,741,421	3,575,397
Licenses, Permits & Fees	570,985	291,456	618,974	658,735	769,227	1,047,002	944,186	1,044,648	1,831,504	1,785,753
Charges for Services	2,460,431	2,114,406	2,254,078	2,356,781	2,690,962	2,865,641	3,472,955	3,255,539	3,630,137	2,387,802
Fines and Forfeitures	118,523	83,922	124,730	102,943	110,966	71,374	81,354	61,074	67,820	44,678
Interest	47,390	42,473	24,124	20,204	20,294	60,536	123,468	323,084	423,368	226,150
Grants/Donations	16,025	158,315	519,648	147,047	65,059	37,557	1,402,344	1,383,785	286,050	159,479
Miscellaneous	124,813	208,355	52,721	254,868	33,119	41,530	161,578	89,683	328,573	1,090,430
<b>Total Revenues</b>	<b>\$ 12,182,568</b>	<b>\$ 12,168,761</b>	<b>\$ 14,034,091</b>	<b>\$ 14,483,903</b>	<b>\$ 15,573,926</b>	<b>\$ 17,026,165</b>	<b>\$ 21,080,501</b>	<b>\$ 21,842,020</b>	<b>\$ 23,836,899</b>	<b>\$ 24,112,895</b>
% change from prior year	9.5%	-0.1%	15.3%	3.2%	7.5%	9.3%	23.8%	3.6%	9.1%	1.2%

(1) Includes general, special revenue and capital improvement funds.

(2) Intergovernmental revenue increased as a result of a ballot measure to increase County sales tax by 0.6% for Workforce housing which is shared with Silverthorne for projects in Town.

Taxes	70.6%	72.2%	69.8%	70.6%	71.6%	71.3%	59.2%	60.0%	60.9%	61.6%
Intergovernmental	2.0%	4.0%	4.6%	4.9%	4.7%	4.5%	11.5%	11.8%	11.5%	14.8%
Licenses, Permits & Fees	4.7%	2.4%	4.4%	4.5%	4.9%	6.1%	4.5%	4.8%	7.7%	7.4%
Charges for Services	20.2%	17.4%	16.1%	16.3%	17.3%	16.8%	16.5%	14.9%	15.2%	9.9%
Fines	1.0%	0.7%	0.9%	0.7%	0.7%	0.4%	0.4%	0.3%	0.3%	0.2%
Interest	0.4%	0.3%	0.2%	0.1%	0.1%	0.4%	0.6%	1.5%	1.8%	0.9%
Grants	0.1%	1.3%	3.7%	1.0%	0.4%	0.2%	6.7%	6.3%	1.2%	0.7%
Miscellaneous	1.0%	1.7%	0.4%	1.8%	0.2%	0.2%	0.8%	0.4%	1.4%	4.5%
<b>Total Revenues</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Town of Silverthorne, Colorado  
 Changes in Fund Balances - Governmental Funds  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Source	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Revenues:</b>										
Taxes	\$ 8,598,402	\$ 8,782,052	\$ 9,792,880	\$ 10,231,678	\$ 11,146,441	\$ 12,137,199	\$ 12,472,708	\$ 13,113,153	\$ 14,528,026	\$ 14,843,206
Intergovernmental	245,999	487,782	646,936	711,647	737,858	765,326	2,421,908	2,571,054	2,741,421	3,575,397
Licenses, Permits & Fees	570,985	291,456	618,974	658,735	769,227	1,047,002	944,186	1,044,648	1,831,504	1,785,753
Charges for Services	2,460,431	2,114,406	2,254,078	2,356,781	2,690,962	2,865,641	3,472,955	3,255,539	3,630,137	2,387,802
Fines & Forfeitures	118,523	83,922	124,730	102,943	110,966	71,374	81,354	61,074	67,820	44,678
Interest	47,390	42,473	24,124	20,204	20,294	60,536	123,468	323,084	423,368	226,150
Grants/Donations	16,025	158,315	519,648	147,047	65,059	37,557	1,402,344	1,383,785	286,050	159,479
Miscellaneous	124,813	208,355	52,721	254,868	33,119	41,530	161,578	89,683	328,573	1,090,430
<b>Total Revenues</b>	<b>\$ 12,182,568</b>	<b>\$ 12,168,761</b>	<b>\$ 14,034,091</b>	<b>\$ 14,483,903</b>	<b>\$ 15,573,926</b>	<b>\$ 17,026,165</b>	<b>\$ 21,080,501</b>	<b>\$ 21,842,020</b>	<b>\$ 23,836,899</b>	<b>\$ 24,112,895</b>
<b>Expenditures:</b>										
General Government	1,606,449	1,775,620	2,113,352	1,786,908	2,006,008	2,561,322	2,528,484	2,432,557	2,360,631	3,320,903
Public Safety	1,696,797	1,726,112	1,777,197	1,827,667	1,718,693	1,945,172	2,095,430	2,265,578	2,684,785	2,609,445
Public Works	2,062,359	2,126,862	2,120,051	2,086,824	2,061,593	2,339,892	2,486,495	2,703,731	2,954,123	2,859,851
Community Development	695,909	676,672	750,395	844,267	758,949	953,271	925,400	969,397	1,196,819	1,251,578
Recreation & Culture	2,566,259	2,577,156	2,666,719	2,781,363	2,973,466	3,116,542	3,658,772	3,958,584	4,271,088	3,294,173
Urban Renewal	-	-	39,236	30,967	2,298	800	6,491	33,916	73,609	523,447
Housing	42,821	37,444	61,489	44,081	32,575	40,652	107,832	68,995	2,716,179	1,404,640
Capital Outlay	3,379,228	2,152,216	4,700,678	3,578,235	4,134,661	8,217,572	7,804,662	8,740,186	4,468,036	3,362,905
Debt Service:										
Principal	88,428	15,564	-	-	16,628	74,148	526,366	539,210	547,129	540,347
Interest & Fiscal Charges	2,619	315	-	-	3,167	58,920	120,854	84,892	73,908	62,702
<b>Total Expenditures</b>	<b>12,140,869</b>	<b>11,087,961</b>	<b>14,229,117</b>	<b>12,980,312</b>	<b>13,708,038</b>	<b>19,308,290</b>	<b>20,260,786</b>	<b>21,797,046</b>	<b>21,346,307</b>	<b>19,229,991</b>
<b>Excess (Deficiency of Revenues Over (Under) Expenditures</b>	<b>41,699</b>	<b>1,080,800</b>	<b>(195,026)</b>	<b>1,503,591</b>	<b>1,865,888</b>	<b>(2,282,125)</b>	<b>819,715</b>	<b>44,974</b>	<b>2,490,592</b>	<b>4,882,904</b>
<b>Other Financing Sources (Uses)</b>										
Capital Leases	-	-	-	180,000	-	4,917,416	-	-	-	-
Sales of Capital Assets	185,116	200,282	99,705	1,220,301	86,416	97,418	1,923,317	99,520	127,989	65,847
Colorado River Compact Agreement Distrib.	-	-	-	-	-	-	-	932,114	73,798	-
Loan Repayment	-	-	-	267,613	-	-	-	-	-	-
Transfer In	942,378	303,240	1,934,375	450,000	360,000	1,500,000	4,669,710	1,650,000	-	-
Transfer Out	(1,074,506)	-	(1,525,000)	(450,000)	(360,000)	(1,500,000)	(2,419,710)	(3,900,000)	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>52,988</b>	<b>503,522</b>	<b>509,080</b>	<b>1,667,914</b>	<b>86,416</b>	<b>5,014,834</b>	<b>4,173,317</b>	<b>(1,218,366)</b>	<b>201,787</b>	<b>65,847</b>
<b>Net Change in Fund Balances</b>	<b>\$ 94,687</b>	<b>\$ 1,584,322</b>	<b>\$ 314,054</b>	<b>\$ 3,171,505</b>	<b>\$ 1,952,304</b>	<b>\$ 2,732,709</b>	<b>\$ 4,993,032</b>	<b>\$ (1,173,392)</b>	<b>\$ 2,692,379</b>	<b>\$ 4,948,751</b>

Town of Silverthorne, Colorado  
General Governmental Tax Revenues by Source  
Last Ten Fiscal Years

Revenue Source	2011	2012	2013	2014	2015	2016	2017 (2)	2018	2019	2020
Sales Tax	\$ 7,751,173	\$ 8,160,996	\$ 8,983,606	\$ 9,429,015	\$ 10,173,746	\$ 10,724,078	\$ 11,184,915	\$ 11,812,861	\$ 12,686,145	\$ 12,963,456
5A Housing Tax	227,863	243,209	257,693	272,148	294,155	311,720	1,971,514	2,056,408	2,216,366	2,344,228
Lodging Tax	128,803	126,856	141,420	160,594	187,720	266,832	287,181	320,265	363,981	348,099
Dev. Excise Tax	105,958	129,080	409,336	231,332	350,438	663,574	501,663	599,174	824,054	692,536
Other Taxes	-	-	-	136,301	153,612	212,164	220,789	98,089	166,520	103,004
Franchise Tax	233,638	227,469	258,518	274,436	280,925	270,551	278,160	282,765	293,173	292,600
Cigarette Tax	37,544	35,963	35,661	77,259	81,379	84,647	78,515	83,043	89,307	875,150
Road & Bridge Tax	75,733	62,672	63,487	62,235	62,240	66,562	68,064	76,405	79,201	91,737
Miscellaneous Tax	37,690	39,015	46,420	54,313	44,582	40,338	39,494	38,130	45,245	38,493
<b>Total Revenues</b>	<u>\$ 8,598,402</u>	<u>\$ 9,025,260</u>	<u>\$ 10,196,141</u>	<u>\$ 10,697,633</u>	<u>\$ 11,628,797</u>	<u>\$ 12,640,466</u>	<u>\$ 14,630,295</u>	<u>\$ 15,367,140</u>	<u>\$ 16,763,992</u>	<u>\$ 17,749,303</u>
% change from prior year	<u>3.3%</u>	<u>5.0%</u>	<u>13.0%</u>	<u>4.9%</u>	<u>8.7%</u>	<u>8.7%</u>	<u>15.7%</u>	<u>5.0%</u>	<u>9.1%</u>	<u>5.9%</u>

(1) The Town of Silverthorne does not assess a municipal property tax.

(2) 5A Housing tax increased as a result of a ballot measure to increase sales tax by 0.6% for the purpose of constructing Workforce housing.

Source: Town of Silverthorne Sales Tax Reports

Town of Silverthorne, Colorado  
Silverthorne Property Tax Mill Levies (1)  
Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Summit County Government:</b>										
General Fund	5.204	5.260	5.158	4.939	4.833	5.630	5.622	5.703	5.310	5.458
Road & Bridge Fund	0.814	0.814	0.814	0.814	0.814	0.814	0.814	0.814	0.814	0.814
Social Services Fund	0.234	0.203	0.130	0.256	0.231	0.229	0.257	0.254	0.156	0.155
Library Fund	0.662	0.665	0.768	0.865	0.895	0.889	0.830	0.767	0.645	0.598
Capital Expenditures	1.898	1.899	1.920	1.913	2.000	1.424	1.424	1.424	1.808	2.034
Legacy Fund	0.421	0.421	0.437	0.433	0.346	0.912	0.851	0.841	0.707	0.704
2010 Fund (2)	3.063	3.062	3.062	3.062	3.062	2.297	2.297	2.297	2.297	2.297
Early Childhood Care & Learning	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Safety First Fund (3)	0.000	0.000	0.000	2.391	2.391	2.391	2.391	2.391	2.391	2.391
Strong Future - 2018 1A (4)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	4.652	4.652	4.652
<b>Total</b>	<b>12.796</b>	<b>12.824</b>	<b>12.789</b>	<b>15.173</b>	<b>15.072</b>	<b>15.086</b>	<b>14.986</b>	<b>19.643</b>	<b>19.280</b>	<b>19.603</b>
<b>Summit School District RE-1:</b>										
General Fund	14.635	14.677	14.708	14.670	14.273	14.278	13.993	13.971	13.867	12.970
Tax Credit	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	-2.304
Override	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	3.169
Abatement	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.134
Bond Redemption Fund	4.492	4.331	4.421	4.350	4.350	4.921	4.611	4.550	3.832	3.823
Special Building & Technology Fund	0.000	0.000	0.000	0.000	0.000	1.000	1.000	1.000	1.000	1.000
Kindergarten Fund	0.524	0.472	0.573	0.548	0.485	0.445	0.473	0.429	0.000	0.000
Transportation Fund	0.551	0.551	0.573	0.567	0.510	0.507	0.448	0.467	0.393	0.391
<b>Total</b>	<b>20.202</b>	<b>20.031</b>	<b>20.275</b>	<b>20.135</b>	<b>19.618</b>	<b>21.151</b>	<b>20.525</b>	<b>20.417</b>	<b>19.092</b>	<b>19.183</b>
<b>College:</b>										
Colorado Mountain College	3.997	3.997	3.997	3.997	3.997	3.997	3.997	3.997	4.013	4.013
<b>Special Districts:</b>										
Colorado River Water Conservation District	0.228	0.242	0.254	0.253	0.243	0.253	0.254	0.256	0.235	0.502
Eagles Nest Metropolitan District (5)	15.022	15.157	15.007	15.023	15.000	15.020	15.052	3.757	0.000	0.000
Lake Dillon Fire Protection District	8.284	9.021	9.014	9.016	9.026	9.023	9.003	9.007	9.055	9.094
South Maryland Creek Metropolitan District (6)	0.000	0.000	0.000	0.000	0.000	17.000	63.016	63.016	63.456	63.456
Fourth Street Crossing Metro District	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Fourth Street Crossing Business District	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Middle Park Water Conservancy District	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	0.056	0.056	0.056	0.056	0.055	0.055	0.055	0.055	0.048	0.048
<b>Total</b>	<b>23.590</b>	<b>24.476</b>	<b>24.331</b>	<b>24.348</b>	<b>24.324</b>	<b>41.351</b>	<b>87.380</b>	<b>76.091</b>	<b>72.794</b>	<b>73.100</b>
<b>Total Mill Levies</b>	<b>60.585</b>	<b>61.328</b>	<b>61.392</b>	<b>63.653</b>	<b>63.011</b>	<b>81.585</b>	<b>126.888</b>	<b>120.148</b>	<b>115.179</b>	<b>115.899</b>

(1) The Town does not have a property tax.

(2) Combined into "2010 Fund" in 2009, includes Workforce Housing, Wildfire Mitigation and Energy Efficiency in Public Buildings.

(3) Ambulance, Communications Center, Water Protection

(4) Mental Health, Early Childhood, Recycling, Wildfire, Public Facilities

(5) Applies only to properties in the Eagles Nest subdivision. Metro District dissolved in 2019.

(6) Applies only to properties in the Summit Sky Ranch subdivision./South Maryland Creek Ranch District

(7) Applies only to properties in the Fourth Street Crossing Metro District

(8) Applies only to properties in the Fourth Street Crossing Business District

Source: Summit County Assessor's Office

Town of Silverthorne, Colorado  
Water and Sewer Rates  
Last Ten Fiscal Years

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	2011	2012	2013	2014	2015 (2)	2016	2017	2018	2019	2020
<b>Water Rates:</b>										
Monthly	\$ 12.17	\$ 12.17	\$ 12.35	\$ 12.97	\$ 13.62	\$ 14.03	\$ 14.73	\$ 15.46	\$ 16.24	\$ 17.05
Per 1,000 Gallons	1.35	1.35	1.35	1.35	1.35	1.35	1.35	1.35	1.35	1.35
Tap Fee	6,400	6,600	6,800	7,000	7,200	7,400	7,600	7,800	8,000	8,200
<b>Sewer Rates:</b>										
Monthly	\$ 30.10	\$ 30.10	\$ 30.10	\$ 30.70	\$ 32.32	\$ 31.94	\$ 32.58	\$ 33.23	\$ 34.89	\$ 35.94
Tap Fee	5,600	5,600	5,600	5,600	5,800	6,000	6,200	6,400	6,600	6,800

(1) The Town changed the tiered water rates for 2010. The rates are \$1.35 for 0-15,000 gallons used, \$2.70 for 15,001-30,000 gallons used, \$4.00 for 30,001-50,000 gallons used and \$5.65 for 50,001 and above.

(2) The Town changed the tiered water rates for 2015. The rates are \$1.35 for 0-5,000 gallons used, \$2.70 for 5,001-10,000 gallons used, \$4.00 for 10,001-16,666 gallons used and \$5.70 for 16,667 and above.

Source: Town of Silverthorne Water Department

Town of Silverthorne, Colorado  
Taxable Sales by Category  
Last Ten Fiscal Years

Retail Category	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Auto	\$ 13,789,575	\$ 15,346,050	\$ 17,123,900	\$ 18,917,050	\$ 20,326,400	\$ 21,861,150	\$ 20,490,150	\$ 20,237,075	\$ 19,823,960	\$ 18,529,625
Building	18,648,475	22,187,050	39,211,700	43,404,225	53,153,800	60,703,850	62,939,600	68,974,825	84,976,056	95,396,100
Consumer	47,315,975	47,794,275	48,112,700	55,871,150	60,464,050	62,327,775	66,006,075	62,614,550	61,984,037	68,575,800
Outlet Stores	66,877,150	72,092,075	69,416,475	65,353,625	62,875,750	59,651,900	60,245,125	59,368,200	54,634,418	44,725,950
Food/Liquor	30,182,775	30,362,725	31,384,500	32,953,750	35,895,675	39,181,275	40,620,425	44,982,425	49,876,980	42,650,725
Lodging	6,521,850	6,335,825	6,944,400	7,960,825	9,235,800	13,263,950	15,749,250	18,139,500	20,000,132	17,270,325
Services	10,443,525	9,906,900	12,396,475	11,264,750	12,392,175	11,112,025	13,572,400	17,587,075	15,592,443	18,365,175
<b>Total</b>	<b>\$ 193,779,325</b>	<b>\$ 204,024,900</b>	<b>\$ 224,590,150</b>	<b>\$ 235,725,375</b>	<b>\$ 254,343,650</b>	<b>\$ 268,101,925</b>	<b>\$ 279,623,025</b>	<b>\$ 291,903,650</b>	<b>\$ 306,888,024</b>	<b>\$ 305,513,700</b>

Auto	7.12%	7.52%	7.62%	8.03%	7.99%	8.15%	7.33%	6.93%	6.46%	6.07%
Building	9.62%	10.87%	17.46%	18.41%	20.90%	22.64%	22.51%	23.63%	27.69%	31.22%
Consumer	24.42%	23.43%	21.42%	23.70%	23.77%	23.25%	23.61%	21.45%	20.20%	22.45%
Outlet Stores	34.51%	35.33%	30.91%	27.72%	24.72%	22.25%	21.55%	20.34%	17.80%	14.64%
Food/Liquor	15.58%	14.88%	13.97%	13.98%	14.11%	14.61%	14.53%	15.41%	16.25%	13.96%
Lodging	3.37%	3.11%	3.09%	3.38%	3.63%	4.95%	5.63%	6.21%	6.52%	5.65%
Services	5.39%	4.86%	5.52%	4.78%	4.87%	4.14%	4.85%	6.02%	5.08%	6.01%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>

Prior year numbers have been restated to reflect sales by category, rather than revenue by category.

Source: Town of Silverthorne Sales Tax Reports

Town of Silverthorne, Colorado  
 Computation of Legal Debt Margin  
 Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Actual valuations</b>	<u>\$ 1,183,778,620</u>	<u>\$ 1,192,029,740</u>	<u>\$ 1,162,235,780</u>	<u>\$ 1,178,975,000</u>	<u>\$ 1,294,410,010</u>	<u>\$ 1,335,504,580</u>	<u>\$ 1,611,458,220</u>	<u>\$ 1,700,843,560</u>	<u>\$ 2,066,481,870</u>	<u>\$ 2,162,435,590</u>
Legal debt margin:										
Debt limitation - 3 percent of actual value (1)	35,513,359	35,760,892	34,867,073	35,369,250	38,832,300	40,065,137	48,343,747	51,025,307	61,994,456	64,873,068
Debt applicable to limitation:										
Total bonded debt	-	-	-	-	-	-	-	-	-	-
<b>Legal debt margin</b>	<u>\$ 35,513,359</u>	<u>\$ 35,760,892</u>	<u>\$ 34,867,073</u>	<u>\$ 35,369,250</u>	<u>\$ 38,832,300</u>	<u>\$ 40,065,137</u>	<u>\$ 48,343,747</u>	<u>\$ 51,025,307</u>	<u>\$ 61,994,456</u>	<u>\$ 64,873,068</u>

(1) Colorado State Statute limits the total amount of General Obligation debt to three percent (3%) of the jurisdiction's actual property value.  
 (2) Prior year valuations revised to reflect actual value rather than assessed value.



Town of Silverthorne, Colorado  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Population (1) (2) (3)	3,896	3,916	4,010	4,116	4,239	4,392	4,639	4,718	4,798	4,880
Assessed Value	\$ 154,970,690	\$ 155,852,340	\$ 152,981,040	\$ 152,959,220	\$ 165,029,720	\$ 168,688,520	\$ 189,697,090	\$ 193,976,610	\$ 232,079,780	\$ 234,671,340
Governmental Activities Capital Leases	\$ 15,879	\$ -	\$ -	\$ 180,000	\$ 163,372	\$ 5,006,640	\$ 4,480,274	\$ 3,941,064	\$ 3,393,936	\$ 2,853,588
Percentage of Personal Income (2) (4)	0.01%	0.00%	0.00%	0.08%	0.07%	2.00%	1.65%	1.41%	1.17%	0.95%
Per Capita (2) (5)	\$ 4	\$ -	\$ -	\$ 44	\$ 39	\$ 1,140	\$ 966	\$ 835	\$ 707	\$ 585

(1) Annual government censuses and Summit County/Community Development department.

(2) Prior year numbers that were based on estimates may have changed due to actual numbers becoming available.

(3) Current year is an estimate based on historical data.

(4) Percentage of per capita income from schedule 19.

(5) Represents per capita of Silverthorne population.

Town of Silverthorne, Colorado  
 Direct and Overlapping Governmental Activities Debt  
 December 31, 2020

Overlapping Entity	2020 Value	Debt Outstanding	Net Outstanding Debt Chargeable to Properties within the Town	
			Percent	Amount
Fourth St. Crossing Metro. Dist.	\$ 197,230	\$ 21,145,000	100.0	\$ 21,145,000
South Maryland Creek Ranch District	13,248,670	14,705,000	100.0	14,705,000
Summit County School District RE-1	2,249,526,050	73,510,000	10.0	<u>7,351,000</u>
		Total Overlapping Debt		43,201,000
		Town of Silverthorne Direct Debt		2,853,588
		Total Direct & Overlapping Debt		<u><u>\$ 46,054,588</u></u>

Sources: Summit County Assessor's Office and information obtained from individual entities

Note: Overlapping governments are those that coincide, at least in part, with geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of the Town of Silverthorne. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Town of Silverthorne, Colorado  
Demographics Statistics  
Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Silverthorne Population (1) (4) (5)	3,896	3,916	4,010	4,116	4,239	4,392	4,639	4,718	4,798	4,880
County Population (1) (3) (4) (5)	28,144	28,294	28,637	28,975	30,257	30,374	31,582	32,119	32,665	33,220
Personal Income (2) (3) (4) (5) (6)	1,286,331	1,296,192	1,414,380	1,490,350	1,590,203	1,773,425	1,844,362	1,918,136	1,994,862	2,074,656
Per Capita Income (2) (3) (4) (5)	44,431	46,220	49,287	52,393	54,615	56,909	58,386	59,379	60,388	61,415
Median Family Income (1) (2) (3) (4) (5)	89,351	93,729	92,979	90,800	96,883	100,758	104,789	108,980	113,339	117,873
Silverthorne School Enrollment (7)	342	307	307	320	364	340	290	306	312	307
Unemployment Rate (1) (2) (3) (4) (5)	7.5%	7.1%	4.4%	3.2%	1.6%	1.9%	1.9%	2.0%	2.0%	2.0%

(1) Annual government census (2000), DOLA (Department of Local Affairs) and Community Development.

(2) Statistics available for Summit County only.

(3) Colorado Department of Local Affairs or Bureau of Economic Analysis (BEA).

(4) Current year is an estimate based on historical data.

(5) Prior year numbers that were based on estimates may have changed due to actual numbers becoming available.

(6) In thousands

(7) RE-1 School District

Town of Silverthorne, Colorado  
Principal Employers  
Fiscal Year 2020

Employer	Employee # Range (1)	Percentage (2) of Total County Employment
Outlets at Silverthorne	500-999	2.3 - 4.6%
Lowe's	100-249	0.5 - 1.1%
Target Stores	100-249	0.5 - 1.1%
Town of Silverthorne	100-249	0.5 - 1.1%
Neils Lunceford	50-99	0.2 - 0.5%
Colorado Mountain Express	50-99	0.2 - 0.5%
McDonald's	50-99	0.2 - 0.5%
UPS	50-99	0.2 - 0.5%
Xcel Energy	1-49	.005 - 0.2%
Wendy's	1-49	.005 - 0.2%
Murdoch's	1-49	.005 - 0.2%

(1) Includes part-time and seasonal employees, if any.

(2) Based on County employment number of 21,936.

(3) Comparisons are unavailable because statistics compilation didn't start until 2007.

Sources: Department of Local Affairs, Summit County and information obtained from individual entities

Town of Silverthorne, Colorado  
Operating Indicators by Function  
Last Ten Fiscal Years

Function	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Administrative Services:</b>										
Council Meetings	22	22	22	22	22	22	22	22	22	25
Newsletters	6	6	4	2	-	-	4	3	7	8
Business Licenses	1,130	1,156	1,204	1,241	1,301	1,339	1,461	1,559	1,633	1,795
Elections	-	2	1	-	-	1	1	-	-	-
<b>Public Safety:</b>										
Physical Arrests	172	144	208	189	176	198	210	205	231	165
Parking Violations	237	342	260	160	161	269	358	513	429	371
Traffic Violations	2,082	1,839	2,760	1,727	1,781	1,537	2,445	1,584	2,033	746
Calls for Service	5,991	5,848	7,032	6,053	6,134	6,364	7,949	7,269	9,504	7,249
<b>Public Works:</b>										
Street Resurfacing (miles)	3.68	3.68	0.50	0.00	7.55	3.58	4.23	4.08	0.00	3.00
Miles of Streets to Plow	28	28	29	32	32	32	34	34	34	34
Miles of Sidewalks/Trails to Maintain	24	24	25	26	26	26	28	28	28	28
<b>Community Development: (1)</b>										
Building Permits Issued	59	52	47	81	107	157	150	169	219	204
CO's Issued	8	23	20	30	32	32	67	69	139	161
Computers	115	115	115	115	117	118	118	120	131	141
Users	110	110	110	115	120	121	121	129	121	102
Applications	33	33	35	34	34	34	36	36	32	32
<b>Recreation &amp; Culture:</b>										
<b>Recreation Center:</b>										
Annual Visitors	242,593	265,137	265,399	258,469	279,074	287,023	278,590	296,346	275,100	98,000
Daily Admissions	39,013	31,247	32,602	31,632	33,435	33,284	35,404	34,233	34,569	8,722
Free Fitness Classes	1,619	1,542	1,683	1,520	1,533	1,540	1,460	1,494	1,523	451
<b>Pavilion: (2)</b>										
Wedding Rentals	48	50	80	91	104	107	100	90	102	15
Non-Wedding Rentals	114	64	69	66	70	56	44	63	59	13
Town Usage	-	-	-	-	-	-	37	47	45	18
Rentals Usage	-	-	-	-	-	-	144	122	161	28
Programs Usage	-	-	-	-	-	-	94	80	66	25
Granted Usage	-	-	-	-	-	-	26	28	25	32
<b>Performing Arts Center: (3)</b>										
Total Theatre & Music Performances	-	-	-	-	-	-	128	152	151	10
Total Tickets Sold	-	-	-	-	-	-	7,868	8,930	11,095	-
Youth Participating in Programs	-	-	-	-	-	-	152	157	255	162
First Time Ticket Buyers	-	-	-	-	-	-	506	812	1,890	-
<b>Water &amp; Sewer:</b>										
Water EQR's	3,164	3,217	3,243	3,346	3,434	3,481	3,625	3,704	3,864	4,409
Service Connections	1,671	1,687	1,707	1,756	1,819	1,838	1,896	1,974	2,084	2,201
Average Daily Consumption										
in Gallons	628,000	607,000	727,000	619,745	577,800	594,300	590,581	707,469	528,709	665,177
Sewer EQR's	3,161	3,210	3,238	3,339	3,431	3,475	3,625	3,702	3,865	4,004
Service Connections	1,635	1,654	1,675	1,719	1,758	1,806	1,883	1,945	2,062	2,178

(1) Includes Management Information Systems

(2) The Pavilion purchased new software that allows for more detailed information on types of events. However, the information is not available for years prior to 2017.

(3) The Performing Arts Center opened in 2017.

Town of Silverthorne, Colorado  
 Capital Asset Statistics by Function  
 Last Ten Fiscal Years

Function	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Public Safety:</b>										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol Units	9	9	9	9	9	9	9	9	9	16
<b>Public Works:</b>										
Miles of Streets	28.39	28.39	29.03	31.54	31.71	31.71	34.11	31.76	32.38	32.38
Miles of Sidewalks/Trails	24.35	24.35	24.66	26.18	26.18	26.18	26.28	26.28	28	28
Traffic Lights	10	10	10	11	11	11	11	11	11	11
<b>Recreation &amp; Culture:</b>										
Park/Open Space Acreage	72.18	73.54	82.81	82.81	82.81	82.81	82.81	82.81	102.81	102.81
Parks	4	7	7	7	7	7	7	7	8	8
Swimming Pools	4	4	4	4	4	4	4	4	4	4
Tennis Courts	4	4	4	4	4	4	4	4	4	4
Skateboard Parks	1	1	1	1	1	1	1	1	1	1
Volleyball Courts	4	4	4	4	4	4	4	4	4	4
Pavilion (Community Center)	1	1	1	1	1	1	1	1	1	1
Performing Arts Center	-	-	-	-	-	-	1	1	1	1
<b>Water &amp; Sewer:</b>										
Miles of Water Mains	45.44	45.60	46.08	48.24	50.21	50.21	54.90	56.60	57.27	57.67
Fire Hydrants	390	399	416	442	435	435	476	492	497	518
Miles of Sewers	31.61	31.61	32.68	32.38	33.89	33.89	39.90	40.89	42.00	42.60
Manholes	894	933	960	1020	1023	1023	1146	1184	1220	1233
Source: Town of Silverthorne Biennial Financial Plan, Comprehensive Annual Financial Report and Individual Departments										
Note: No capital asset indicators are available for the Administrative Services and Community Development functions.										

Town of Silverthorne, Colorado  
 Summary of Approved Full-time Positions by Department  
 Last Ten Fiscal Years

Function/Program	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Elected/Appointed	8	8	8	8	8	8	8	8	8	8
<b>Total Elected/Appointed</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
Administrative Services (1)	10	10	10	10	11	11	12	13	13	13
Public Safety	18	18	19	19	18	18	19	20	22	22
Public Works (2)	20	20	20	21	21	23	23	24	26	28
Water and Sewer	4	4	4	4	5	5	5	5	5	5
Community Development	6	6	6	6	6	7	7	6	6	6
Recreation and Culture (3)	19	19	19	19	21	21	21	20	21	21
Pavilion	4	4	4	4	5	5	5	5	5	3
<b>Total Full-Time Employees</b>	<b>81</b>	<b>81</b>	<b>82</b>	<b>83</b>	<b>87</b>	<b>90</b>	<b>92</b>	<b>93</b>	<b>98</b>	<b>98</b>
(1) Includes one 3/4 time employee.										
(2) 2009 and 2010 numbers were decreased.										
(3) Includes five 3/4 time employees.										
Source: Town of Silverthorne Biennial Financial Plan										

The public report burden for this information collection is estimated to average 380 hours annually.

<b>LOCAL HIGHWAY FINANCE REPORT</b>		City or County: Town of Silverthorne
This Information From The Records Of (example - City of _ or County of _): Town of Silverthorne		YEAR ENDING : December 2020
Prepared By: L Hunter		Phone: 970-262-7300

**I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE**

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

**II. RECEIPTS FOR ROAD AND STREET PURPOSES**

**III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES**

ITEM	AMOUNT	ITEM	AMOUNT
<b>A. Receipts from local sources:</b>		<b>A. Local highway disbursements:</b>	
1. Local highway-user taxes		1. Capital outlay (from page 2)	665,160
a. Motor Fuel (from Item I.A.5.)		2. Maintenance:	954,395
b. Motor Vehicle (from Item I.B.5.)		3. Road and street services:	
c. Total (a.+b.)		a. Traffic control operations	57,347
2. General fund appropriations	2,535,315	b. Snow and ice removal	198,770
3. Other local imposts (from page 2)	91,737	c. Other	0
4. Miscellaneous local receipts (from page 2)	74,505	d. Total (a. through c.)	256,117
5. Transfers from toll facilities		4. General administration & miscellaneous	201,122
6. Proceeds of sale of bonds and notes:		5. Highway law enforcement and safety	782,834
a. Bonds - Original Issues		6. Total (1 through 5)	2,859,628
b. Bonds - Refunding Issues		<b>B. Debt service on local obligations:</b>	
c. Notes		1. Bonds:	
d. Total (a. + b. + c.)	0	a. Interest	
7. Total (1 through 6)	2,701,557	b. Redemption	
<b>B. Private Contributions</b>	56,101	c. Total (a. + b.)	0
<b>C. Receipts from State government</b> (from page 2)	209,779	2. Notes:	
<b>D. Receipts from Federal Government</b> (from page 2)	0	a. Interest	3,287
<b>E. Total receipts (A.7 + B + C + D)</b>	2,967,437	b. Redemption	104,522
		c. Total (a. + b.)	107,809
		3. Total (1.c + 2.c)	107,809
		<b>C. Payments to State for highways</b>	
		<b>D. Payments to toll facilities</b>	
		<b>E. Total disbursements (A.6 + B.3 + C + D)</b>	2,967,437

**IV. LOCAL HIGHWAY DEBT STATUS**

(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
<b>A. Bonds (Total)</b>				0
1. Bonds (Refunding Portion)				
<b>B. Notes (Total)</b>				0

**V. LOCAL ROAD AND STREET FUND BALANCE**

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
		2,967,437	2,967,437		0

Notes and Comments:



<b>LOCAL HIGHWAY FINANCE REPORT</b>	STATE: Colorado
	YEAR ENDING (mm/yy): December 2020

**II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL**

ITEM	AMOUNT	ITEM	AMOUNT
<b>A.3. Other local imposts:</b>		<b>A.4. Miscellaneous local receipts:</b>	
a. Property Taxes and Assessments		a. Interest on investments	
b. Other local imposts:		b. Traffic Fines & Penalties	29,786
1. Sales Taxes		c. Parking Garage Fees	
2. Infrastructure & Impact Fees		d. Parking Meter Fees	
3. Liens		e. Sale of Surplus Property	32,924
4. Licenses		f. Charges for Services	
5. Specific Ownership &/or Other	91,737	g. Other Misc. Receipts	11,795
6. Total (1. through 5.)	91,737	h. Other	
c. Total (a. + b.)	91,737	i. Total (a. through h.)	74,505
	(Carry forward to page 1)		(Carry forward to page 1)

ITEM	AMOUNT	ITEM	AMOUNT
<b>C. Receipts from State Government</b>		<b>D. Receipts from Federal Government</b>	
1. Highway-user taxes	176,332	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	
a. State bond proceeds		b. FEMA	
b. Project Match		c. HUD	
c. Motor Vehicle Registrations	33,447	d. Federal Transit Admin	
d. Other (Specify) - DOLA Grant		e. U.S. Corps of Engineers	
e. Other (Specify)		f. Other Federal	
f. Total (a. through e.)	33,447	g. Total (a. through f.)	0
4. Total (1. + 2. + 3.f)	209,779	3. Total (1. + 2.g)	
			(Carry forward to page 1)

**III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL**

	ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)	TOTAL (c)
<b>A.1. Capital outlay:</b>			
a. Right-Of-Way Costs		38,939	38,939
b. Engineering Costs		0	0
c. Construction:			
(1). New Facilities		56,101	56,101
(2). Capacity Improvements		0	0
(3). System Preservation		509,515	509,515
(4). System Enhancement & Operation		60,605	60,605
(5). Total Construction (1) + (2) + (3) + (4)	0	626,221	626,221
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	0	665,160	665,160
			(Carry forward to page 1)

**Notes and Comments:**